

Draft Statement of Accounts 2024/25



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Table of Contents

AUE	DIT OPINION	1
	RRATIVE REPORT OF THE EXECUTIVE DIRECTOR OF FINANCE AND	7
110	INOI ORIMATION	
STA	TEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS	16
COF	RE FINANCIAL STATEMENTS	17
Com	prehensive Income and Expenditure Statement	18
	ement in Reserves Statement	
Balar	nce Sheet	21
Cash	Flow Statement	22
NOT	TES TO THE ACCOUNTS	23
4		0.0
1. 2.	Change in Accounting Policies	
2. 3.	Accounting Standards that have been issued but have not yet been adopted	
4.	Critical Judgements in Applying Accounting Policies	
5.	Assumptions made about the Future and Other Major Sources of Estimation Uncertainty	4 <u>0</u>
6.	Material Items of Income and Expense	
7.	Events after the Reporting Period	
8.	Prior Period Adjustments	
9.	Expenditure and Funding Analysis	
10.	Note to the Expenditure and Funding Analysis	
11.	Expenditure and Income analysed by nature	
12.	Adjustments between Accounting Basis and Funding Basis under Regulations	
13.	Transfers to/from Earmarked Reserves	
14.	CIES - Other Operating Expenditure	65
15.	CIES - Financing and Investment Income and Expenditure	
16.	CIES - Taxation and Non-Specific Grant Income and Expenditure	
17.	Property, Plant and Equipment	
18.	Right of Use Assets	68
19.	Heritage Assets	68
20.	Investment Properties	
21.	Assets Held for Sale	
22.	Intangible Assets	
23.	Current Value of Non-Current Assets	
24.	Financial Instruments	
25.	Short Term Debtors	
26.	Debtors for Local Taxation	
27.	Cash and Cash Equivalents	
28.	Short Term Creditors	
29.	Other Long-Term Liabilities	
30.	Provisions	
31.	Usable Reserves	
32.	Unusable Reserves	
33.	Cash Flow Statement – Operating Activities	
34.	Cash Flow Statement – Investing Activities	
35.	Cash Flow Statement – Financing Activities	
36.	Pooled Budgets	
37.	Officers' Remuneration	
38.	Members Allowances	
39. 40	External Audit Costs	
40.	Dedicated Schools Grant (DSG)	
41. 42.	Grant Income	
42. 43.	Related Parties	
43. 44.	Capital Expenditure and Capital Financing	
44. 45.	Leases	
45. 46.	Private Finance Initiatives and Similar Contracts	
40. 47.	Impairment Losses	
47. 48	Termination Benefits	111

49. 50.	Defined Benefit Pension Schemes Contingent Assets and Liabilities	
HOU	ISING REVENUE ACCOUNT	117
Note t	to the Statement of Movement on the HRA Balance	119
NOT	ES TO THE HRA ACCOUNTS	120
1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11.	Housing Stock as at 31 March Balance Sheet Movement in HRA Non-Current Assets Vacant Possession and Existing Use Valuations Major Repairs Reserve Capital Expenditure Capital Receipts Depreciation Charge Revaluation and Impairment Losses Rent Arrears Provisions & Reserves Government Subsidy Housing Revenue Account Balance	
COL	LECTION FUND	125
1. Inc 2. Co	unting Policiesome and Expenditureuncil Tax/NNDR Bad Debt Provision and NNDR Provision for Valuation Appealsllection Fund Statement	126 126
NOT	ES TO THE COLLECTION FUND	127
1. 2. 3.	Income from Non-Domestic Rates Council Tax Collection Fund Provisions	128
GRC	OUP ACCOUNTS	129
GLO	SSARY	137
ANN	UAL GOVERNANCE STATEMENT	143

Audit Opinion

AUDIT OPINION

AUDIT OPINION

AUDIT OPINION

Narrative Report of the Executive Director for Finance and Transformation

Sandwell Metropolitan Borough Council Overview and External Environment

Sandwell is one of seven constituent authorities that established the West Midlands Combined Authority in 2016.

Sandwell is home to over 342,000 residents who live in more than 131,000 households.

The local economy is circa £6.6 billion with over 11.600 active businesses.

The Borough comprises of six towns: Oldbury, Rowley Regis, Smethwick, Tipton, Wednesbury and West Bromwich.



Sandwell entered this financial year celebrating the 50th Anniversary of its creation and establishment of Borough status.

The Council Plan 2024-2027 was launched at this time and full details are available on the council website. Our focus is on getting the basics right and providing vital services for our residents. The main themes of the plan are shown below, and progress in 2024/25 is contained in the Performance section of this report.

- · Growing up in Sandwell
- Living in Sandwell
- Healthy in Sandwell
- Thriving Economy in Sandwell
- One Council, One Team

The cost of living remains challenging for many residents, and the Council has continued to provide support through various initiatives, such as food vouchers for children and financial aid for households struggling with energy bills. Additionally, the Tackling Poverty Plan offers support and advice to help residents manage their finances and access benefits. These efforts reflect our commitment to assisting those residents struggling the most in these difficult times.

Digital exclusion is a significant challenge in Sandwell, impacting many residents who face barriers to accessing and engaging with the digital world. Initiatives like the Digital Den project are addressing this issue by providing infrastructure, training, and support services to enhance digital literacy and connectivity.

Sandwell's vision for a thriving economy is encapsulated in a series of strategic plans and commitments. The Sandwell Business Growth Plan, which outlines the council's strategy to support local businesses over the next two financial years, is focussed on innovation and expansion to bolster the economy.

NARRATIVE REPORT

Medium Term Financial Outlook

In the current volatile global economic climate public financial management continues to be difficult particularly due to uncertainty.

Inflation steadily reduced in 2024, but indications are that this will increase in 2025 and may not return to the 2% national target until at least 2026. The timing and level of inflation are key cost drivers for council services and are regularly monitored. Similarly, the timing and level of interest rate changes has been difficult to forecast due to global uncertainty, and this looks likely to continue to be a cause for concern for some time going forward.

A balanced budget has been set and approved for 2025/26, and the Medium Term Financial Plan (MTFP) forecasts the same position for 2026/27. However, this is dependent on the general economic climate and particularly the level of inflation. In addition, local government funding from central government is subject to reform in 2026/27. The scale and scope of the reform is not yet known, but indications are that it will build on the previous Fair Funding Review, first released in 2018. Assumptions on the level of grant funding in the MTFP will be tested as part of the budget challenge process within 2025/26.

The Government has committed to providing local authorities with more than 1 year funding settlements (currently forecast to be 3 years) which would give some measure of certainty going forward.

Political Structure

Sandwell has 72 councillors representing 24 wards. Following elections in 2024, there are 65 representing the Labour party, 5 representing the Conservative party, 1 representing the Green party and 1 independent.

The leader of the council is Cllr Kerrie Carmichael supported by 9 Cabinet members

Elected members have a statutory duty to set a balanced budget and approve a financial policy framework prior to the start of the financial year. In Sandwell, the Medium-Term Financial Strategy - encompassing the Medium Term Financial Plan; Capital Strategy; HRA Business Plan; and Treasury Management Strategy - was approved by the Council in February 2024 after scrutiny by committees and consideration by the Cabinet.

The Budget and Corporate Scrutiny Management Board received regular budget monitoring and performance reports during the year.

Organisational Overview

Sandwell Metropolitan Borough Council is a unitary authority which includes social care responsibility for adults and children together with statutory responsibility for a range of services including Education, Housing, Planning and Environment.

Councillors are supported by the Strategic Leadership Team (SLT) with Shokat Lal as the Chief Executive, leading 4 Executive Directors.

As Executive Director for Finance and Transformation, and the Council's Section 151 Officer, Alex Thompson is a member of SLT and is the lead officer responsible for the Council's financial affairs. This includes responsibility for preparing revenue and capital budgets for member approval each year, and for publishing the Council's annual financial statements.

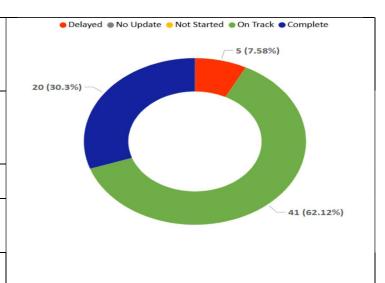
Mike Jones is the Assistant Director of Legal & Governance and the council's Monitoring Officer. He is coopted to SLT, and attends full Council meetings, to provide advice on governance and legal matters.

Performance

Accomplishments to Council Plan

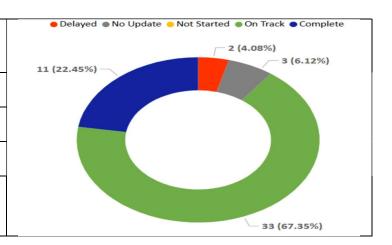
Growing Up in Sandwell

- Improvement in Children achieving a Good Level of Development in the Early Years Foundation
- Disadvantaged pupils attaining the expected level in Maths, writing, and reading increased.
- · Persistent absence from school decreased
- Number of children in council led activities continued to increase in line with target
- Free activities in libraries above target



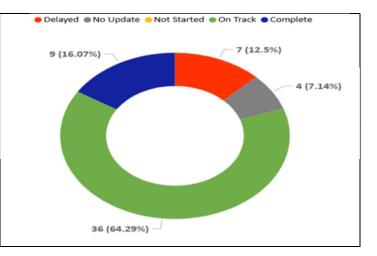
Living in Sandwell

- Cleanliness / Green spaces resident satisfaction above target
- More than 2,000 trees planted in year
- 41 long term empty homes brought into use
- 100% Housing Health / Safety checks
- Households in Temporary Accommodation decreased



Healthy in Sandwell

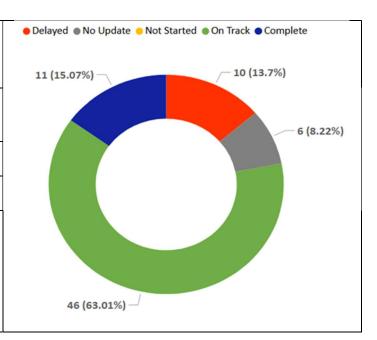
- 82% of residents reporting improvement in wellbeing following council engagement
- All community alarm alerts answered in less than 1 hour
- Over 400 new language network learners
- All new council-built homes met accessible / adaptable standards
- 98% of safeguarding enquiries satisfied



NARRATIVE REPORT

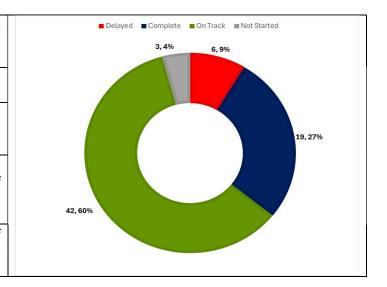
Thriving Economy in Sandwell

- 3rd Nationally (Upper Quartile) Highways and Transportation Public Satisfaction
- 99% of potholes requiring attention repaired within 5 days
- 10% increase in new apprenticeships
- MySandwell satisfaction rating 4.5 out of 5
 - 2,315 Arts and cultural events delivered
 - 2.5m visits to Council Leisure centres
 - £3.5m project towards Public Sector Decarbonisation



One Council One Team

- Care Experienced Young People work experience increased from 2023
- Wait times on target
- Children and Education improvement in enquires responses
- Members of Parliament satisfied with response to enquiries on behalf of residents
- Freedom of information requests 95% of 2023 level with similar performance levels



Financial Performance

General Fund Services

The council set a net expenditure budget for 2024/25 of £333.0m financed by local taxation (£331.6m) and unringfenced government grants (£1.4m). The final budget included new ongoing efficiencies and savings of £11.9m for 2024/25 onwards, plus a further £7.0m of one-off efficiencies required in year. The final budget also included £5.8m contribution to earmarked reserves.

The outturn position against this budget was an improvement of £13.9m, which resulted in £3.5m underspend from services being added to General (unearmarked) reserves and an additional £10.4m contribution to earmarked reserves, resulting in a £16.2m increase in earmarked reserves overall, including the planned £5.8m contribution.

Additional income, set aside in earmarked reserves, included an increased dividend from Birmingham Airport of £5.6m and additional investment income from higher interest rates of £2.5m. Lower borrowing

NARRATIVE REPORT

costs from use of internal cash balances and the setting aside of contingency budgets not required in year resulted in contributions to earmarked reserves of £1.5m and £2.6m respectively. In addition, grants received from Central Government in respect of national policy for business rates were £6.1m higher than anticipated, which contributed to an addition of £4.9m to the earmarked business rates volatility reserves at year end.

Earmarked reserve balances (including the Dedicated Schools Grant reserve detailed below) at the end of the year are £159.6m (31 March 2024:143.3m). Reserve balances will be reviewed in 2025/26 in line with the Council's approved Reserves Strategy, to ensure that they align with the strategic aims of the Council.

The Council has continued to maintain strong financial management processes, with monitoring reports presented monthly to SLT, and quarterly to Cabinet and to the Budget and Corporate Scrutiny Management Board.

Schools

Schools balances increased by £3.6m during the year, with a balance carried forward of £36.9m.

However, the Dedicated Schools Grant (DSG) was overspent by £0.4m in the year and this was reflected in the DSG reserve account which now has a balance of £5.3m. The overspend relates to the High Needs Block of the DSG and is largely due to an increasing number of new education and health care plans (EHCPs) issued.

Housing Revenue Account

The Council owns and rents out as social housing approximately 27,700 homes, with rental income of £135.7m in 2024/25 (2023/24: £127.1m). Rental income, together with other sources of funding such as charges for services and facilities, is held in a ring-fenced account referred to as the Housing Revenue Account (HRA). Additional detail is provided in the Housing Revenue Account section of this Statement of Accounts.

On 31 March 2025, the HRA held balances of £51.2m, an increase of £3.0m from last year. These balances are generally held for one-off items of expenditure or for capital investment in additional housing stock

The Major Repairs Reserve is used specifically to part finance capital expenditure and the balance brought forward was due to a delay in the programme which has now been recovered, with the reserve reducing by £3.5m.

Statement of Accounts - Overview of Financial Performance

Within this Statement of Accounts, the Comprehensive Income and Expenditure Statement (CIES) shows the accounting cost of providing services, irrespective of the source of funding, and includes non-cash movements such as depreciation, Pension Fund adjustments and revaluation of assets. The CIES reports net income of £141.1m in 2024/25.

The Movement in Reserves Statement shows net income of £141.1m, as reported in the CIES, and highlights the associated change in the reserves of the Council. General Fund balances improved by £23.3m, Housing Revenue Account balances decreased by £0.5m, and other usable reserves assigned to the approved Capital Programme decreased by £12.0m. Unusable reserves increased by £130.3m reflecting the non-cash movements included in the CIES.

Note 9 - Expenditure and Funding Analysis - identifies the adjustments between the financial outturn position, as reported to Cabinet, and the CIES.

Capital Strategy

The Council has a range of ambitious, affordable capital investment plans designed to achieve the objectives set out in the Council Plan and 2030 Vision.

The Capital Strategy, approved by Council, considers the Council's long-term aspirations, corporate objectives, affordability criteria and available resources to guide capital investment decisions over the next five years.

In addition, Capital Planning Principles were introduced in 2024 to guide the preparation of the Capital Programme.

The five-year Capital Programme is approved annually in February by Council as part of the Medium-Term Financial Strategy and Budget Report.

Capital Programme

The 2024/25 performance against a revised combined budget of £209.4m for both the General Fund and HRA capital programmes was expenditure of £144.0m, resulting in an underspend of £65.4m, of which £64.2m has been reprofiled into future years and £1.2m returned to Council resources for future allocation.

A breakdown of expenditure against budget is provided in the table below.

		202		2025/26					
Service	Revised Budget	Outturn	Variance	Slippage to Future	Base Budget	Slippage from 2024/25	Origina Budge		
	(£000)	(£000)	(£000)	Years (£000)	(£000)	(£000)	(£000)		
Expenditure	()	(2222)	(/	(1222)	(1222)	()	(1111)		
Adult Social Care	1,098	84	(1,014)	1,014	0	1,014	1,01		
Children and									
Education	10,236	7,723	(2,513)	2,513	46,028	2,513	48,54		
Place –									
Environment	36,441	24,438	(12,003)	11,808	35,192	11,808	47,000		
Place – Housing	14,253	6,907	(7,346)	7,317	4,800	7,317	12,117		
Place –									
Regeneration	64,577	27,824	(36,753)	36,732	21,746	36,732	58,478		
Assistant Chief		_			_				
Executive	33	0	(33)	33	0	33	33		
Finance and	40040		(0.505)		4 700	4.550	0.050		
Transformation	10,240	7,735	(2,505)	1,559	4,700	1,559	6,259		
Subtotal – General Fund	136,878	74,711	(62,167)	60,976	112,466	60,976	173,442		
Housing Revenue	130,070	77,711	(02,107)	00,370	112,400	00,570	175,772		
Account	72,511	69,306	(3,205)	3,205	96,856	3,205	102,022		
Total	72,011	00,000	(0,200)	0,200	00,000	0,200	102,022		
Expenditure	209,389	144,017	(65,372)	64,181	209,322	64,181	275,464		
Financing							,		
Grants	117,227	80,869	(36,358)				153,150		
Borrowing	57,115	12,492	(44,623)				84,111		
Capital Receipts	8,245	19,018	10,773				13,110		
Revenue									
Contributions									
(RCCO/MRR)	26,801	31,638	4,837				25,094		
Total Financing	209,388	144,017	(65,372)				274,464		

All projects are subject to regular monitoring and the reprofiling of budgets is approved by Council.

NARRATIVE REPORT

At 31 March 2025, capital grants unapplied (£74.5m) on the balance sheet represent 49% of the funds from this source needed to carry out the programme in 2025/26.

Capital receipts forecast are the result of right to buy sales of council dwellings. Corporate estate rationalisation being carried out by the corporate landlord service may result in further receipts becoming available.

Borrowing is forecast to be undertaken primarily within the HRA – largely for investment in current housing stock.

Pension Liabilities

The West Midlands Pension Fund is formally valued every three years (triennial) by an independent actuary to set future contribution rates with the most recent valuation as at 31 March 2022 being published on 31 March 2023. However, the value for the pension fund reported within these accounts is an accounting valuation, as defined by International Accounting Standard 19 – Employee Benefits, and is carried out on an annual basis. It is therefore prepared on a different basis to the formal Pension Fund valuation.

The Council's actuary, Hymans Robertson, advised that the Council's net pension position in relation to its share of the West Midlands Pension Fund had changed from a net asset of £21m (excluding pension ceiling) as at 31 March 2024 to a net asset of £270m as at 31 March 2025. This movement was primarily due to better than forecast performance of pension assets during 2024/25 due to market conditions.

Due to the Council's share of the pension fund moving into a net asset position the Council has applied an asset ceiling as required by IAS19 and IFRIC 14. The effect of the asset ceiling has been determined by the Scheme's actuaries on the basis of the limitation on the Council's ability to recover the full economic benefit of its assets through reductions in future employer's contributions. Implementing the asset ceiling has reduced the net asset position by £395m (£156m in 2023/24) to a net liability position of £125m (liability of £135m in 2023/24).

It must be noted that pension fund valuations are based on a moment in time and are subject to financial conditions during the year. As such whilst economic conditions are volatile, this will lead to volatility within pension valuations as clearly demonstrated in recent years. The next triennial valuation will be as at 31 March 2025 and will set contribution rates for the period 2026-29.

Balance Sheet Management

Assets employed and managed by the Council total £3.1bn. The corporate estate is valued at £2.8bn and is subject to continuous review for purpose and alternative use.

Total reserves (net assets) are £2.2bn (Usable reserves £0.4bn, unusable reserves £1.8bn) with long term external borrowing of £0.4bn and £0.2bn of other long-term liabilities.

Reserves are considered adequate and are reviewed annually as part of the Medium-Term Financial Strategy cycle.

Cashflow forecasts are prepared for current and future financial years and are monitored daily. The cashflow forecast is regularly updated to take account of future changes, so that the cash position of the Council can be managed appropriately. Cash and cash equivalent balances at the end of the year were £62.6m (31 March 2024: £57.3m). During the year, the Council collected approximately:

- £162m council tax. of which it retained £136m
- £117m business rates, of which it retained £114m
- £141m Housing rents

In addition, £853m was managed by services in the form of fees and charges income and receipt of external grants. In total, cash inflows managed by the Council's Treasury Management team were £1.3bn.

Short-term provisions are held on the balance sheet of £7.8m (31 March 2024: £8.1m) mainly in respect of business rates appeals and potential insurance claims.

Statement of Accounts 2024/25

The Statement of Accounts sets out the Council's income and expenditure for the year, and its financial position at 31 March 2025. It comprises core and supplementary statements, together with disclosure notes. The format and content of the financial statements is prescribed by the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2024/25 (The Code), which in turn is underpinned by International Financial Reporting Standards.

International Financial Reporting Standard 16 (IFRS 16) which replaced IAS 17 is effective for reporting periods commencing 1 April 2024 and has been used in this Statement of Accounts. IFRS 16 has introduced a single lessee accounting model, and the council now recognises right to use assets for all leases with a term in excess of 12 months unless the underlying asset is of low value.

The code also stipulates that financial statements shall be prepared on a going concern basis. that is, the accounts have been prepared on the assumption that the functions of the authority will continue in operational existence for the foreseeable future.

The Annual Governance Statement accompanies the published Statement of Accounts but, whilst this is a very important assurance document, it does not form part of the accounts.

Core Statements

The Comprehensive Income and Expenditure Statement – this details the cost of providing services. The top half of the statement provides an analysis by service area. The bottom half of the statement deals with corporate transactions and funding.

The Movement in Reserves Statement is a summary of the changes to the Council's reserves over the course of the year. Reserves are divided into "usable", which can be invested in capital projects or service improvements, and "unusable" which must be set aside for specific legal or accounting purposes.

The Balance Sheet is a summary of the Council's assets, liabilities, cash balances and reserves specifically at the year-end date.

The Cash Flow Statement shows the reason for changes in the Council's cash balances during the year, and whether that change is due to operating activities, new investment, or financing activities (such as repayment of borrowing and other long-term liabilities).

Supplementary Statements

Housing Revenue Account (HRA) shows the in-year economic cost of the social housing landlord function as defined under the Local Government Act 1989.

The Collection Fund, which summarises the collection and redistribution of council tax and business rates income.

The Notes to these financial statements provide further detail about the Council's accounting policies and individual transactions.

Group Accounts provide a consolidated overview of the Council's financial position combined with any organisations that are subject to Council control. In 2024/25, the financial position of Sandwell Children's Trust is combined with the Council's to form group accounts, as the Trust is a subsidiary that is wholly owned by the Council.

A Glossary of terms is available at the end of this publication.

Alex Thompson, Executive Director Finance & Transformation (S151)

Statement of Responsibilities for the Statement of Accounts

The Council's Responsibilities

The Council is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs in line with the Local Government Act 1972. In this authority, that officer is the Executive Director for Finance and Transformation (S151 Officer).
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- approve the Statement of Accounts.

The Responsibilities of the Section 151 Officer

The Section 151 Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Section 151 Officer has:

- selected suitable accounting policies and then applied them consistently.
- made judgements and estimates that were reasonable and prudent.
- complied with the Code.

The Section 151 Officer has also:

- kept proper accounting records which were up to date.
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

Approval of the Accounts

I certify that the Statement of Accounts presents a true and fair view of the financial position of the authority at the reporting date and of its expenditure and income for the year ended 31 March 2025.

Chair – Audit & Risk Assurance Committee Sandwell Metropolitan Borough Council

Date:

Date: 29 August 2025

Executive Director of Finance & Transformation

Sandwell Metropolitan Borough Council

Core Financial Statements

2024/25

Comprehensive Income and Expenditure Statement

The Comprehensive Income and Expenditure Statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation (or rents). Authorities raise taxation (and rents) to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the expenditure and funding analysis and the Movement in Reserves Statement.

Comprehensive Income and Expenditure Statement	Note	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000	2024/25 Net Expenditure £'000	2023/24 Gross Expenditure £'000	2023/24 Gross Income £'000	2023/24 Net Expenditure £'000
People Adult Social Care Services Children's Services Schools Public Health		199,564 140,708 336,615 31,973	(115,935) (35,509) (351,890) (30,993)	83,629 105,199 (15,274) 980	186,954 130,872 295,490 29,056	(103,385) (32,039) (315,741) (28,232)	83,569 98,832 (20,250) 825
Place Environment Housing Regeneration		72,170 21,044 33,266	(19,213) (16,870) (12,241)	52,956 4,174 21,025	107,222 15,430 33,935	(23,909) (13,045) (11,436)	83,313 2,385 22,499
Housing Revenue Account (HRA)		86,089	(147,449)	(61,360)	14,077	(139,015)	(124,938)
Corporate Services Assistant Chief Executive Chief Executive Finance and Transformation Corporate Items		11,377 3,651 112,738 16,167	(1,626) (63) (87,162) (2,140)	9,751 3,588 25,576 14,027	10,948 2,054 115,245 20,463	(1,815) (688) (89,332) (3,588)	9,134 1,366 25,912 16,875
Other operating expenditure Financing and investment income and expenditure Taxation and non-specific grant income (Surplus) / Deficit on Provision of Services	14 15 16	1,065,362	(821,091)	9,640 42,659 (401,792) (105,221)	961,747	(762,225)	9,907 34,285 (395,148) (151,434)
(Surplus) / deficit on revaluation of non-current assets (Surplus) / deficit on revaluation of financial assets Remeasurements of the net defined benefit liability/(asset)				(42,664) 4,900 1,874			(39,826) (3,100) 9,694
Other Comprehensive (Income) and Expenditure				(35,890)			(33,232)
Total Comprehensive (Income) and Expenditure				(141,111)			(184,666)

Note: Figures for 2023-24 have been restated to reflect the Council reporting according to the Organisation Restructure in 2024-25 to allow like-for-like comparison. This is mostly within the Corporate Area.

Movement in Reserves Statement

The Movement in Reserves Statement shows the movement from the start of the year to the end on the different reserves held by the authority, analysed into 'usable reserves' (ie those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The statement shows how the movements in year of the authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax (or rents) for the year.

The net increase/decrease line shows the statutory General Fund balance and Housing Revenue Account (HRA) balance movements in the year following those adjustments.

Movement in Reserves	General Fund Balance	Earmarked General Fund Reserves	Total General Cond Balance	Housing Revenue Account	Housing Revenue Account - Major Repairs Reserve	ന് Capital Receipts con Reserve	Capital Grants Unapplied	Total Usable Reserves	ድ Total Unusable ce Reserves	Total Council Reserves
Balance at 31 March 2024	19,046	176,657	195,703	48,171	3,547	42,956	81,923	372,301	1,722,255	2,094,556
Movement in Reserves During 2024/25		-,	,			,	- ,	, , ,	, ,	, ,
Total Comprehensive Income and Expenditure	52,357	-	52,357	52,864		-	-	105,221	35,890	141,111
Adjustments between accounting basis & funding basis under regulations (Note 12)	(29,032)	_	(29,032)	(49,852)	(3,547)	(4,597)	(7,382)	(94,410)	94,410	-
Net Increase / Decrease before Transfers to Earmarked Reserves	23,325	-	23,325	3,012	(3,547)	(4,597)	(7,382)	10,811	130,300	141,111
Transfers (to)/from Earmarked Reserves (Note 9)	(19,802)	19,802	_	_	_	_	_	_	-	-
Increase / Decrease in Year	3,523	19,802	23,325	3,012	(3,547)	(4,597)	(7,382)	10,811	130,300	141,111
Balance at 31 March 2025	22,569	196,459	219,028	51,183	-	38,359	74,541	383,112	1,852,555	2,235,667

CORE FINANCIAL STATEMENTS

Movement in Reserves	General Fund Balance	Earmarked General Fund Reserves	Total General Fund Balance	Housing Revenue Account	Housing Revenue Account - Major Repairs Reserve	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves	Total Council Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2023	18,943	163,858	182,801	42,238	2,883	36,181	42,146	306,249	1,603,641	1,909,890
Movement in Reserves During 2023/24										
Total Comprehensive Income and Expenditure	43,305	-	43,305	108,129		-	-	151,434	33,232	184,666
Adjustments between accounting basis & funding basis under regulations (Note 12)	(30,403)	-	(30,403)	(102,196)	664	6,775	39,777	(85,383)	85,383	-
Net Increase / Decrease before Transfers to Earmarked Reserves	12,902	-	12,902	5,933	664	6,775	39,777	66,051	118,615	184,666
Transfers (to)/from Earmarked Reserves (Note 9)	(12,799)	12,799	-	-	-	-	-	-	_	-
Increase / Decrease in Year	103	12,799	12,902	5,933	664	6,775	39,777	66,051	118,615	184,666
Balance at 31 March 2024	19,046	176,657	195,703	48,171	3,547	42,956	81,923	372,301	1,722,255	2,094,556

Balance Sheet

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the authority. The net assets of the authority (assets less liabilities) are matched by the reserves held by the authority. Reserves are reported in two categories.

The first category of reserves are usable reserves, ie those reserves that the authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the capital receipts reserve that may only be used to fund capital expenditure or repay debt).

The second category of reserves are those that the authority cannot use to provide services. This category of reserves includes those that hold unrealised gains and losses (for example the revaluation reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'adjustments between accounting basis and funding basis under regulations.

	Note	31 March 2025 £'000	31 March 2024 £'000
Property Plant & Equipment	17	2,731,897	2,614,071
Right of Use Assets	18	8,724	-
Heritage Assets	19	4,320	4,320
Investment Properties	20	76,426	75,365
Intangible Assets	22	16,647	8,837
Long Term Investments	24	31,367	36,267
Long Term Debtors	24	5,774	5,058
Long Term Assets	-	2,875,156	2,743,918
Short Term Investments	24	78	5,287
Assets Held for Sale	21	-	-
Inventories	-	2,148	1,782
Short Term Debtors	25	132,730	107,819
Cash & Cash Equivalents	27	62,611	57,328
Current Assets		197,566	172,215
Bank Overdraft	27	(17,464)	(20,817)
Short Term Borrowing	24	(78,133)	(91,455)
Short Term Creditors	28	(136,284)	(104,716)
Provisions	30	(7,801)	(8,116)
Revenue Grants Receipts in Advance	41	(843)	(1,072)
Capital Grants Receipts in Advance	41	(6,096)	(29,436)
Current Liabilities	-	(246,620)	(255,612)
Provisions	30	(2,745)	(3,439)
Long Term Borrowing	24	(367,883)	(353,686)
Other Long Term Liabilities	29	(190,400)	(196,100)
Capital Grants Receipts in Advance	41	(29,407)	(12,740)
Long Term Liabilities	_	(590,435)	(565,965)
Net Assets	- -	2,235,667	2,094,556
Usable Reserves	MIRS	383,112	372,301
Unusable Reserves	32	1,852,555	1,722,255
Total Reserves	- -	2,235,667	2,094,556

^{*} IFRS 16 Leases has been adopted for the first time in 2024/25. 2023/24 comparatives have not been restated for this change. Further information on the impact of the implementation of this new standard is set out in the accounting policies.

I certify that the Statement of Accounts presents a true and fair view of the financial position of Sandwell Metropolitan Council as at 31 March 2025 and its income and expenditure the year then ended.

Executive Director - Finance and Transformation

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Date 29 August 2025

CORE FINANCIAL STATEMENTS

Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the authority during the reporting period. The statement shows how the authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities.

The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the authority are funded by way of taxation and grant income or from the recipients of services provided by the authority.

Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the authority.

Cash Flow Statement	Note	2024/25 £'000	2023/24 £'000
Net surplus / (deficit) on the provision of services	CIES	105,221	151,434
Adjustments to net (surplus) / deficit on the provision of services for non-cash movements	33	18,257	(18,937)
Adjustments for items included in the net (surplus) / deficit on the provision of services that are investing and financing activities	33	(84,654)	(74,080)
Net cash flows from Operating Activities	_	38,824	58,417
Net cash flows from Investing Activities	34	(33,477)	(12,533)
Net cash flows from Financing Activities	35	3,289	(37,332)
Net increase / (decrease) in cash and cash equivalents	_	8,637	8,552
Cash and cash equivalents at the beginning of the reporting period		36,510	27,959
Net movement in cash and cash equivalents		8,637	8,552
Cash and cash equivalents at the end of the reporting period	27	45,147	36,510

^{*} IFRS 16 Leases has been adopted for the first time in 2024/25. 2023/24 comparatives have not been restated for this change. Further information on the impact of the implementation of this new standard is set out in the accounting policies.

Notes to the Accounts

1. Change in Accounting Policies

IFRS16 Leasing

In 2024/25, the Council has changed its accounting policies to align with those in IFRS 16 Leases as adopted by the Code of Accounting Practice. In previous years, property, plant and equipment was only brought onto the Balance Sheet as an asset where the Council secured substantially all the risks and rewards incidental to ownership of the leased item (finance leases). For all other leases (operating leases), no assets were recognised, and rents were charged as expenses when they became payable.

From 1 April 2024, an asset representing the right to use the item over the lease term will be recognised for all leases, except Leases for items of low value or whose term is less than one year. These are exempt from IFRS16 disclosure requirements.

The Council has elected to apply recognition exemptions to low value assets (below £10,000 when new) and to short-term leases i.e. existing leases that expire on or before 31 March 2025, and new leases with a duration of less than 12 months. Therefore, the Council will not recognise right of use assets and lease liabilities for these leases. The Council recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Also, with effect from 1 April 2024 IFRS16 also applies to Service Concession Agreements (PFI Contracts) and recognition of the resultant remeasurement of the lease liability. The contractual arrangements continue to be disclosed in Note 37.

Liabilities are also recognised in the Balance Sheet for the obligations that the Council has to pay rents for the rights acquired, discounted to their present value.

The transitional provisions of the Code are for the following amounts to be brought onto the Balance Sheet by adjusting the opening balances at 1 April 2024:

- liabilities for leases previously accounted for as operating leases, calculated as the present value
 of the remaining lease payments fixed at 1 April 2024, discounted by the Council's incremental
 borrowing rate in line with PWLB annuity rates. In calculating the liabilities, the incremental
 borrowing rate used was determined by the lease length and referenced to the PWLB annuity rates
 published for 1st April 2024.
- right-of-use assets for the leased items, measured at the amount of the lease liability, adjusted for any prepaid or accrued lease payments that were in the Balance Sheet on 31 March 2024.

This has resulted in the following additions to the balance sheet at 31st March 2024:

- £9.213m property, plant and equipment right of use assets (£9.008 land & buildings, £0.205m vehicles and equipment)
- £9.861m non-current creditors (lease liabilities)
- £0.564m current creditors (lease liabilities)

The newly recognised liabilities of £10.254m are less than the operating lease commitments of £11.233m at 31 March 2024 disclosed in the 2023/24 Statement of Accounts because £0.301m of the commitments have been excluded from the calculation of liabilities as relating to short-term leases and £0.254m from the exclusion of leases of low value. The remaining commitments have been reduced by £0.425m as a result of discounting them to present value.

In making the transitional adjustments, the Council has applied the following practical expedients in the Code:

• hindsight has been applied in determining the lease term where the lease contains options to extend or terminate.

NOTES TO THE ACCOUNTS

 leases due to expire before 1 April 2025 have been treated as short-term leases, irrespective of their overall term.

The mandated implementation of IFRS 16 impacts on the measurement of the liability for PFI/PPP arrangements.

In addition, the change in accounting treatment of Non-Commercial Leases with Peppercorn Rents may have an impact on the value of Right of Use Assets as reported in the Balance Sheet & associated disclosure notes.

At the time of publishing the draft statement of accounts the impact of these changes has not been included.

However, this will be added to the Final Statements of Accounts.

2. Accounting Policies

i. General Principles

The Statement of Accounts summarises the council's transactions for the 2024/25 financial year and its position at the year end of 31 March 2025. The Council is required to prepare an annual Statement of Accounts in line with the Accounts and Audit Regulations 2015. These regulations require the Statement of Accounts to be prepared in accordance with proper accounting practices. These practices under Section 21 of the 2003 Act primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, supported by International Financial Reporting Standards (IFRS) and statutory guidance issued under Section 12 of the 2003 Act.

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

ii. Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- **Revenue from contracts** with service recipients, whether for services or the provision of goods, is recognised when (or as) the goods or services are transferred to the service recipient in accordance with the performance obligations of the contract.
- **Supplies** are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- **Expenses** in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- **Interest receivable** on investments and payable on borrowings is accounted for respectively as income and expenditure based on the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected; and
- The council operates a **de-minimus level for the processing of accruals**, £10,000 for capital and £10,000 for revenue. The de-minimus policy for revenue requires that no accruals are actioned for individual amounts below £10,000; unless, for a group of similar transactions, there would be a material impact upon the accounts of not recognising the income and expenditure in the relevant accounting period.

iii. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of no more than 24 hours. Cash equivalents are highly liquid funds invested in call accounts and 30 days or less notice accounts from the date of acquisition, which are readily convertible to known amounts of cash with insignificant risk of change in value.

NOTES TO THE ACCOUNTS

All other investments held by the council do not represent cash equivalents as they are not readily convertible to known amounts of cash with an insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the council's cash management.

iv. Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

v. Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- **Depreciation** attributable to the assets used by the relevant service.
- Revaluation and impairment losses on assets used by the service where there are no
 accumulated gains in the Revaluation Reserve against which the losses can be written off; and
- Amortisation of intangible assets attributable to the service.

The council is not required to raise Council Tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement (equal to an amount calculated on a prudent basis determined by the authority in accordance with statutory guidance). Depreciation, revaluation and impairment losses and amortisation are therefore replaced by the contribution in the General Fund balances by way of an adjusting transaction with the Capital Adjustment Account via the Movement in Reserves Statement.

vi. <u>Inventories and Long-term Contracts</u>

Inventories are shown in the Balance Sheet at the lower of cost and net realisable value.

Long-term contracts are accounted for based on charging the Surplus or Deficit on the Provision of Services with the consideration allocated to the performance obligations satisfied based on the goods or services transferred to the service recipient during the financial year.

vii. Council Tax and Non-Domestic Rates

Billing authorities act as an agent, collecting Council Tax and Non-Domestic Rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting Council Tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of Council Tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major

NOTES TO THE ACCOUNTS

preceptors and central government share proportionately the risks and rewards that the amount of Council Tax and NDR collected is less or more than predicted.

Accounting for Council Tax and NDR

The Council Tax and NDR income included in the CIES is the council's share of accrued income for the year. However, regulations determine the amount of Council Tax and NDR that must be included in the council's General Fund. Therefore, the difference between the income included in the CIES and the amount required under regulation to be credited to the General Fund is transferred to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the council's share of the end of year balances in respect of Council Tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayment and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made (fixed or determinable payments), the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the CIES. The impairment loss is measured as the difference between carrying amount and the revised future cash flows.

viii. Employee Benefits

Benefits Payable During Employment

Short term employee benefits such as wages and salaries, paid annual leave, sick leave and expenses are paid monthly and charged on an accruals basis to the relevant service line of the CIES. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end that employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to surplus or deficit on the provision of services but then reversed out through the Movement in Reserves Statement to the accumulated absences account so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable due to a decision by the council to terminate an officer's employment before the normal retirement date, or an officer's decision to accept voluntary redundancy in exchange for those benefits. They are charged on an accruals basis to the relevant service area line in the CIES at the earlier of when the council can no longer withdraw the offer of those benefits or when the council recognises costs for a restructure.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund and HRA balances to be charged with the amount payable by the council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

Post-Employment Benefits

Employees of the council are members of three separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE)
- The Local Government Pension Scheme, administered by Wolverhampton City Council; and
- The National Health Service (NHS) Pension Scheme

These schemes provide defined benefits to members (retirement lump sums and pensions), earned during employees' service with the council.

Teachers' and National Health Service Pension Schemes

Arrangements for both the Teachers' and NHS schemes mean that liabilities for these benefits cannot ordinarily be identified specifically to the council. The schemes are therefore accounted for as if they were defined contribution schemes with no liability for future payments of benefits being recognised in the Balance Sheet. The schools line in the Comprehensive Income and Expenditure Statement is charged with the employer's contribution payable to teachers' pensions in the year.

The Local Government Pension Scheme

The Local Government Pension Scheme is accounted for as a defined benefits scheme.

The liabilities of the West Midlands Pension Fund attributable to the council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc and projected earnings for current employees.

Liabilities are discounted to their value at current prices, using a discount rate derived from the "Hymans Robertson" corporate bond yield curve.

The assets of the West Midlands Pension Fund attributable to the council are included in the Balance Sheet at fair value.

The change in the net pensions liability is analysed into the following components:

- Service cost comprising:
 - **Current service cost** the increase in liabilities as a result of years of service earned this year; allocated in the CIES to the services for which the employees worked.
 - Past service cost the increase in liabilities arising as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years; debited to the Surplus or Deficit in Net Cost of Services in the CIES; and
 - Net interest expense the change during the period in the net defined benefit liability that arises from the passage of time; charged to the Financing and Investment Income and Expenditure line in the CIES. This is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period, taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments.

· Remeasurements comprising:

- Return on plan assets excluding amounts included in net interest on the net defined benefit liability, charged to the Pensions Reserve as Other Comprehensive Income and Expenditure; and
- Actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions; charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- Contributions paid to the West Midlands Pension Fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.
- **Effect of the asset ceiling** the limitation on the Council's ability to realise pensions assets through reductions in future employer's contributions as a result of minimum funding requirements.

In relation to retirement benefits, statutory provisions require the General Fund and HRA balances to be charged with the amount payable by the council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund and HRA of being required to account for retirement benefits based on cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

ix. Events after the Balance Sheet Date

Events after the balance sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue.

Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period the Statement of
 Accounts is not adjusted to reflect such events, but where a category of events would have a
 material effect, disclosure is made in the notes of the nature of the events and their estimated
 financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

xi. Financial Instruments

Financial Liabilities

Financial Liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges are made to the Financing Investment Income and Expenditure line in the CIES for interest payable, are based on the carrying value of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the CIES is the amount payable for the year according to the loan agreement.

Where premiums and discounts have been charged to the CIES, regulations allow the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan. The reconciliation of amounts charged to the CIES to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement

Financial Assets

Under IFRS 9, financial assets are classified based on the classification and measurement approach that reflects the business model for holding financial assets and their cashflow characteristics.

There are three main classes of financial assets. These are measured at:

- **Amortised Cost** contractual assets that give rise on specified dates to cash flows that are solely payments of principal and interest.
- Fair Value through Other Comprehensive Income (FVOCI) assets held for both collecting contractual cashflows and selling assets.
- Fair Value through Profit and Loss (FVPL) assets held for any other means than collecting contractual cashflows.

Loans made to the Council at less than market rate are known as 'soft loans'. Soft loans currently held by the council were provided by Salix Finance Ltd and are primarily linked to the capital energy efficiency projects e.g. boiler replacements and street lighting. The financial effect of this concession is charged to the CIES representing the interest saved, over the life of the loan. Since statutory provisions require that the impact of soft loans on the General Fund balance is limited to actual interest receivable for the year, a transfer to or from the Financial Instruments Adjustment Account is made to cover the difference.

Further details relating to the fair value of financial assets and liabilities are provided in the fair value measurement section below of the accounting policies and the Financial Instruments note.

x. Government Grants and Contributions

Whether paid on account, by instalment or in arrears, government grants and third-party contributions and donations are recognised as due to the council when there is reasonable assurance that:

NOTES TO THE ACCOUNTS

- The council will comply with the conditions attached to the payments and
- The grants or contributions will be received.

Amounts recognised as due to the council are not credited to the CIES until conditions attached to the grant or contribution have been satisfied. Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as Receipts in Advance.

When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or taxation and nonspecific grant income (non-ringfenced revenue grants and all capital grants) in the CIES.

Where capital grants are credited to the CIES, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve.

Where grants have been applied, they are posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Principal or Agent

Accounting for the S31 grants being paid to the Council by BEIS and distribution of the grants eligible to businesses will be identified (either principal or agent).

Where the Council is acting as principal, the transactions will be included in the CIES. The Council will determine how the grant operates to acknowledge their position as a principal or agent.

Acting as a distribution point for grant monies to other bodies and has no control over the amount of grant allocated to a recipient then the authority is acting as agent.

Where the authority has control over the distribution or amounts of the grant it would be deemed to be acting a principal. The performance obligations will be considered regarding the grants.

Where the Council acts as an agent, transactions will not be reflected in any authority's financial statements. Exceptions to this are in respect of the cash collected or expenditure incurred by the agent on behalf of the principal, in which case there is a debtor/creditor position and the net cash position included in the finance activities in the Cash Flow statement.

Any materially sums will be stated with a separate disclosure note (income or expenses with given explanations).

Business Improvement District

A Business Improvement District (BID) scheme applies across the whole of the Authority. The Albion Business Improvement District scheme is situated within the Greets Green and Ling Ward of Sandwell and the West Bromwich BID scheme is in the West Bromwich Central Ward. These schemes are funded by a BID levy paid by non-domestic ratepayers. The council acts as principal under the scheme, and accounts for income received and expenditure incurred (including contributions to the BID project) within the relevant services within the CIES.

Community Infrastructure Levy

The council has elected to charge a Community Infrastructure Levy (CIL). The levy will be charged on new builds (chargeable developments to the authority) with appropriate planning consent. The council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund several infrastructure projects (these include transport, flood defences and schools) to support the development of the area.

When CIL is received without conditions; it is recognised at the commencement date of the chargeable development in the CIES in accordance with the accounting policy for government grants and contributions set out above. CIL charges will be largely used to fund capital expenditure. However, a proportion of the charge may be used to fund revenue expenditure.

xi. Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the council as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the council.

Internally generated assets are capitalised where it is demonstrable that the project is technically feasible and is intended to be completed (with adequate resources being available) and the Council will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset. Expenditure is capitalised where it can be measured reliably as attributable to the asset and is restricted to that incurred during the development phase (research expenditure cannot be capitalised).

Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the Council's goods or services.

Intangible assets are measured initially at cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the CIES.

An asset is tested for impairment whenever there is an indication that this may have occurred – any losses recognised are posted to the relevant service line(s) in the CIES.

Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the CIES.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

xii. Interest in Companies and Other Entities

The Code requires local authorities with material interests in subsidiary and associated companies and joint ventures to prepare group accounts. In the authorities own single entity accounts, the interest in companies and other entities are recorded as financial assets at cost, less any provision for losses.

The council has a financial relationship with the following companies:

Sandwell Children's Trust, which is a wholly owned company of the council.

• Sandwell Inspired Partnership Services Education Limited. Group accounts have not been prepared for this company as it holds a minority share of 20% and it has no substantial control of its operations or assets.

xiii. Leases

The Council as Lessee

The authority classifies contracts as leases based on their substance. Contracts and parts of contracts, including those described as contracts for services, are analysed to determine whether they convey the right to control the use of an identified asset, through rights both to obtain substantially all the economic benefits or service potential from that asset and to direct its use. The Code expands the scope of IFRS 16 Leases to include arrangements with nil consideration, peppercorn or nominal payments

Initial measurement

Leases are recognised as right-of-use assets with a corresponding liability at the date from which the leased asset is available for use (or the IFRS 16 transition date, if later). The leases are typically for fixed periods in excess of one year but may have extension options.

The authority initially recognises lease liabilities measured at the present value of lease payments, discounting by applying the authority's incremental borrowing rate wherever the interest rate implicit in the lease cannot be determined. Lease payments included in the measurement of the lease liability include:

- fixed payments, including in-substance fixed payments
- variable lease payments that depend on an index or rate, initially measured using the prevailing index or rate as at the adoption date
- amounts expected to be payable under a residual value guarantee
- the exercise price under a purchase option that the authority is reasonably certain to exercise
- lease payments in an optional renewal period if the authority is reasonably certain to exercise an extension option
- penalties for early termination of a lease, unless the authority is reasonably certain not to terminate early.

The right-of-use asset is measured at the amount of the lease liability, adjusted for any prepayments made, plus any direct costs incurred to dismantle and remove the underlying asset or restore the underlying asset on the site on which it is located, less any lease incentives received. However, for peppercorn, nominal payments or nil consideration leases, the asset is measured at fair value.

Subsequent measurement

The right-of-use asset is subsequently measured using the fair value model. The authority considers the cost model to be a reasonable proxy except for:

- assets held under non-commercial leases
- leases where rent reviews do not necessarily reflect market conditions
- leases with terms of more than five years that do not have any provision for rent reviews
- leases where rent reviews will be at periods of more than five years.

For these leases, the asset is carried at a revalued amount. In these financial statements, right-of-use assets held under index-linked leases have been adjusted for changes in the relevant index,

while assets held under peppercorn or nil consideration leases have been valued using market prices or rentals for equivalent land and properties.

The right-of-use asset is depreciated straight-line over the shorter period of remaining lease term and useful life of the underlying asset as at the date of adoption.

The lease liability is subsequently measured at amortised cost, using the effective interest method. The liability is remeasured when:

- there is a change in future lease payments arising from a change in index or rate
- there is a change in the group's estimate of the amount expected to be payable under a residual value guarantee
- the authority changes its assessment of whether it will exercise a purchase, extension or termination option, or
- there is a revised in-substance fixed lease payment.

When such a remeasurement occurs, a corresponding adjustment is made to the carrying amount of the right-of-use asset, with any further adjustment required from remeasurement being recorded in the income statement.

Low value and short lease exemption

As permitted by the Code, the authority excludes leases:

- for low-value items that cost less than £10,000 when new, provided they are not highly dependent on or integrated with other items, and
- with a term shorter than 12 months (comprising the non-cancellable period plus any extension options that the authority is reasonably certain to exercise and any termination options that the authority is reasonably certain not to exercise).

The Council as Lessor

Operating Leases

Where the council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the CIES. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g., if there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

On conversion to an academy from a local authority maintained school a lease is granted for 125 years. These leases are operating leases and therefore not recognised on the balance sheet.

xiv. Overheads and Support Services

The costs of overheads and support services are charged to service segments in accordance with the council's arrangements for accountability and financial performance.

xv. Capital Accounting

Non-Current Asset Valuations

The freehold and leasehold properties in the categories Property, Plant & Equipment, Investment Assets and Assets Held for Sale have been valued by officers within Strategic Asset Management

and by the council's external valuers Wilks Head & Eve LLP. The Code requires that, as a minimum, non-current assets are revalued every five years. However, it is recommended that revaluation should take place more regularly where it is determined that a five-yearly valuation is insufficient to keep pace with material changes in fair value. The council operates a five-year rolling programme, although an annual review is also undertaken to assess if there are material changes that require specific assets to be revalued more frequently.

The beacon valuations appertaining to Council Dwellings have been carried out by Savills and are in accordance with the Guidance on Stock Valuation for Resource Accounting (SVRA).

Property Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment (PP&E).

Expenditure on the acquisition, creation or enhancement of PP&E is capitalised on an accrual basis provided it affords economic benefits or service potential to the council for more than one financial year.

As a rule, the council adopts a zero de-minimis limit in determining capital expenditure. An exception to this rule, is that only expenditure in excess of £10,000 on vehicles and plant are treated as capital expenditure, any expenditure below this limit is charged to revenue.

Assets are initially measured at cost and are then carried on the Balance Sheet using the following measurement bases:

Council Dwellings

Council dwellings are measured at current value, determined using the basis of existing use value for social housing (EUV-SH). This takes account of a social use factor of 40% determined by the Ministry of Housing, Communities and Local Government (MHCLG).

Due to the large number of dwellings held by the council it is not practical to account for each property individually and so all assets that fall into this category are grouped together under the heading of Council Dwellings and are accounted for at this higher level. When additions to the stock are made, these are revalued based on the beacon approach and social use factor of 40% is applied. Where previous revaluation gains exist, any in year revaluation losses are offset against these gains.

Community Assets

Community assets are assets that the council intends to hold in perpetuity. They have no determinable useful life and may, in addition, have restrictions on their disposal (e.g. parks, historic buildings, gallery exhibits). They are valued at historic cost, but where this information is not available the asset is valued at a nominal value of £1.

Infrastructure Assets

Infrastructure assets are inalienable assets, expenditure on which is recoverable only by continued use of the asset created (e.g. highways, footpaths). They are valued at historic cost net of depreciation.

As per CIPFA Code the Council is not required to report the gross book value accumulated depreciation for infrastructure Assets (Highways, Carriages, Bridges and Footpaths – for prior years). This temporary adaption is from 1 April 2021 to 31 March 2025.

Assets Under Construction

These assets are held at historic cost.

Surplus Assets

Surplus assets not held for sale are measured at fair value which is the price at which an orderly transaction to sell an asset would take place between market participants at the measurement date under current market conditions. Further information on the council's fair value policy is given in fair value measurement section below.

Other Assets

All other assets that fall into the category of Property, Plant and Equipment (PP&E) are measured at current value which is the amount that would be exchanged for an asset in its existing use reflecting the service or function of the asset at the valuation date. These valuations are carried out on an existing use (EUV) basis or at depreciated replacement cost (DRC) if the specialised nature of the assets means that there is no market-based evidence to derive an EUV valuation.

Where non property assets have short useful lives and/or low value, depreciated historic cost (DHC) is used as a proxy for fair value.

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. However, gains may be credited to the CIES where they arise from a reversal of a loss previously charged to a service.

<u>Decreases in values are accounted for as follows:</u>

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the reduction is offset against that balance (up to the amount of the accumulated gains)
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the excess is charged to the relevant service line(s) in the CIES.

Impairment

Assets are assessed at each year end for any indication of impairment. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the loss is offset against that balance (up to the amount of the accumulated gains)
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the loss is charged to the relevant service line(s) in the CIES.

• Where an impairment loss is subsequently reversed, the reversal is credited to the relevant service line(s) in the CIES, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all PP&E assets by the systematic allocation of their depreciable amounts over their determinable finite lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community and Heritage Assets) and assets that are not yet available for use (i.e. assets under construction).

In general, depreciation is calculated on the opening balance of an asset on a straight-line basis over its estimated remaining useful life (RUL).

As a guide, the useful lives of assets falling under PP&E are as follows:

<u>Asset</u>	<u> Useful Life (Years)</u>
Carriageways and Footways	28
Structures – Bridges	80
Highways	40
Vehicles & Plant	7
Street Lighting	30
Land Drainage	30
Street Furniture	10
Equipment	5-10

In relation to PP&E Buildings, the council has adopted a weighted average RUL that reflects the prevailing condition of individual assets based upon condition assessments carried out by the Council's Urban Design / Building Services section. The WARUL generally falls with the range of between 35 and 50 years.

Where an asset has major components, whose cost is significant in relation to the total cost of the item and which have differing estimated useful lives, these components may be depreciated separately if deemed to be material. For further details see the council's accounting policy for components.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account (CAA).

Investment Properties

Investment properties are those that are used solely to generate income and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value (see accounting policy below), based on the amount at which the asset could be exchanged between knowledgeable parties at arm's length. Properties are not depreciated but are revalued annually according to market conditions at the year end.

Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the CIES. The same treatment is applied to gains and losses on disposal.

However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. They are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and, for any sale proceeds, the Capital Receipts Reserve.

Non-Current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale.

The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the CIES. Gains in fair value are recognised only up to the amount of any losses previously recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

Asset Disposals

When an item of PP&E or an Asset Held for Sale is disposed of, the carrying amount of the asset in the Balance Sheet is written out to the Other Operating Expenditure line in the CIES as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the CIES, also as part of the gain or loss on disposal. Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. A proportion of receipts relating to housing disposals is payable to the Government.

The balance of receipts is required to be credited to the Capital Receipts Reserve and can then only be used for new capital investment or is set aside to reduce the council's underlying need to borrow. Receipts are appropriated to the reserve from the General Fund Balance in the Movement in Reserves Statement.

The write off disposals is not a charge against Council Tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Borrowing Costs

The council does not currently capitalise any of its borrowing costs.

xvi. Component Accounting

A component is a part of an item of PP&E that has a cost that is significant in relation to the total cost of the asset. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of acquisition or construction.

Significant components need only be separated out from the total asset if it depreciates at a different rate (i.e. it has a different useful life or is depreciated on a different basis).

The council have used the following significant components when calculating dwelling depreciation:

Component	<u>Component</u> Breakdown (%)	Component Useful Life (UEL)
Houses and Bungalows	<u>=====================================</u>	
Building Structure	51%	60 years
Roof	8%	40 years
Heating	10%	25 years
Electrics	5%	35 years
Other	26%	60 years
Flats_		
Building Structure	54%	60 years
Roof	7%	40 years
Heating	9%	25 years
Electrics	6%	35 years
Lift	1%	25 years
Other	23%	60 years

The council is also required to consider the concept of materiality when considering the application of componentisation to its assets and has determined that componentisation will only be applied to items of PP&E where doing so has a material impact upon the amount of depreciation to be charged to the CIES and Balance Sheet.

In order to assess materiality, the council has instructed WH&E to provide individual PP&E valuations on a componentised basis so that the impact upon depreciation can be determined. From the results of this process the council has concluded that componentisation would not materially affect the level of depreciation charged on any of its PP&E assets valued during the year and, as a result, has not applied componentisation to its assets in this financial year. The council will however continue to review this process annually.

In relation to Council dwellings, which are valued annually on a Beacon basis, the Council has chosen to separate out individual components for the purpose of calculating depreciation based on the above headings. The council's view is that this approach is in line with the 'Stock Valuation for Resource Accounting Guidance' and that the components selected are those that are considered to have the greatest material impact upon depreciation and, therefore, need to be separated out from the rest of the building for depreciation purposes.

The council has also reviewed its capital expenditure in year and there are no items of material expenditure on the replacement of components that require the estimated value of the old component to be written out of the accounts.

It should be noted that when determining materiality, the council compares the cost of the new component with the total net book value of the asset. This differs slightly from the guidance which

recommends that cost of the component is compared to the overall cost of the asset when determining materiality.

xvii. Heritage Assets

Heritage assets are recognised and measured (including the treatment of revaluation gains and losses) in accordance with the council's accounting policies on Property, Plant and Equipment, although some of the measurement rules are relaxed. The council's collections of heritage assets are accounted for as follows:

Historical Buildings

Most of the council's historical buildings are accounted for as operational assets as in addition to being held for their heritage characteristics, they are also used by the council to provide other services.

Museum Exhibits, Fine Art Collections & Civic Regalia

These collections are reported in the Balance Sheet using insurance valuations undertaken every ten years by external valuers or relevant experts referring to appropriate commercial markets. The assets are deemed to have indeterminable lives and a high residual value therefore the council does not consider it appropriate to charge depreciation. Acquisitions and donations are rare and where they do occur acquisitions are recognised at cost and donations at valuation.

General

The carrying amounts of heritage assets are reviewed where there is evidence of impairment, e.g. where an item has suffered physical damage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the council's general policies on impairment.

The disposal of heritage assets must receive prior approval from Cabinet. The proceeds of such items are accounted for in accordance with the council's general provisions relating to the disposal of Property, Plant and Equipment.

xviii. Minimum Revenue Provision

Under the Local Government Act 2003, the council is required to set aside an amount from revenue as a provision for debt repayment. This amount is known as the Minimum Revenue Provision (MRP).

The MRP Policy Statement was revised in 2022/23 from a previous straight-line allocation over asset lives to an annuity basis using the Council's Weighted Average Borrowing Rate for the remaining life of those Council assets.

There is no statutory requirement to make a MRP for the Housing Revenue Account (HRA) although there is the provision for a voluntary amount to be charged. No voluntary provision has been set aside in this financial year and the updated 30 year HRA Business Plan modelling assumes no voluntary repayments going forward.

xix. Private Finance Initiative (PFI) and Similar Contracts

PFI and similar contracts are agreements to receive services, where the responsibility for making available the Property, Plant and Equipment needed to provide the services passes to the PFI contractor.

As the council is deemed to control the services that are provided under its PFI schemes and as ownership of the property, plant and equipment will pass to the council at the end of the contracts for no additional charge, the council carries the assets used under the contracts on its Balance Sheet as part of Property, Plant and Equipment.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) was offset by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the council.

The amounts payable to the PFI operators each year are analysed into five elements:

- Fair value of the services received during the year; debited to the relevant service line(s) in the CIES.
- <u>Finance cost</u> an interest charge on the outstanding Balance Sheet liability; debited to the Financing and Investment Income and Expenditure line in the CIES.
- <u>Contingent rent</u> increases in the amount to be paid for the property arising during the contract; debited to the Financing and Investment Income and Expenditure line in the CIES.
- <u>Payment towards liability</u>; applied to write down the Balance Sheet liability towards the PFI operator (the profile of write downs is calculated using the same principles as for a finance lease); and
- <u>Lifecycle replacement costs</u>: relevant costs capitalised via a revenue contribution to capital and applied as additions to PP&E to recognise spend incurred. Should lifecycle works be carried out in advance or later than scheduled into the annual unitary charge, a lifecycle debtor/creditor will be recognised on the balance sheet accordingly.

xx. Provisions, Contingent Liabilities and Contingent Assets

Provisions

Provisions are made where an event has taken place that gives the council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the CIES when the Council has an obligation and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the council settles the obligation.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Contingent Assets

A contingent asset arises where an event has taken place that gives the council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

xxi. Reserves

The council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the General Fund Balance through the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to form part of the Net Cost of Services in the CIES. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against Council Tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, local taxation, retirement and employee benefits and do not represent usable resources for the Council. Full explanations are given within the Notes to the Core Financial Statements of the Capital Adjustment Account, the Revaluation Reserve and the Pensions Fund Reserve. Other than these the following unusable reserves apply:

• Financial Instruments Adjustment Account

This account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions.

Deferred Capital Receipts Reserve

This holds the proceeds recognised on the disposal of non-current assets but for which cash settlement has yet to take place. Under statutory arrangements, the Council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Usable Capital Receipts Reserve.

Collection Fund Adjustment Account

This manages the difference arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from Council Taxpayers compared with statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

xxii. School Balances

The Code of Practice on Local Authority Accounting in the United Kingdom confirms that the balance of control for local authority-maintained schools (i.e. those categories of school identified in the Schools Standards Framework Act 1998, community, voluntary aided and voluntary maintained schools) lies with the Council. Therefore, schools' transactions, cash flows and balances are recognised in each of the financial statements of the Council as if they were the transactions, cash flows and balances of the Council, rather than requiring consolidation in the Group Accounts. Academies are outside of the Council's control and their transactions are not reflected in the Council's accounts.

In accordance with the schemes of delegation to schools set up in the Education Reform Act 1988, surplus/deficits against budgets can be carried forward into the following year. Any balances relating to schools are ringfenced and cannot be appropriated by the Council.

xxiii. Revenue Expenditure Funded from Capital Under Statute (REFCUS)

Expenditure incurred during the year that may be capitalised under statutory provisions that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service line in the CIES in the year. Where the council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of Council Tax.

xxiv. Insurance Funding Arrangements

For those assets and liabilities deemed appropriate to insure against, the council operates an internal insurance account to provide insurance cover where either external cover is uneconomical or unavailable.

The internal insurance account provides the following main areas of cover:

Asset Protection - The first £0.100m of loss on non-educational establishments and the first £0.500m in respect of educational establishments, the aggregate excess (cap) being £2.000m in any policy year. The council's asset protection does not cover the council's housing stock except for high-rise.

Liabilities - The first £0.2974m of each claim in respect of public/products and employer's liability and pollution and the first £0.050m in respect of officials' indemnity, professional indemnity and land charges, the aggregate excess (cap) being £4.545m in any policy year across all liability sections of cover.

Motor – The first £0.1698m of each motor claim for damage to a council vehicle and third-party claims. Third party losses are limited to £0.508m in the aggregate after the application of individual claim excess / non-ranking deductibles.

Fidelity Guarantee - The first £0.025m of each claim in respect of fraud committed against the council by its own employees. There is no annual aggregate excess (cap) in respect of fidelity guarantee claims.

The risks not covered by external insurance or other funding arrangements include third party fraud, the management of key partnerships and programmes and risks arising in respect of funding and resource allocation, considering the current economic climate. Where there are uninsured risks which have been identified, these risks are assessed, especially for financial impact and appropriate controls put in place to mitigate those risks.

xxv. VAT

VAT payable is included as an expense only to the extent that it is not recoverable from His Majesty's Revenue and Customs. VAT receivable is excluded from income.

xxvi. Fair Value Measurement

IFRS 13 requires that local authorities measure some of their non-financial assets such as surplus and investment properties and some of their financial instruments such as equity shareholdings at fair value.

The objective of the fair value approach is to estimate the price at which an orderly transaction to sell an asset or transfer a liability would take place between market participants at the measurement date.

The measurement assumes that the transaction takes place either:

- a. In the principal market for the asset or liability, or
- b. In the absence of a principal market, the most advantageous market.

The authority measures fair value using the same assumptions that market participants would use when pricing an asset or liability if they will act in their own economic best interest.

For non-financial assets, the authority considers the participants ability to generate economic benefits by using the asset in its highest and best use or selling it to another market participant that would use the asset in its highest and best use.

When determining fair value, the authority's valuers use techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

These inputs are categorised within the fair value hierarchy as follows:

- **Level 1** quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can assess at the measurement date.
- Level 2 inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 unobservable inputs for the asset or liability.

The transfer date for any movement between these levels is the 31 March in each financial period.

xxvii. Pooled Budgets

The Better Care Fund was announced in June 2013 with the intention to drive the transformation of local services and was to be operated through pooled budget arrangements between the Council and local Clinical Commissioning Groups.

The Council is party to a pooled budget arrangement and has considered the S75 agreement. The arrangement with the Sandwell and Black Country Integrated Care Board has been assessed as a joint operation under IFRS11.

The council is host to the arrangement however the two parties account for their own share of the pool's income, expenditure, assets and liabilities in line with the agreement and in line with respective commissioning responsibilities. Furthermore, members of the pooled budget only account for expenditure when it is spent by the pool and any cash held by the pool at year end is shared with a creditor in the host and debtor in the other parties in respect of that cash.

Rounding

Due to rounding some totals may not exactly agree with the sum of their component parts. These accounts are not adjusted for cross-casting immaterial differences between the main statements and disclosure notes.

3. Accounting Standards that have been issued but have not yet been adopted

The Code of Practice on Local Authority Accounting in the UK 2025-26 ("the Code") has introduced the following changes in accounting standards, which will need to be adopted fully by the Council in the 2025-26 financial statements from 1 April 2025.

The Council is required to disclose information relating to the impact of the accounting changes on the financial statements of the adoption by the Code of a new standard that has been issued but is not yet required to be adopted by the Council. The Council is required to make disclosure of the estimated effect of the new standard in these financial statements.

The following accounting standards have changes next year, but these are either not relevant to the Council or the changes are expected to be minor and are not expected to make any change to the reported financial information in the accounts and will therefore not have a material effect:

IAS 21 The Effects of Changes in Foreign Exchange Rate (Lack of Exchangeability) issued in August 2023. The amendments to IAS 21 clarify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking, as well as require the disclosure of information that enables users of financial statements to understand the impact of a currency not being exchangeable.

IFRS 17 *Insurance Contracts* issued in May 2017. IFRS 17 replaces IFRS 4 and sets out principles for recognition, measurement, presentation and disclosure of insurance contracts.

Changes to the measurement of non-investment assets within the 2025-26 Code include adaptations and interpretations of IAS 16 *Property, Plant and Equipment* and IAS 38 *Intangible Assets*. These include setting out three revaluation processes for operational property, plant and equipment, requiring indexation for tangible non-investment assets and a requirement to value intangible assets using the historical cost approach. These have the same effect as requiring a change in accounting policy due to an amendment to standards, which would normally be disclosed under IAS 8. However, the adaptations also include a relief from the requirements of IAS 8 following a change in accounting policy

4. Critical Judgements in Applying Accounting Policies

In applying the accounting policies, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statements of Accounts are:

- The council has interests in another entity that falls within the Group boundary on the basis of control and significant influence in line with the code. Financial information in respect of Sandwell Children's Trust is considered material to the overall financial position of the council and have been consolidated within the Group accounts presented.
- Private Finance Initiative (PFI) and Similar Contracts Based on the scope of the Code and IFRIC 12, the Council has concluded that the four PFI schemes and Serco Limited Waste Contract fall under the scope of IFRIC 12. The PFI schemes and Service Concession assets are therefore accounted for on an on-balance sheet basis. The Accounting Policy for PFI details judgements made in applying capital spend to the assets held on the Balance Sheet.
- Accounting for Schools The Council has assessed the legal framework underlying each type
 of school and determined the treatment of non-current assets within the financial statements on
 the basis of whether it owns or has some responsibility for, control over or benefit from the service
 potential of the premises and land occupied.

The Council has considered its accounting arrangements for each school, on a case-by-case basis, under the terms of:

- IAS 16, Property, Plant and Equipment
- IAS 17, Leases
- LAAP Bulletin 101, Accounting for Non-Current Assets Used by Local Authority Maintained School

The Council has determined that, within its Balance Sheet, for:

- Community and Foundation/Trust Schools all land and buildings should be recognised.
- Voluntary Controlled (VC) and Voluntary Aided (VA) all land and buildings should be recognised except where land and buildings are owned by religious bodies.
- Academy Schools no non-current assets should be recognised as they maintain their own financial records and are managed, controlled and funded independently of the Council.

Local authority-maintained schools, as independent entities, have responsibility for the management of their own resources. However, as their transactions are consolidated into the Council's financial statements, the Council has reviewed their activity to ensure consistency of accounting treatment.

When a school converts to academy status, an underlease between the Council and the academy is then put in place and the academy is derecognised from the Council's Balance Sheet.

Application of Valuation Deferments

The accounting guidance requires that where there is no suitable market available, then assets of

PPE are to be valued at Existing Use Value (EUV) or Depreciated Replacement Cost (DRC). Valuers then use the RICS guidance and their professional judgement and experience to determine the value of these assets.

In some circumstances, especially where lease agreements are in place, it may be necessary to apply a deferment factor to an assets value to reflect encumbrance on the freehold which can materially reduce the valuation applied to the asset.

This has been considered in relation to the Council's Leisure Centres and The Former Public building, which is currently being used as a 6th Form College, where specific contractual arrangements are in place with the occupiers.

The Council has concluded that the freehold of the assets relating to Leisure Centres have not been encumbered by these agreements and so no deferment has been applied. However, in relation to the Former Public building the freehold has been deemed to be encumbered due to the nature of the use of the building and so deferment has been applied.

5. Assumptions made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future, or that are otherwise uncertain. Estimates are made considering historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results may be materially different from the assumptions and estimates. General fund asset valuations are carried out by Wilks Head & Eve, housing stock valuations (HRA) are carried out by Savills.

The items in the council's Balance Sheet at 31 March 2025 for which there may be a risk of an adjustment in the forthcoming financial year are as follows:

Asset Valuations

Housing stock

At 31 March there are 2,869 high rise dwellings available for use as social housing in the council's ownership and with an attributable EUV-SH value of £64,258,500 and a further 120 properties which are not occupied currently due to major refurbishment.

Non-Current Assets

The carrying value of non-current assets subject to valuation that did not receive a revaluation in 2024/25 totalled £72.1m. An upward movement in the market of 1% would equate to an increase in value of £0.721m.

Net Pension Position

The valuation of the net pension position depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries, Hymans Robertson LLP, is engaged to provide the Council with expert advice about the assumptions to be applied.

The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of £27.213m.

However, the assumptions interact in complex ways. During 2024/25, the Authority's actuaries advised that the net pensions liability had decreased by £405.475m as a result of updated financial and demographic assumptions (prior to applying IFRIC 14 adjustment).

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table below. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that only the assumption analysed changes, while all the other assumptions remain constant. The assumptions in life expectancy, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The actuary has confirmed that the method of preparing this sensitivity analysis has not changed since last year.

Change in assumptions at 31 March 2025	Approximate monetary amount £'000
0.1% decrease in Real Discount Rate	27,213
1 year increase in member life expectancy	63,596
0.1% increase in the Salary Increase Rate	1,406
0.1% increase in the Pension Increase/Revaluation Rate (CPI)	26,554

Pension Guarantees

The Council has, over several years, changed its way of operating from being a direct provider of services to one where it purchases several services from third parties. As part of this change in service delivery model, the Council has transferred staff from the Council to the external provider under Transfer of Undertakings (Protection of Employment) Regulations 2006 (TUPE). The Council has agreed that staff transferring to an external provider should continue to have the right to access equivalent pension benefits to that provided whilst employed by the Council. To ensure the smooth transfer of staff, the Council has provided guarantees for contribution rates and pension deficits in respect of continuing pension provision.

The Council has decided that these pension guarantees should be treated as insurance contracts. However, no provision has been made for them in the accounts as it has been judged that the likelihood of them being called on means that they are not material. This judgement was made by considering the liabilities for the companies and the likelihood of those companies failing within the next year.

In determining a deficit on pension funds there are two different models used, namely:

- **The funding basis**, where post-employment benefit obligations are discounted to a present value based on the anticipated return from pension fund assets, or
- The accounting basis, where post-employment benefit obligations are discounted to a present value based on market yields for high quality corporate bonds as required by International Accounting Standard 19, Employee Benefits (IAS19).

In the event of a guarantee being called in respect of a pension deficit, the actual amount that the Council would have to meet would be determined using the funding basis. The Council has therefore assessed any provision for future pension deficit liabilities on this basis.

Non-Domestic Rates Provision

Following the introduction of the retained Business Rates scheme in April 2013, the Collection Fund is now liable for the settlement of any successful appeals lodged against the rateable value of business properties. A total provision of £4.680m has been set aside with £4.633m (99%), relating to the council's share. The full provision has been based on a report from Analyse Local which is a specialist revenue forecasting tool that the Council subscribe to. The report includes total potential net losses of £4.981m.

This can be broken down as follows:

• £1.268m relates to outstanding check and challenge appeals against the 2017 rating list and 80.77% have been included in the provision (£1.024m).

- £3.663m relates to outstanding check and challenge appeals against the 2023 rating list and 87.02% have been included in the provision (£3.187m).
- £0.050m relates to potential appeals against the 2023 rating list and 87.02% have been included in the provision (£0.044m).
- A further £0.425m has been added to the estimated provision to reduce potential risk. This is calculated as an additional 10% of the provision total.

The provision does not include any appeals in relation to a change in rateable value due to the impact of Covid 19 as these appeals are not allowed following legislation by the government.

Fair Value Measurement

When the fair value of financial and non-financial assets or liabilities cannot be measured based on quoted prices within active markets (i.e. using level 1 inputs) then other techniques are used to derive their fair value.

The authority has used earnings techniques to establish the fair value of its Birmingham Airport Shareholding and cashflow techniques to determine the fair value of its Public Works and Market Loans.

In relation to Investment and Surplus assets fair value has been derived through the market approach.

Where any of the above techniques require the valuer to apply their judgement or make assumptions there is an element of risk or uncertainty and, therefore, any changes to these assumptions could increase or decrease the fair value of the assets concerned.

It should be noted that where level 1 inputs are not available to measure fair value of financial and non-financial assets and liabilities, the authority employs relevant valuation and treasury management experts to identify the most appropriate techniques to apply.

Impairment Allowances

At 31 March 2025 the council had the following balances of debtors outstanding for which appropriate impairment allowances have been made:

	Arrears (£'000)	Impairment Allowance (£'000)	%
Other Government Entities	35,760	1,046	3%
Trade Receivables	64,749	24,506	38%
Local Taxation	58,477	30,452	52%
Payments in Advance	29,747	-	0%
Total	188,734	56,004	30%

Likelihood of non-payment from other Government entities is minimal as debt levels usually represent only timing differences.

Levels of impairment allowance are kept under regular review to ensure they continue to be adequate.

If collection rates were to deteriorate, higher impairment allowances would be established and charged to the applicable service in the CIES.

6. Material Items of Income and Expense

This note identifies material items of income and expenditure that are not disclosed separately in the Comprehensive Income and Expenditure Statement.

Property, Plant and Equipment

Sandwell Aquatic centre was examined by our external valuer Wilkes, Head & Eve, with a £41.406m revaluation increase recorded, the property valuation moving from £60.360m in 2023/24 to £101.766m in 2024/25.

Two schools were derecognised during the year on conversion to academies. Net book value of the disposals was £17.106m and this cost is included in Financing and Investment Income and Expenditure.

- Moat Farm Infants School (inc. Lavendar Farm Children's Centre), £6.861m
- Rowley Hall Primary School & Children's Centre £10.245m

Other income

Birmingham Airport declared an ordinary dividend of £5.577m following a refinancing exercise. This income is not expected to be repeated in 2025/26.

7. Events after the Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts are authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period the Statement
 of Accounts is not adjusted to reflect such events, but where a category of events would
 have a material effect, disclosure is made in the notes of the nature of the events and their
 estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

Where events taking place before this date provided information about conditions existing at 31 March 2025, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

There have been no events since 31 March 2025, and up to the date when these accounts were authorised, which require any adjustments to these accounts.

8. Prior Period Adjustments

Prior period adjustments may arise from a change in accounting policies or to correct a material error. Where a change is made, it is applied retrospectively by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

9. Expenditure and Funding Analysis

The objective of the Expenditure and Funding Analysis is to demonstrate to Council Tax (and rent) payers how the funding available to the authority (i.e. government grants, rents, Council Tax and Business Rates) for the year has been used in providing services in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. The Expenditure and Funding Analysis also shows how this expenditure is allocated for decision making purposes between the council's directorates (services or departments). Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

2024/25		Adjustments to arrive at net	Net Expenditure	Adjustments between	Net
	As Reported	amount	Chargeable	Funding and	Expenditure
	to Management	chargeable to General Fund	to General Fund and	Accounting Basis	in the CIES
	Management	and HRA	HRA	Dasis	
	£'000	£'000	£'000	£'000	£'000
People					
- Adults	85,498	(284)	85,214	(1,585)	83,629
- Children's	102,561	(9,684)	92,877	12,322	105,199
- Schools	(1,091)	(11,935)	(13,026)	(2,248)	(15,274)
- Public Health	1,246	(6)	1,240	(260)	980
Place					
- Environment	75,723	(18,695)	57,028	(4,072)	52,956
- Housing	4,471	(293)	4,178	(4)	4,174
- Regeneration & Growth	10,063	1,622	11,685	9,340	21,025
3	-,	, -	,	-,-	,
Housing Revenue Account	(6,159)	(48,890)	(55,049)	(6,311)	(61,360)
Corporate Services					
 Assistant Chief Executive 	10,235	165	10,400	(649)	9,751
- Chief Executive	333	(37)	296	3,292	3,588
- Finance & Transformation	26,199	(1,288)	24,911	665	25,576
- Corporate Budgets	30,883	(14,594)	16,289	(2,262)	14,027
Cost of Services	339,962	(103,919)	236,043	8,228	244,271
Other operating expenditure	-	13,997	13,997	(4,357)	9,640
Financing and Investment	(05.000)	00.000	00.470	(40.044)	40.050
Income and Expenditure	(25,909)	88,382	62,473	(19,814)	42,659
Taxation and Non Specific Grant	,				
Income	(340,052)	1,202	(338,850)	(62,942)	(401,792)
(Surplus)/Deficit	(25,999)	(338)	(26,337)	(78,884)	(105,221)
Opening General Fund & HRA Balance			(243,874)		
(Surplus)/Deficit on General Fund and HRA Balance in year			(26,337)		
Closing General Fund & HRA Balance at 31 March 2024 *			• •		
Daidlice at 31 Warch 2024			(270,211)		

^{*} For a split of this balance between the General Fund and the HRA - see the Movement in Reserves Statement

2023/24 (Restated)	As Reported to Management	Adjustments to arrive at net amount chargeable to General Fund	Net Expenditure Chargeable to General Fund and	Adjustments between Funding and Accounting Basis	Net Expenditure in the CIES
	£'000	and HRA £'000	HRA £'000	£'000	£'000
People					
- Adults	84,595	(145)	84,450	(881)	83,569
- Children's	98,639	(9,745)	88,894	9,939	98,832
- Schools	(673)	(13,895)	(14,568)	(5,682)	(20,250)
- Public Health	1,015	(6)	1,009	(184)	825
Place					
- Environment	66,611	(15,952)	50,660	32,653	83,313
- Housing	2,760	(293)	2,468	(82)	2,385
- Regeneration & Growth	11,753	1,737	13,490	9,010	22,499
Housing Revenue Account	(1,367)	(30,036)	(31,403)	(93,535)	(124,938)
Corporate Services					
- Assistant Chief Executive	7,162	2,491	9,653	(519)	9,134
- Chief Executive	(840)	(41)	(881)	2,247	1,366
- Finance and Transformation	22,292	2,906	25,198	714	25,912
- Law and Governance	6,801	(6,801)	· -	-	-
Corporate Budgets	31,666	(15,075)	16,591	284	16,875
Cost of Services	330,415	(84,855)	245,560	(46,035)	199,522
Other operating expenditure	-	14,092	14,092	(4,185)	9,907
Financing and Investment					
Income and Expenditure	(22,889)	63,350	40,461	(6,176)	34,285
Taxation and Non-Specific Grant Income	(317,341)	(1,605)	(318,946)	(76,202)	(395,148)
(Surplus)/Deficit	(9,815)	(9,018)	(18,835)	(132,598)	(151,434)
Opening General Fund & HRA Balance			(225,039)		
(Surplus)/Deficit on General Fund and HRA Balance in year			(18,835)		
Closing General Fund & HRA Balance at 31 March 2024 *			(243,874)		

10. Note to the Expenditure and Funding Analysis

This note provides a reconciliation of the main adjustments to Net Expenditure Chargeable to the General Fund and HRA Balances to arrive at the amounts in the Comprehensive Income & Expenditure (CIES). The relevant transfers between reserves are explained in the Movement in Reserves Statement.

2024/25	Capital Adjustments at Directorate level	Other Adjustments at Directorate level	Total to arrive at amount charged to the GF & HRA	Adjustments for Capital Purposes	Net change for the Pensions Adjustments	Other Differences	Total Adjustments between Funding and Accounting Basis
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
People:							
Adult Social Care ServicesChildren's ServicesSchoolsPublic Health	(284) (9,734) (3,142) (6)	50 (8,793)	(284) (9,684) (11,935) (6)	206 14,818 - 4	(1,826) (2,512) (4,996) (280)	34 15 2,748 16	(1,585) 12,322 (2,248) (260)
Place: - Environment - Housing - Regeneration	(13,991) (293) (1,865)	(4,704) - 3,487	(18,695) (293) 1,622	(2,971) 404 10,013	(1,102) (402) (680)	2 (6) 7	(4,072) (4) 9,340
Housing Revenue Account (HRA)	(20,805)	(28,085)	(48,890)	(4,143)	(2,167)	-	(6,311)
Corporate Services: - Assistant Chief Executive - Chief Executive - Finance and Transformation	(37) (1,288)	165 - -	165 (37) (1,288)	9 3,309 2,230	(660) (17) (1,583)	2 - 16	(649) 3,292 665
- Corporate Items		(14,594)	(14,594)	_	(2,252)	(10)	(2,262)
Net Cost of Services	(51,445)	(52,475)	(103,919)	23,878	(18,476)	2,825	8,227
Other operating exp	-	13,997	13,997	(4,357)	-	-	(4,357)
Financing and Investment Income and Expenditure	13,762	74,620	88,382	(25,950)	6,136	-	(19,814)
Taxation and Non Specific Grant Income	-	1,202	1202	(66,275)	-	3,333	(62,942)
(Surplus) or Deficit	(37,682)	37,344	(338)	(72,703)	(12,340)	6,158	(78,884)

2023/24	Capital Adjustments at Directorate level	Other Adjustments at Directorate level	Total to arrive at amount charged to the GF & HRA	Adjustments for Capital Purposes	Net change for the Pensions Adjustments	Other Differences	Total Adjustments between Funding and Accounting Basis
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
People:							
Adult Social Care ServicesChildren's ServicesSchoolsPublic Health	(285) (9,684) (7,444) (6)	140 (61) (6,451)	(145) (9,745) (13,895) (6)	93 11,550 - 6	(1,130) (1,598) (3,393) (149)	156 (13) (2,289) (41)	(881) 9,939 (5,682) (184)
Place: - Environment - Housing - Regeneration	(14,493) (219) (1,189)	(1,459) (74) 2,926	(15,952) (293) 1,737	33,244 204 9,537	(748) (268) (456)	157 (19) (72)	32,653 (82) 9,010
Housing Revenue Account (HRA)	(20,471)	(9,565)	(30,036)	(72,740)	(1,472)	(19,323)	(93,535)
Corporate Services: - Assistant Chief Executive - Chief Executive - Finance and Transformation - Law and Governance	(102) (792) (99)	2,491 62 3,698 (6,702)	2,491 (41) 2,906 (6,801)	2,257 1,877	(393) (11) (1,068)	(126) (1) (95)	(519) 2,246 714
- Corporate Items	-	(15,075)	(15,075)	-	284	-	284
Net Cost of Services	(54,785)	(30,070)	(84,855)	(13,969)	(10,401)	(21,665)	(46,035)
Other operating exp	-	14,092	14,092	(4,185)	_	-	(4,185)
Financing and Investment Income and Expenditure	26,461	36,889	63,350	(9,745)	4,094	(525)	(6,176)
Taxation and Non Specific Grant Income	-	(1,605)	(1,605)	(75,222)	-	(980)	(76,202)
(Surplus) or Deficit	(28,324)	19,306	(9,018)	(103,121)	(6,307)	(23,170)	(132,598)

Adjustments made to Directorate reports

Note 1 - Capital Adjustments at Directorate Level

For resource management purposes, the council includes capital charges in its directorate reporting, however, this needs to be removed as it is not included in the net expenditure chargeable to the General Fund and HRA balances.

Note 2 - Other Adjustments at Directorate Level

Support service costs and impairment allowances are not included in the council's directorate reporting. This movement is included in the Net Cost of Services in the CIES.

The council does not include movements to/from its reserves and balances in its directorate reporting.

Adjustments made to the Net Expenditure Chargeable to the General Fund and HRA Balances

Note 3 - Adjustments for Capital Purposes

This column adds in depreciation, impairments and revaluation gains and losses in the directorate's line.

Other operating expenditure adjusts for capital disposals with a transfer of income on disposal of assets and amounts written off for those assets.

The statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from Financial and Investment Income and Expenditure as these are not chargeable under generally accepted accounting practices.

Taxation and Non-Specific Grant Income and Expenditure is adjusted to recognise capital grant income.

Note 4 - Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

 For services, this represents the removal of the employer pension contributions made by the council as allowed by statute and the replacement with current service costs and past service costs. For Financing and Investment Income and Expenditure - the net interest on the defined benefit liability is charged to the CIES.

Note 5 - Other Differences

Other differences between amounts debited/credited to the CIES and amounts payable/receivable to be recognised under statute:

- For services, this represents accumulated absences and investment properties rental income.
- For Finance and Investment Income and Expenditure the other differences column recognises adjustments to the General Fund for the timing differences for premiums and discounts.

The charge under taxation and non-specific grant income and expenditure represents the difference between what is chargeable under statutory regulations for Council Tax and Non Domestic Rates that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future surpluses/deficits on the Collection Fund.

11. Expenditure and Income analysed by nature

This note provides detail of expenditure and income included within the CIES and is analysed by nature.

Expenditure and Income by Nature	2024/25 £'000	2023/24 £'000
Expenditure:		
Employee Benefits Expenses / Officers remuneration	383,810	318,237
Other Services Expenses	670,940	663,316
Depreciation, Amortisation and Impairment	10,612	(19,863)
(Gain)/Loss on Disposal of Non-Current Assets	12,721	(4,185)
Net (Gain)/Loss on Financial Assets at FV	3,922	8,777
Interest Payments	34,245	32,352
Precepts and Levies	14,025	14,092
Support Services Recharges		58
Total Expenditure	1,130,275	1,012,784
Income:		
Fees and Charges and Other Service Income	(236,671)	(217,010)
Income from Council Tax and Business Rates	(289,880)	(277,842)
Government Grants and Contributions	(696,331)	(662,522)
Interest and Investment Income	(12,613)	(6,844)
Total Income	(1,235,496)	(1,164,218)
Surplus on Provision of Services	(105,221)	(151,434)

12. Adjustments between Accounting Basis and Funding Basis under Regulations

This note details the adjustments that are made to the total Comprehensive Income and Expenditure recognised by the council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the council to meet future Capital and Revenue expenditure.

	Usable Reserves						
2024/25	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves
Adicates anto to the Devenue Description	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments to the Revenue Resources							
Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:							
Pensions costs (transferred to (or from) the Pensions Reserve)	(10,940)	(1,400)	-	-	-	(12,340)	12,340
Right of Use Asset (Deferred Capital Receipt)	(29)	-	-	-	-	(29)	29
Financial instruments (transferred to the Financial Instruments Adjustments Account)	(10)	(13)	-	-	-	(23)	23
Council tax and NDR (transfers to or from Collection Fund Adjustments Account)	3,333	-	-	-	-	3,333	(3,333)
Holiday pay (transferred to the Accumulated Absences Reserve)	2,836	13	-	-	-	2,849	(2,849)
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account)	(4,064)	(6,656)	-	-	-	(10,720)	10,720
Total Adjustments to Revenue Resources	(8,874)	(8,056)	-	-	-	(16,930)	16,931

	Usable Reserves						
2024/25 (Continued)	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments between Revenue and Capital Resources Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	(554)	(14,599)	15,153	-	-	-	-
Transfer of capital grants and contributions to Capital Grants Unapplied	-	-	-	-	66,275	66,275	(66,275)
Posting of HRA resources from revenue to the Major Repairs Reserve	-	(19,378)	-	19,378	-	-	-
Statutory/Voluntary Provision for the repayment of debt (transfer from the Capital Adjustment Account	(15,955)	(1,427)	-	-	-	(17,382)	17,382
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	(3,649)	(6,392)	-	-	-	(10,041)	10,041
Total Adjustments between Revenue and Capital Resources	(20,158)	(41,796)	15,153	19,378	66,275	38,853	(38,853)
Adjustments to Capital Resources Use of the Capital Receipts Reserve to finance capital expenditure	-	-	(19,750)	-	-	(19,750)	19,750
Use of the Major Repairs Reserve to finance capital expenditure	-	-	-	(22,925)	-	(22,925)	22,925
Application of capital grants to finance capital expenditure	-	-	-	-	(73,657)	(73,657)	73,657
Total Adjustment to Capital Resources	-	-	(19,750)	(22,925)	(73,657)	(116,333)	116,333
Total Adjustments	(29,032)	(49,852)	(4,597)	(3,547)	(7,382)	(94,410)	94,410

	Usable Reserves						
2023/24	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments to the Revenue Resources							
Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:							
Pensions costs (transferred to (or from) the Pensions Reserve)	(5,397)	(911)	-	-	-	(6,308)	6,308
Financial instruments (transferred to the Financial Instruments Adjustments Account)	(76)	(449)	-	-	-	(525)	525
Council tax and NDR (transfers to or from Collection Fund Adjustments Account)	(980)	-	-	-	-	(980)	980
Holiday pay (transferred to the Accumulated Absences Reserve)	(2,341)	139	-	-	-	(2,202)	2,202
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account):	49,384	(67,067)	-	-		(17,683)	17,683
Total Adjustments to Revenue Resources	40,590	(68,288)	-	-	-	(27,698)	27,698

		Us	able Reserves				
2023/24 (Continued)	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments between Revenue and Capital Resources Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	(624)	(13,239)	13,863	-	-	-	-
Transfer of capital grants and contributions to Capital Grants Unapplied	(53,255)	-	-	-	53,255	-	-
Posting of HRA resources from revenue to the Major Repairs Reserve	-	(19,462)	-	19,462	-	-	-
Statutory/Voluntary Provision for the repayment of debt (transfer from the Capital Adjustment Account	(11,393)	(1,206)	-	-	-	(12,599)	12,599
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	(5,721)	-	-	-	-	(5,721)	5,721
Total Adjustments between Revenue and Capital Resources	(70,993)	(33,907)	13,863	19,462	53,255	(18,320)	18,320
Adjustments to Capital Resources Use of the Capital Receipts Reserve to finance capital expenditure	-	-	(7,088)	-	-	(7,088)	7,088
Use of the Major Repairs Reserve to finance capital expenditure	-	-	-	(18,798)	-	(18,798)	18,798
Application of capital grants to finance capital expenditure	-	-	-	-	(13,478)	(13,478)	13,478
Total Adjustment to Capital Resources	-	-	(7,088)	(18,798)	(13,478)	(39,364)	39,364
Total Adjustments	(30,403)	(102,195)	6,775	664	39,777	(85,382)	85,382

13. Transfers to/from Earmarked Reserves

This note sets out the amounts set aside from the General Fund balances in earmarked reserves to provide financing for future expenditure and the amounts posted back from earmarked reserves to meet General Fund and HRA expenditure in 2024/25.

The balances ring fenced for schools are also included below:

Earmarked Reserves	Opening Balance 1 April 2023	Transfer Out 2023/24	Transfer in 2023/24	Balance 31 March 2024	Transfer Out 2024/25	Transfer in 2024/25	Closing Balance 31 March 2025
_	£'000	£'000	£'000	£'000	£'000	£'000	£'000
General Fund Balances							
S31 Relief Grant	398	-	-	398	-	-	398
COVID Emergency Funding (S31 Business Rates Grant)	10,891	(5,092)	2,225	8,024	(2,766)	-	5,257
COVID Emergency Funding Grants	9,772	(4,591)	231	5,411	(4,478)	356	1,288
Better Care Fund	15,057	(536)	-	14,521		71	14,592
Insurance Reserve	8,487	(672)	-	7,815	(70)	-	7,746
Public Health Reserve	8,345	(957)	-	7,388	(1,339)	-	6,050
BSF PFI Sinking Fund Reserves	8,045	-	-	8,045	(476)	28	7,597
Sinking Fund Reserves	2,195	(85)	-	2,109	(148)	119	2,080
Serco Contract	3,628	-	5,674	9,302	(1,330)	-	7,972
Adults Social Care Grant	3,908	(15)	-	3,893	(3,795)	-	98
Finance General Reserve	503	(142)	-	361	-	470	831
SCT Reserve (a)	13	-	-	13	-	-	13
Dartmouth Park HLF	257	(89)	-	167	(41)		126
Teaching for Public Health Network	381	-	109	490	-	97	587
West Midland Regional Research	1,681	(189)	-	1,492	(408)	-	1,084
Private Sector Housing Reserve	1,613	-	128	1,741	(265)		1,476
Regeneration & Economy Reserve	2,377	(1,394)	1,400	2,383	-	1,063	3,446
Elections (Fallow year)	770	(202)	350	918	-	-	918
Borough Economy General Reserve	873	-	130	1,003	(463)	-	540
Aquatics Centre	100	-	-	100	-	-	100
Proceeds of Crime Act	841	-	121	962	(15)	-	947
Business Rates Volatility	7,000	-	1,823	8,823	-	4,852	13,675
Regeneration & Growth Capital Projects Support	5,706	-	-	5,706	(250)	-	5,456
Aquatic Centre - Replacement	3,700	-	-	3,700	-	-	3,700
Oracle Fusion	3,939	-	1,850	5,789	-	371	6,160
Invest to Save Reserve	2,342	(665)	-	1,677	-	-	1,677
SCT Reserve (b)	1,058	(240)	-	818	-	-	818
Cost of Exit Packages	1,452	-	-	1,452	-	-	1,452
Commonwealth Games	129	(101)	-	28	(28)	-	-
Kickstart Revaluation Reserve	1,750	-	399	2,149	(148)	-	2,001
Finance Corporate Improvement	1,055	-	-	1,055	_	-	1,055
Cemetery Reserve	1,446	(1,613)	1,446	1,279	-	-	1,279
Pay Award	1,000	-	-	1,000	-	-	1,000
Business Strategy & Change General Reserve	869	(569)	-	300	-	-	300

Earmarked Reserves Continued	Opening Balance 1 April 2023	Transfer Out 2023/24	Transfer in 2023/24	Balance 31 March 2024	Transfer Out 2024/25	Transfer in 2024/25	Closing Balance 31 March 2025
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
New Asset Register System	331	(129)	_	202	_	_	202
Forge Mill Farm Demolition	227	(120)	_	227	_	_	227
School Repairs Reserve	120	_	_	120	_	_	120
Post LAC Pupil Premium Grant	114	_	_	114	_	_	114
Borough Economy Grant Reserve	191	(13)	933	1,111	(58)	_	1,053
Social Care Grant	2,439	(702)	-	1,737	(00)	4,374	6,111
Financial Planning Reserve	7,746	(102)	1,353	9,099	(509)	-,07-	8,590
Climate Change Reserve	600	_	-	600	(000)	_	600
Dedicated Schools Grant Reserve	5,560	_	129	5,689	(397)	_	5,292
Serco Reserve	4,448	(1,983)	-	2,465	(001)	1,385	3,850
Business Change	-,,0	(1,000)	1,700	1,700	_	2,150	3,850
Cost of Living	_	(1)	1,500	1,499	(117)	2,100	1,382
Customer Journey	_	-	1,500	1,500	-	_	1,500
Bed Rails Compliance Review	_	_	211	211	_	_	211
Aquatic Centre Maintenance	_	_	399	399	_	_	399
Welfare Rights	_	_	77	77	_	173	250
Travellers Site	_	_	7	7	_	_	7
Local Area Budget	_	_	62	62	_	76	138
Black Country Festival	_	_	10	10	_	_	10
ACE Grant Reserve	_	_	28	28	(28)	_	-
Elections – Democracy	_	_	175	175	(=0)	_	175
Contract Risk	_	_	6,002	6,002	_	6,048	12,050
Capital Financing Reserve	_	_			_	7,685	7,685
Adult Social Care Reserve	_	_	_	_	_	1,703	1,703
West Midlands Regional Research	_	_	_	_	_	229	229
Social Care Reserve	-	-	-	-	-	2,092	2,092
Total General Fund Earmarked Reserves	133,355	(19,980)	29,970	143,345	(17,129)	33,343	159,559
Schools Balances	30,505	-	2,808	33,313	-	3,587	36,900
Total Earmarked Reserves General Fund	163,860	(19,980)	32,778	176,658	(17,129)	36,930	196,459
HRA Earmarked Reserves	42,237	-	5,933	48,171	-	3,012	51,183
Major Repairs Reserve	2,883	-	664	3,547	(3,547)	-	-
Total Earmarked Reserves HRA	45,120	-	6,597	51,718	(3,547)	3,012	51,183

14. CIES - Other Operating Expenditure

	2024/25 £'000	2023/24 £'000
Levies	14,025	14,092
Net (Gains) and Losses on the Disposal of Non-Current Assets	(4,385)	(4,185)
	9,640	9,907

15. CIES - Financing and Investment Income and Expenditure

	2024/25 £'000	2023/24 £'000
Interest Payable and Similar Charges*	28,109	28,258
Net Interest on the Net Defined Benefit Liability (Asset)	6,136	4,094
Interest (Receivable) and Similar Income	(9,781)	(3,358)
Income and Expenditure in Relation to Investment Properties and Changes in their Fair Value	(2,832)	(2,950)
Derecognition of Schools on Conversion to Academies	17,106	-
Net (Gains) and Losses on Fair Value Adjustments on Investment Properties	3,909	8,777
Net (Gains) and Losses on Fair Value Adjustments on Financial Assets	12	(536)
	42,659	34,285

^{*} IFRS 16 Leases has been adopted for the first time in 2024/25. 2023/24 comparatives have not been restated for this change. Further information on the impact of the implementation of this new standard is set out in the accounting policies.

16. CIES - Taxation and Non-Specific Grant Income and Expenditure

	Note	2024/25 £'000	2023/24 £'000
Council Tax Income Non-Domestic Rates Income and Expenditure		(134,834) (155,047)	(126,631) (151,211)
Non-Ringfenced Government Grants	34	(45,636)	(42,085)
Capital Grants and Contributions	34	(66,275)	(75,222)
		(401,792)	(395,148)

17. Property, Plant and Equipment

The following tables show the in-year movements in valuation, accumulated depreciation and impairments over the year for Property, Plant and Equipment.

Movements in 2024/25	Council dwellings	Other Land and Buildings	Vehicles, Plant and Equipment	Assets under Construction	Community Assets	Surplus Assets	Total Property, Plant and Equipment
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost or Valuation							
At 1 April 2024	1,384,023	851,670	59,592	51,684	26,724	27,170	2,400,861
Additions	37,140	8,750	7,975	33,235	2,575	132	89,808
Revaluation increases/(decreases) recognised in the Revaluation Reserve	(562)	31,931	-	-	-	(5,628)	25,741
Revaluation increases/(decreases) recognised in the Surplus/Deficit on Provision of Services	6,084	20,520	-	-	-	(3,704)	22,900
Derecognition – Disposals	(10,536)	-	(1,230)	-	-	-	(11,766)
Derecognition – Other	-	(17,132)	(7,108)	-	-	-	(24,240)
Transfers	1,852	(5,646)	-	(5,776)	-	9,571	-
Transfers to/from Investment Property	-	(542)	-	216	-	-	(326)
Transfers to/from Assets Held for Sale	-	-	-	-	-	(159)	(159)
At 31 March 2025	1,418,001	889,551	59,229	79,360	29,299	27,380	2,502,820
Accumulated Depreciation and Impairme	ent .						
At 1 April 2024	-	(2,436)	(31,243)	(265)	(54)	(1)	(33,998)
Depreciation charge	(18,645)	(15,956)	(6,235)	-	-	-	(40,836)
Depreciation written out to the revaluation reserve	681	16,018	-	-	-	230	16,929
Impairment (losses)/reversals recognised in the Surplus/Deficit on the Provision of Services	17,832	-	-	-	-	-	17,832
Derecognition – Disposals	132	-	1,225	-	-	-	1,357
Derecognition - Other	-	1	7,106	-	-	-	7,107
Transfers	-	230		8	-	(230)	8
At 31 March 2025	-	(2,143)	(29,147)	(257)	(54)	-	(31,600)
At 31 March 2025	1,418,001	887,408	30,082	79,103	29,245	27,380	2,471,220
At 31 March 2024	1,384,023	849,234	28,349	51,419	26,669	27,169	2,366,863

Movements in 2023/24	Council dwellings	Other Land and Buildings	Vehicles, Plant and Equipment	Assets under Construction	Community Assets	Surplus Assets	Total Property, Plant and Equipment
Cost or Valuation	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost or Valuation							
At 1 April 2023	1,281,724	773,416	53,736	110,941	25,373	29,745	2,274,935
Additions	30,138	8,371	9,986	33,862	1,350	-	83,707
Revaluation increases/(decreases) recognised in the Revaluation Reserve	1,876	16,079	-	-	-	(887)	17,068
Revaluation increases/(decreases) recognised in the Surplus/Deficit on Provision of Services	75,551	(22,603)	-	-	-	(3,347)	49,601
Derecognition – Disposals	(9,166)	-	(1,121)	-	-	-	(10,287)
Derecognition – Other	-	(42)	(3,010)	(14)	-	-	(3,066
Transfers	3,900	77,161	-	(83,216)	-	2,155	
Transfers to/from Investment Property	-	(712)	-	(9,889)	-	(41)	(10,642
Transfers to/from Assets Held for Sale	-	-	-	-	-	(455)	(455
At 31 March 2024	1,384,023	851,670	59,592	51,684	26,724	27,170	2,400,861
Accumulated Depreciation and Impairme At 1 April 2023	<u>ent</u> -	(1,314)	(29,934)	(9,274)	(54)	(4)	(40,580)
Depreciation charge	(18,782)	(14,126)	(5,418)	_	_	(5)	(38,331
Depreciation written out to the revaluation reserve	688	21,957	-	-	-	117	22,76
Depreciation written out to the Surplus/Deficit on the Provision of Services	-	1	-	-	-	-	•
Impairment (losses)/reversals recognised in the Surplus/Deficit on the Provision of Services	17,965	-	-	-	-	(67)	17,899
Derecognition – Disposals	129	-	1,100	-	-	-	1,229
Derecognition - Other	-	1	3,010	-	-	-	3,011
Transfers	-	(8,955)		9,009	-	(42)	13
At 31 March 2024	-	(2,436)	(31,243)	(265)	(54)	(1)	(33,998
At 31 March 2024	1,384,023	849,234	28,349	51,419	26,669	27,169	2,366,863
At 31 March 2023	1,281,724	772,102	23,802	101,667	25,319	29,741	2,234,355

Infrastructure Assets

In accordance with the temporary relief offered by the Update to the Code on infrastructure assets (Local Government Circular 09/2022 Statutory Override), this note does not include disclosure of gross and accumulated depreciation for infrastructure assets because historical reporting practices and resultant information deficits mean that this would not faithfully represent the asset position to the users of the financial statements.

SMBC has chosen not to disclose this information as the previously reported practices and resultant information deficits mean that gross cost and accumulated depreciation are not measured accurately and would not provide the basis for the users of the financial statements to take economic or other decisions relating to infrastructure assets.

Analysis of movement on net carrying amount: Net Book Value (modified historical cost)	2024/25 £'000	2023/24 £'000
at 1 April	247,207	237,887
Additions	23,101	18,336
Depreciation	(9,631)	(9,016)
Balance at 31 March	260,677	247,207

18. Right of Use Assets

As 2024/25 is the first year of new lease accounting arrangements with an application date of 1st April 2024 reliable comparative figures for 2023/24 are not available.

This table shows the change in the carrying amount of right-of-use assets held under leases by the Council:

	Land and buildings £'000	Vehicles, plant and equipment £'000	Total £'000
Balance at 1 April 2024	10,049	205	10,254
Additions	, -	172	172
Revaluations	-	-	_
Depreciation	(656)	(60)	(716)
Derecognition of sub lease	(986)	-	(986)
Balance 31 March 2025	8,407	317	8,724

19. Heritage Assets

The council will undertake a valuation exercise for the financial year ended 31st March 2028 in accordance with its policy to revalue Heritage assets formally every 10 years. The carrying value as at 31 March 2025 is £4.32m pending the conclusion of this valuation exercise.

Art Collection

An art collection displayed at Ingested Hall Residential Arts Centre was last valued in 2017/18 by Biddle & Webb who provided a valuation of £1.402m. The remainder of the council's art collection was also reviewed in 2017/18.

17th Century Furniture

The council's museums display some fine examples of 17th century furniture. The furniture collection held at Ingestre Hall Residential Arts Centre was last valued in 2017/18 by Biddle &

Webb who provided a valuation of £0.184m. The remainder of the council's furniture collection was also reviewed in 2017/18.

Civic Regalia & Presentational Silver

The civic regalia and presentational silver are assets that have been donated to or purchased by the council, which currently amount to over 100 items. Valuations provided by Factorings in 2017/18 estimated the collection held at the Mayors Parlour to be worth £1.413m with the remaining collection.

Other

The council holds other miscellaneous heritage assets including a collection of Ruskin pottery which was last valued at £0.081m and the Helen Caddick Ethnographical Collection estimated to be worth £0.075m.

The council has additional heritage assets which are not disclosed in the Balance Sheet as either cost or valuation information is not available and due to the diverse nature of the assets there is a lack of comparable markets. The council considers that the benefits of obtaining the valuation for these assets would not justify the cost.

20. Investment Properties

The following items of income and expenditure have been accounted for in the Financing and Investment Income and Expenditure line in the CIES.

Income and Expenditure	2024/25 £'000	2023/24 £'000
Rental income from investment property Direct operating expenses arising from investment property	(4,038) 1,206	(4,091) 1,141
Net (gain) / loss	(2,832)	(2,950)

There are no restrictions on the council's ability to realise the value inherent in its investment property or on the council's right to the remittance of income and the proceeds of disposal. The council has no contractual obligations to purchase, construct or develop investment property nor to repair, maintain or enhance it.

The following table summarises the movement in the fair value of investment properties over the year:

Movement in the fair value of investment	2024/25 £'000	2023/24 £'000
Balance at start of the year	75,364	72,658
Additions	4,722	963
Disposals	(70)	(109)
Net gains / (losses) from fair value adjustments	(3,909)	(8,777)
Transfers	318	10,629
Other movement in the FV of Investment Property	-	-
Balance at the end of the year	76,426	75,364

21. Assets Held for Sale

The following table shows the movement in the valuation of Assets Held for Sale over the year.

Assets Held for Sale	2024/25 £'000	2023/24 £'000
Balance at start of year Assets newly classified as held for sale:	-	-
Property Plant and Equipment	159	455
Revaluation	(3)	-
Assets sold	(156)	(455)
Balance at year end	-	-

22. Intangible Assets

The council accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and therefore not accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets include corporate software applications and licences. The council does not have any internally generated assets.

All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the council. The useful life assigned to the major software suites used by the council is five years.

The carrying value of intangible assets is amortised on a straight line basis. The movement on Intangible Asset balances during the year is as follows:

Intensible Accets	2024/25	2023/24 £'000	
Intangible Assets	£'000		
Balance at start of year	8,837	2,683	
Purchases	7,968	6,330	
Amortisation for the period	(158)	(176)	
Net carrying amount at end of year	16,647	8,837	
Comprising:			
Gross carrying amount	36,198	28,489	
Accumulated amortisation	(19,551)	(19,652)	
	16,647	8,837	

23. Current Value of Non-Current Assets

Movement in the Current Value of Non-Current Assets

	Council Dwellings	Other Land & Buildings	Vehicles, Plant & Equip	Assets under Construction	Community Assets	Surplus Assets	Infrastructure Assets	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Carried at Historical Cost Valued at Current Value as at:	-	-	30,082	79,103	29,245	-	260,677	399,107
31 March 2025 31 March 2024 31 March 2023 31 March 2022 31 March 2021	1,418,002	815,302 43,590 9,589 12,712 6,215				27,380		2,260,684 43,590 9,589 12,712 6,215
Total Cost or Valuation	1,418,002	887,408	30,082	79,103	29,245	27,380	260,677	2,731,897

Fair Value Measurement of Investment Properties & Surplus Assets

The authority's valuer has categorised its Investment Properties and Surplus Assets into the following headings:

- Community Centres, Leased to Voluntary Bodies, Social Clubs.
- Cleared site, Compound, Potential Residential Sites, Vacant Sites.
- Depots, Industrial.
- Land.
- Planning Shops/Sites, Shops.
- Farms; and
- Offices.

When determining the fair value of these assets the valuers have used the following inputs:

- Market Rental and Sales Values.
- Yields.
- Void and letting periods.
- Size.
- Configuration, Proportions and Layout.
- Location, Visibility and Access.
- Condition.
- · Lease Covenants; and
- Obsolescence.

When applied to the fair value hierarchy the valuers have concluded that:

Level 1 – Quoted Prices

There are no assets within the portfolio whose fair value have been derived through Level 1 inputs.

Level 2 – Significant Observable

The valuations for Land (including Farmland & Development), Office, Community Centres, Industrial and Retail assets have been based on the market approach using current market conditions and recent sale prices and other relevant information for similar assets. Market conditions for these asset types are such that the level of observable inputs is significant and should be categorised at Level 2.

Level 3 – Significant Unobservable

The valuers have had to draw on several their own assumptions and utilised third-party resources to derive a fair value for these assets. These assets are therefore categorised at Level 3, as the measurement technique uses significant unobservable inputs.

Fair Value Hierarchy

Details of the authority's investment and Surplus Assets and where they sit within the fair value hierarchy are shown in the following table:

Fair Value Hierarchy 2024/25	(Quoted Prices) Input	Observable Input	Unobservable Input	Fair Value
	Level 1	Level 2	level 3	31st March 2025
	£000's	£000's	£000's	£000's
Fair Value Category:				
Investment Properties:				
Cleared Sites	-	173	-	173
Community Centres	_	_	160	160
Compounds	-	1,633	-	1,633
Health Centre	-	3,498		3,498
Industrial Sites	_	8,423	-	8,423
Land	-	16,680	-	16,680
Managed Workspace	_	-	-	-
Office	-	733	-	733
Retail Sites	-	35,815	-	35,815
Shops	-	8,983	-	8,983
Vacant Sites	-	328	-	328
Total Investment	-	76,266	160	76,426
Surplus Assets:				
Land	-	26,266	-	26,266
Vacant Sites	-	1,114	-	1,114
Total Surplus	-	27,380	-	27,380
Total	-	103,646	160	103,806

Fair Value Hierarchy 2023/24	(Quoted Prices) Input Level 1	Observable Input Level 2	Unobservable Input level 3	Fair Value 31st March 2024	
	£000's	£000's	£000's	£000's	
Fair Value Category:					
Investment Properties:					
Cleared Sites	-	174	-	174	
Compounds	-	1,472	-	1,472	
Health Centre	-	3,512		3,512	
Industrial Sites	-	7,594	-	7,594	
Land	-	16,377	-	16,377	
Managed Workspace	-	208	-	208	
Office	_	337	_	337	
Retail Sites	_	36,935	_	36,935	
Shops	_	8,351	_	8,351	
Vacant Sites	<u>_</u>	405	_	405	
Total Investment	-	75,365	-	75,365	
Surplus Assets:					
Land	-	26,548	-	26,548	
Vacant Sites	-	620	-	620	
Total Surplus	-	27,169	-	27,169	
Total	-	102,534	-	102,534	

Reconciliation of Fair Value Measurements-Level 3

As required by the Code, the movement in Level 3 inputs within the fair value hierarchy are detailed in the following table:

Investment: Community Centres Categorised Within Level 3

	31 March 2025 £000's	31 March 2024 £000's
Opening Balance	-	-
Transfers From Level 3 to Level 2	-	-
Closing Balance	-	-

It should be noted that the gains and losses arising from changes in fair value of investment properties are recognised within the Financing and Investment Income and Expenditure line of the CIES.

The fair value of the authority's Investment and Surplus Assets are measured and reviewed annually. The council's valuations are undertaken by external valuers in accordance with the following guidance relating to asset valuations for accounting purposes:

- Royal Institution of Chartered Surveyors (RICS) Professional Standards (The Red Book)
- International Financial Reporting Standards (IFRS)
- Chartered Institute of Public Finance and Accounting Code (CIPFA) of Practice on Local Authority Accounting

The authority's valuation experts work closely with finance officers who report directly to the Director of Finance on a regular basis regarding valuation matters.

24. Financial Instruments

Categories of Financial Instruments

The following categories of financial instrument are carried in the Balance Sheet:

	Non-Current				Current			
	Investments		Debtors		Investments plus Cash and Cash Equivalents		Debtors	
Financial Assets	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000
Amortised Cost Fair Value through Profit & Loss	84	84	950 4,824	- 5,058	62,689	62,614	54,628 -	40,317 -
Fair Value through Other Comprehensive Income Total Financial Assets	31,283 31,367	36,184 36,268	5,774	5,058	62,689	62,614	54,628	40,317
Assets not defined as Financial Instruments	-	-	-	-	-	-	78,101	67,503
Total	31,367	36,268	5,774	5,058	62,689	62,614	132,729	107,820

	Non-Current				Current			
	Borro	wings	Creditors and Liabilities		Borrowings		Creditors	
Financial Liabilities	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000	31 March 25 £'000	31 March 24 £'000
Amortised Cost Liabilities not defined as Financial Instruments	(367,883)	(353,686)	(62,229) (128,171)	(57,413) (138,687)	(78,133) -	(91,455) -	(141,317) (12,431)	(118,187) (7,346)
Total	(367,883)	(353,686)	(190,400)	(196,100)	(78,133)	(91,455)	(153,748)	(125,533)

Under accounting requirements, the carrying value of the financial instrument value is shown in the balance sheet which includes the principal amount borrowed or lent and further adjustments for breakage costs or stepped interest loans (measured by an effective interest rate calculation) including accrued interest. Accrued interest is shown separately in current assets/liabilities where the payments/receipts are due within one year. The effective interest rate is effectively accrued interest receivable under the instrument, adjusted for the amortisation of any premiums or discounts reflected in the purchase price.

Note: Accrued interest is not required for instruments measured at EIR, as this adjustment covers a full year's interest.

Fair value has been measured by:

- Direct reference to published price quotation in an active market; and/or
- Estimated using a relevant valuation technique

The Council has several outstanding loans with Salix Finance Ltd, that are less than market rate (soft loans). When soft loans are received, a gain is recorded in the Comprehensive Income and Expenditure Statement for the present value of the interest that will be saved over the life of the instrument, resulting in a higher amortised cost than the outstanding principal. Interest is debited at a marginally higher effective rate of interest than the rate payable to the loan provider, with the difference serving to decrease the amortised cost of the loan on the Balance Sheet. Statutory provisions require that where material, the impact of soft loans on the General Fund Balance is the interest payable for the financial year – the reconciliation of the amounts credited and debited to the Comprehensive Income and Expenditure Statement to the net gain required against the General Fund Balance is managed by a transfer to or from the Financial Instrument Adjustment Account.

The detailed soft loans information is as follows:

Salix Finance Ltd	31 March 2025	31 March 2024
	£'000	£'000
Opening Balance	1,254	1,830
+ New Loans Granted	-	-
- Fair Value Adjustment on Initial Recognition	-	-
- Loans Repaid	(594)	(608)
+/- Other Changes	33	32
Balance Carried Forward	692	1,254

Soft Loan Valuation Assumption

The interest rate at which the fair values of these soft loans have been recognised is arrived at by using the authority's prevailing cost of borrowing for a comparable loan at the date of the advance.

Any gains and losses that arise on derecognition of the asset are credited/debited to the Comprehensive Income and Expenditure Statement.

<u>Investments in Equity Instruments Designated at Fair Value through Other Comprehensive Income</u>

With the introduction of IFRS 9 the authority has designated the following equity at 31 March 2025 as FVOCI:

Description	Nominal Value	Fair Value as at 31 March 25	Change in Fair Value during 2024/25	Dividends
	£'000	£'000	£'000	£'000
Birmingham Airport - Ordinary Shares Birmingham Airport - Preference	182	29,000	(4,900)	5,577
Shares LEP Special Purpose Vehicle -	1,766	1,766	-	604
Ordinary Shares	518	518	-	-
Investments in Equity Instruments	2,466	31,284	(4,900)	6,181

Birmingham Airport Shares – The authority holds shares in Birmingham Airport which originated through a policy initiative with other authorities to promote economic generation and tourism. As the asset is not held for trading or income generation, rather a longer-term policy initiative the equity has been designated as FVOCI.

LEP Special Purpose Vehicle – The Council holds an approx.10% shareholding in Environments for Learning Sandwell PFI Ltd for an unspecified period. The company is a special purpose vehicle set up by the Local Enterprise Partnership (LEP); it is a concession contract responsible for designing, building and operating schools within Sandwell. The shares will be treated as an equity investment and as they are not held for trading, the Council has elected to classify them as FVOCI.

Gains/Losses of Financial Instruments

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows:

	2024	/25	2023/	/24
	(Surplus)/ Deficit on Provision of Services £'000	Other Comprehensive Income & Expenditure £'000	(Surplus)/ Deficit on Provision of Services £'000	Other Comprehensive Income & Expenditure £'000
Net (gains)/losses on:				
Financial assets measured at fair value through profit or loss	13	-	(536)	-
Financial assets measured at amortised cost	4,380	-	690	-
Investments in equity instruments designated at fair value through other comprehensive income	-	4,900	-	(3,100)
Financial liabilities measured at amortised cost	32	-	32	-
Total net (gains)/losses	4,426	4,900	186	(3,100)
Interest revenue:				
Financial assets measured at amortised cost	(3,600)	-	(1,209)	-
Other financial assets measured at fair value through other comprehensive income	(6,181)			-
Total interest revenue	(9,781)	-	(1,209)	-
Interest expense	28,076	-	28,226	-

Fair Values of Financial Assets

For the council's shareholding in Birmingham Airport. There is no quoted market price in an active market for these shares and, therefore, the fair value has been based on an earnings approach. This valuation technique has involved the calculation of maintainable Earnings Before Interest, Taxation and Amortisation (EBITDA) based on the relevant business plan and applying multiples derived from similar listed companies.

Some of the inputs used to determine the valuation of the Birmingham Airport shares are observable, as they also include some unobservable inputs such as calculation of an earnings multiple using non-quoted information, then the instruments are classified as input level 3.

Reconciliation of Fair Value Measurements for Financial Assets Carried at Fair Value Categorised Within Level 3 of the Fair Value Hierarchy for Financial Assets

The LEP loan notes value of the remaining shares held by the authority, is valued at cost. There is no market and no reliable way of revaluing the asset held, as such the LEP loan notes are classified at input level 3 and are shown with the Birmingham Airport share value in the 'Unquoted Shares' column in the table below.

With regards to the Kickstart loans, although contractual payments are determinable, they have elements based on the property market that are not; because of this, they are classified at input level 3 and are shown in the column headed 'Other' in the table below:

The tables below detail the fair value of assets classified and reclassified by the authority at input level 3 in 2024/25 compared to 2023/24:

	Unquoted		
2024/25	Shares	Other	Total
	£'000	£'000	£'000
Opening Balance	36,184	5,058	41,242
Transfers into Level 3	-	-	-
Transfers out of Level 3	-	-	-
Total gains/ (losses) for the period:			
recognised in Surplus or Deficit on Provision of Services	-	(91)	(91)
recognised in Other Comprehensive Income and Expenditure	(4,900)	-	(4,900)
Disposals	-	(142)	(142)
Closing Balance	31,284	4,825	36,109

2023/24	Unquoted Shares	Other	Total
	£'000	£'000	£'000
Opening Balance	33,089	4,676	37,765
Transfers into Level 3	-	-	-
Transfers out of Level 3	-	-	-
Total gains/ (losses) for the period:			
recognised in Surplus or Deficit on Provision of Services	-	479	479
recognised in Other Comprehensive Income and Expenditure	3,100	-	3,100
Disposals	(5)	(97)	(102)
Closing Balance	36,184	5,058	41,242

<u>Fair value of Assets and Liabilities that are not measured at Fair Value (but for which Fair Value Disclosures are required)</u>

Except for the financial assets carried at fair value (described in the table below), all other financial liabilities and financial assets represented by amortised cost and long-term debtors and creditors are carried on the balance sheet at amortised cost.

Their fair value can be addressed by calculating the present value of the cash flows that take place over the remaining life of the instruments, using the following assumptions:

- For loans from the PWLB, new loan rates have been applied for 2024/25. An additional note to the tables sets out the alternative fair value measurement applying the new loan rates, highlighting the impact of the alternative valuation.
- For non-PWLB loans payable, PWLB new loan rates have been applied for 2024/25 to provide the fair value under PWLB debt redemption rate procedures.
- No early repayment or impairment is recognised.
- Where an instrument has a maturity of less than 12 months or is a trade or other receivable the fair value is taken to be the principal outstanding or the billed amount.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

Financial Liabilities Not Held at Fair Value

The fair values calculated are as follows:

	31 March 2025		31 Marc	h 2024
	Carrying Amount £'000	Fair Value £'000	Carrying Amount £'000	Fair Value £'000
PWLB Debt	300,796	275,159	286,713	280,871
Non PWLB Debt	71,303	54,016	83,379	68,980
Other Local Authority Debt	37,624	37,703	30,148	30,148
Salix Loans (Interest Free)	692	692	1,253	1,253
Bank Overdraft	17,464	17,464	20,817	20,817
Other Temporary Borrowing	35,601	35,601	43,648	43,648
Total Debt	463,480	420,634	465,958	445,717
PFI & Finance Lease Liabilities	67,270	78,967	61,569	76,610
Creditors	118,812	118,812	93,213	93,213
Total Financial Liabilities	649,562	618,414	620,740	615,540

Overall, the fair value is greater than the carrying amount because the council's portfolio of loans includes several fixed rate loans where the interest rate payable is higher than the rates available for similar loans in the market at the balance sheet date.

The Authority has a continuing ability to borrow at concessionary rates from the PWLB rather than from the markets. A supplementary measure of the additional interest that the authority will pay as a result of its PWLB commitments for fixed rate loans is to compare the terms of these loans with the premature redemption rates available from the PWLB. If a value is calculated on this basis, the carrying amount of PWLB at £300.796m would be valued at £275.159m (this is the exit price for the PWLB loans including the penalty charge or reduction for discount

Financial Assets Not Held at Fair Value

	31 March 2025		31 Marc	h 2024
Fair Values of Financial Assets	Carrying Amount £'000	Fair Value £'000	Carrying Amount £'000	Fair Value £'000
Short Term: Cash Equivalents plus Short Term Investments	62,689	62,689	62,614	62,614
Current Debtors	54,628	54,628	40,317	40,317
Total Short Term Assets	117,317	117,317	102,931	102,931
Long Term				
Local Enterprise Partnership Credit Union Ioan Non-Current Debtors	84 - -	84 - -	84 - -	84 - -
Total Long Term Assets	84	84	84	84
Total Financial Assets	117,401	117,401	103,015	103,015

The carrying amount and the fair value of the council's short term financial assets are the same due to the short-term nature of the transactions.

Assets held at Fair Value are not included in the above table and include the council's long-term investment in Birmingham Airport which was revalued as at the 31 March 2025 which has seen a decrease of £4.9m to £30.766m (including preference shares) and the LEP Special Purpose Vehicle which is valued at £0.518m.

Fair Value Hierarchy for Financial Assets and Financial Liabilities

The fair value for financial liabilities and financial assets that are not measured at fair value included in levels 2 in the table below have been arrived at using a discounted cash flow analysis with the most significant inputs being the discount rate.

The fair value for financial liabilities and financial assets that are not measured at fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the assumptions detailed below, primarily for financial liabilities the fair value is arrived at by applying the discounted cash flow calculations based on the PWLB premiums/discount calculations.

		31 March	2025	
	Quoted prices in active markets for identical assets (Level 1)	Other significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	£'000	£'000	£'000	£'000
Financial Liabilities held at amortised cost PWLB		200 706		200 706
Non-PWLB	- -	300,796 144,528	- -	300,796 144,528
Soft Loans	-	692	_	692
Bank Overdraft	-	17,464	-	17,464
PFI & Finance Lease Liabilities	-	67,270	-	67,270
Creditors		118,812	-	118,812
Total Financial Liabilities		649,562	-	649,562
Financial Assets at amortised cost Investments plus Cash & Cash	<u>-</u>	62,773	<u>-</u>	62,773
Equivalents Debtors	_	54,628	_	54,628
Total Financial Assets		117,401	-	117,401
10000		111,101		,
		31 March	2024	
	Quoted prices in active markets for identical assets (Level 1)	31 March Other significant observable inputs (Level 2)	2024 Significant unobservable inputs (Level 3)	Total
	active markets for identical assets	Other significant observable inputs	Significant unobservable inputs	Total £'000
Financial Liabilities held at amortised cost	active markets for identical assets (Level 1)	Other significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	£'000
amortised cost PWLB	active markets for identical assets (Level 1)	Other significant observable inputs (Level 2) £'000	Significant unobservable inputs (Level 3)	£'000 286,713
amortised cost PWLB Non-PWLB	active markets for identical assets (Level 1)	Other significant observable inputs (Level 2) £'000	Significant unobservable inputs (Level 3)	£'000 286,713 157,175
amortised cost PWLB	active markets for identical assets (Level 1)	Other significant observable inputs (Level 2) £'000	Significant unobservable inputs (Level 3)	£'000 286,713
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities Creditors	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000 286,713 157,175 1,253 20,817 61,569 93,213	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569 93,213
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities Creditors Total Financial Liabilities Financial Assets at amortised cost	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities Creditors Total Financial Liabilities	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000 286,713 157,175 1,253 20,817 61,569 93,213	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569 93,213
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities Creditors Total Financial Liabilities Financial Assets at amortised cost Investments plus Cash & Cash	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740 62,698 40,317	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740
amortised cost PWLB Non-PWLB Soft Loans Bank Overdraft PFI & Finance Lease Liabilities Creditors Total Financial Liabilities Financial Assets at amortised cost Investments plus Cash & Cash Equivalents	active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740	Significant unobservable inputs (Level 3) £'000	£'000 286,713 157,175 1,253 20,817 61,569 93,213 620,740

Nature and Extent of Risk arising from Financial Instruments

Key Risks

The council's activities expose it to a variety of financial risks.

The key risks are:

- Credit Risk the possibility that other parties might fail to pay amounts due to the council
- **Liquidity Risk** the possibility that the council might not have funds available to meet its commitments to make payments
- **Re-financing Risk** the possibility that the council might be required to renew a financial instrument on maturity at disadvantageous interest rates or terms
- **Market Risk** the possibility that financial loss might arise for the council from changes in such measures as interest rate movements.

Overall Procedures for Managing Risk

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team, under policies approved by the Council in the annual treasury management strategy. The Council provides written principles for overall risk management, as well as written policies (covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash).

Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the council's customers. The risk is minimised through the annual investment strategy, which is available on the Authority's website.

Credit Risk Management Practices

The authority's credit risk management is set out in the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody and Standard & Poors ratings services. The Annual Investment Strategy also considers maximum amounts and time limits with a financial institution located in each category.

The credit criteria in respect of financial assets held by the Council are detailed below:

- Credit ratings of Short Term F1, Long Term A, (Fitch or equivalent rating) with the lowest available rating being applied to the criteria
- Building Societies that meet the same credit ratings as banks (above)
- UK Institutions provided with support from the UK government

Customers for goods and services are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by the council.

Amounts Arising from Expected Credit Losses

The Authority's maximum exposure to credit risk in relation to its investments is £93.722m and is made up of long-term investments, short-term investments and cash & cash equivalents. Potential losses cannot be assessed generally as the risk of any institution failing to make interest payments or repay the sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A very small risk in terms of recoverability applies to all council deposits, but there is no evidence at the 31 March 2025 that this was likely to crystallise.

A table to show the investments held by the Council at the 31 March 2025 is below:

Fitch Credit Ratings (or equivalent)	31 March 2025 £'000	31 March 2024 £'000
AAA	40,500	33,200
AA	-	-
A	554	5,615
BBB	-	-
N/A	52,668	59,780
Total	93,722	98,595

Allowances for impairment losses have been calculated (exc. LEP working capital) for investments held at 31 March 2025, applying the expected credit losses model. The expected credit loss model results in a nil value notional loss and as such, no adjustment has been made to the carrying value of these instruments in the Council's accounts.

Full provision have been set aside for the LEP working capital loan (£0.084m) due to future uncertainties and increased risk of default.

Equity investments held at Fair Value through Other Comprehensive Income are outside the scope of impairment and therefore no impairment is required in 2024/25.

The impairment requirements do not apply to the Kickstart loans categorised as assets held at Fair Value through Profit and Loss, as current market prices are considered to be an appropriate reflection of credit risk and therefore, no further impairment will be required for this investment category in 2024/25.

Collateral

During the reporting period the Authority has not identified any material charges of collateral held as security.

Liquidity Risk

The council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management, as required by the CIPFA Treasury Management Code of Practice. This seeks to ensure that cash is available when it is needed.

The council has ready access to borrowings from the money markets to cover any day to day cash flow need and the PWLB and money markets provide access to longer term funds. The council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

The council does not allow credit for its customers. The past due amount in relation to its trade debtors can be analysed by age as follows:

Financial Instruments – Aged Debt Analysis	2024/25 £'000	2023/24 £'000
Less than 3 months	16,481	12,477
3 to 6 months	2,481	2,556
6 months to 1 year	2,440	2,127
More than 1 year	13,056	9,524
Total amounts overdue	34,458	26,684

Refinancing and Maturity Risk

The council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer term risk to the council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer-term financial liabilities and longer-term financial assets.

The approved prudential indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk.

The council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the council's day to day cash flow needs and the spread of longer-term investments provide stability of maturities and returns in relation to the longer-term cash flow needs.

The maturity analysis of fixed rate borrowings is shown below, along with the maximum limits maturing in each period as approved by council in the Treasury Management Strategy. Maturity dates for LOBO loans have been assumed as next call option date as the earliest date for repayment should the lender implement their option.

Maturity Structure of Fixed Rate Borrowing	Principal Amount as at 31 March 25	Percentage of Total Fixed Rate Debt	Approved Indicator	Principal Amount as at 31 March 2024
	£'000			£'000
Less than 1 year	65,952	16.4%	40%	42,254
Between 1 and 2 years	33,241	8.2%	30%	8,821
Between 2 and 5 years	63,698	15.8%	20%	17,136
Between 5 and 10 years	34,500	8.6%	25%	42,500
Between 10 and 20 years	28,203	7.0%	30%	38,203
Between 20 and 30 years	83,115	20.6%	40%	90,115
Between 30 and 40 years	94,454	23.4%	50%	116,454
Between 40 and 50 years	-	-	70%	20,000
Above 50 years	-	-	90%	20,000
	403,163			395,483

All amounts outstanding at balance sheet date are within the approved indicator levels.

Market Risk

Interest Rate Risk – The council is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the council, depending on how variable and fixed rates move across differing financial instrument periods. For instance, a rise in variable and fixed interest rates would have the following effects:

- Borrowings at variable rates the interest expense charged to the Comprehensive Income and Expenditure Statement will rise
- **Borrowings at fixed rates** the fair value of the borrowing liability will fall (no impact on revenue balances)
- **Investments at variable rates** the interest income credited to the Comprehensive Income and Expenditure Statement will rise
- **Investments at fixed rates** the fair value of the assets will fall (no impact on revenue balances)

Borrowings are not carried at fair value on the balance sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision

of Services and effect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Other Comprehensive Income and Expenditure Statement.

The council has several strategies for managing interest rate risk. The annual Treasury Management Strategy draws together the council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this strategy a prudential indicator is set which provides maximum limits for fixed and variable interest rate exposure. The central treasury team will monitor market and forecast interest rates within the year to adjust exposures appropriately. For instance, during periods of falling interest rates and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long-term returns, similarly the drawing of longer-term fixed rates borrowing would be postponed.

The council's long-term debt and all investments are currently held at fixed rates of interest. Therefore, there would be no impact from an increase in interest rates, so there is no need for a sensitivity analysis. However, if interest rates had been 1% higher with all other variables held constant the fair value of the council's long-term debt would result in a decrease of £31.907m but this would not have any impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.

Price Risk – The council does not generally invest in equity shares but does have shareholdings to the value of £30.766m in Birmingham Airport and £0.518m in the Local Education Partnership. Whilst these holdings are generally illiquid, the council is exposed to losses arising in movements in the prices of the shares.

As the shareholdings have arisen in the acquisition of specific interests, the council is not in a position to limit its exposure to price movements by diversifying its portfolio. Instead, it only acquires shareholdings in return for 'open book' arrangements with the companies concerned so that the council can monitor factors that might cause a fall in the value of the specific shareholdings.

The shares have all been elected/classified as FVOCI, meaning that all movements in price will impact on gains and losses recognised in the Financial Instrument Revaluation Reserve. A general shift of 5% in the general price of shares (positive or negative) would thus have resulted in a £1.564m gain or loss being recognised in the Financial Instrument Revaluation Reserve.

Foreign Exchange Risk – The council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

25. Short Term Debtors

Short Term Debtors	31 March 2025 £'000	31 March 2024 £'000
Other Government Entities	34,714	24,609
Trade Receivables	40,243	38,838
Local Taxation	28,025	21,855
Payments In Advance	29,747	22,517
Total	132,730	107,819

Comparative figures for 2023/24 have been amended in line a revised presentation of the groups of debtors reported.

The debtor figures above are net of provisions for impairment losses of £56,004k in 2024/25, (£50,802k in 2023/24). Additional information is provided in note 5

Government entities debts increase in the year were West Midlands Combined Authority (£4,200k), Schools and local councils (£3,000k), Sandwell Children's Trust (£1,200k) HMRC value added tax (£1,000k) and collection fund precepts (£800k)

26. Debtors for Local Taxation

The past due but not impaired amounts for local taxation (Council Tax and Non-Domestic Rates) can be analysed by age as follows:

	31 N	March 202	25	31	March 20	024
Debtor Analysis for Local Taxation	Council Tax £'000	NNDR £'000	Total £'000	Council Tax £'000	NNDR £'000	Total £'000
Less than one year	7,589	3,942	11,531	6,700	3,352	10,052
One to two years	4,043	1,267	5,310	3,320	855	4,175
More than two	10,465	719	11,184	7,476	152	7,628
Total	22,097	5,928	28,025	17,496	4,359	21,855

27. Cash and Cash Equivalents

The balance of Cash and Cash Equivalents is made up of the following elements:

Cash & Cash Equivalents	31 March 2025 £'000	31 March 2024 £'000
Bank current accounts Short term deposits	21,556 41,055 62,611	23,513 33,815 57,328
Bank Overdraft	(17,464)	(20,817)
Total Cash and Cash Equivalents	45,147	36,510

28. Short Term Creditors

Categories	31 March 2025	31 March 2024
Categories	£'000	£'000
Trade Payables	107,649	85,156
Other Payables	23,593	15,404
Finance Lease Creditors	5,042	4,156
Total	136,284	104,716

29. Other Long-Term Liabilities

Other Long Term Liabilities	31 March 2025	31 March 2024
	£'000	£'000
Finance Lease Creditors	52,972	57,413
Deferred Liabilities	206	185
Finance Lease Creditors – Right of Use Assets	9,258	-
Deferred Creditors	3,415	3,487
Pensions Liability	124,549	135,015
Other Long Term Liabilities	190,400	196,100

30. Provisions

The following table shows the movements during the year in the provisions maintained by the council. These movements have been charged or generated under the appropriate headings in the service revenue accounts. These monies represent provisions for future expenses in respect of liabilities incurred in relation to the year under review and have been split between those liabilities expected to be incurred in the next 12 months (current provisions) and those expected to occur at a later date (long term provisions).

Short Term Provisions	Termination Benefits £'000	Insurance £'000	Business Rates Appeals £'000	Ordinary Residence Dispute £'000	Total £'000
Balance as at 31 March 2024 Additional Provisions	839 523	2,138	5,139 7,193	- 1.013	8,116 8,729
Amounts Used	(656)	(507)	(7,698)	-	(8,861)
Unused Amounts Reversed	(183)	-	-	-	(183)
Balance as at 31 March 2025	523	1,631	4,633	1,013	7,801

Long Term Provisions	Roway Lane Rent £'000	Insurance £'000	LEP Working Capital Loan £'000	Court House £'000	Total £'000
Balance as at 31 March 2024 Additional Provisions	114 -	3,075	84	165 -	3,438
Amounts Used	(114)	(414)	-	(165)	(693)
Unused Amounts Reversed	_	_	_	-	-
Balance as at 31 March 2025	-	2,661	84	-	2,745

The main provisions held are:

- Since the changes to the retained **Business Rates** scheme came into effect from 1 April 2013, the council became liable for any successful rating valuation appeals. It therefore has Collection Fund provisions set aside to mitigate this liability as well as to cover any potential liabilities arising from the local Council Tax reduction scheme.
- Considering council wide restructuring required to address efficiency savings because of central government cuts, the accounts include termination benefit provisions totalling £0.523m. These provisions reflect the known costs of all **termination benefits** approved as at 31 March 2025.
- An **insurance provision** of £4.292m for previous years' asset, employee and public liability claims held in line with recommendations made within the actuarial valuation. This provision is split between current and long-term provisions of £1.631m and £2.661m respectively.
- Further details on the **council's insurance fund** can be found within Notes to the accounts, accounting policies, (Provisions, Contingent, Liabilities and Contingent Assets).

31. Usable Reserves

Movements in the council's usable reserves are detailed in the Movement in Reserves Statement. Additional information is provided in Note 13 in respect of Earmarked reserves.

32. Unusable Reserves

The table below summarises the balances on the council's Unusable Reserves:

Unusable Reserves	31 March 2025 £'000	31 March 2024 £'000
Revaluation Reserve	(386,471)	(353,977)
Capital Adjustment Account	(1,578,369)	(1,480,985)
Financial Instrument Revaluation Reserve	(23,036)	(27,936)
Financial Instruments Adjustment Account	474	497
Pensions Reserve	124,549	135,015
Collection Fund Adjustment Account	1,878	(1,455)
Accumulated Absences Account	9,433	6,585
Deferred Capital Receipts Reserve	(1,014)	
Total Unusable Reserves	1,852,555	1,722,255

Note 32a - Revaluation Reserve

The Revaluation Reserve contains the gains made by the council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets are either revalued downwards or impaired and the gains are lost, used in the provision of services and the gains are consumed through depreciation or disposed of and the gains are realised.

Revaluation Reserve	2024/25 £'000	2023/24 £'000
Balance at 1 April	(353,977)	(325,067)
Upward Revaluation of Assets	(99,800)	(66,109)
Downward Revaluation of Assets and Impairment Losses Not Charged to the Surplus/Deficit on the Provisions of Services	57,136	26,283
Surplus or Deficit on Revaluation of Non-Current Assets Not Posted to the Surplus or Deficit of the Provision of Services	(42,664)	(39,826)
Difference Between Fair Value Depreciation and Historical Cost of Depreciation	6,304	10,118
Accumulated Gains or Assets Sold or Scrapped	3,656	489
Amounts Written off to the Capital Adjustment Account	210	309
Balance at 31 st March	(386,471)	(353,977)

Note 32b - Capital Adjustment Account

This account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The account contains accumulated gains and losses on investment properties and gains recognised on donated assets that have yet to be consumed by the council. The account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains. *Note 8* provides details of the source of all the transactions posted to the account, apart from those involving the Revaluation Reserve.

Capital Adjustment Account	2024/25 £'000	2023/24 £'000
Balance at 1 April	(1,480,985)	(1,394,702)
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:		
Depreciation and Amortisation of non current assets	51,341	47,521
Revaluation and impairment losses/(gains) on property, plant and equipment	(40,729)	(67,446)
Revenue expenditure funded from capital under statute	20,478	11,150
Amounts of non current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES	28,754	9,678
	59,843	903
Adjusting amounts written out of the Revaluation Reserve	(10,170)	(11,013)
Net written out amount of the cost of non-current assets consumed in the year	49,673	(10,110)
Capital financing applied in the year:		
Use of the Capital Receipts Reserve	(19,750)	(7,089)
Use of the Major Repairs Reserve	(22,925)	(18,797)
Capital grants and contributions credited to the CIES that have been applied to capital financing	(67,258)	(32,742)
Applications of grants to capital financing from the Capital Grants Unapplied Account	(13,610)	(8,002)
Statutory provision for the financing of capital investment	(17,382)	(12,599)
Revenue Contributions to Capital	(10,041)	(5,721)
	(150,966)	(84,950)
Other Adjustments:		
Movements in the market value of Investment Properties debited or credited to the CIES	3,909	8,777
Balance at 31 March	(1,578,369)	(1,480,985)

Note 32c - Financial Instrument Revaluation Reserve

The Financial Instruments Revaluation Reserve contains the gains made by the Council arising from increases in the value of its financial assets that, under IFRS9, have been elected as FVOCI.

Financial Instrument Reserve	2024/25 £'000	2023/24 £'000
Balance at 1 April	(27,936)	(24,836)
Upward revaluation of investments	4,900	(3,100)
Downward revaluation of investments	-	-
Balance at 31 March	(23,036)	(27,936)

Note 32d - Financial Instruments Adjustment Account

The Financial Instrument Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions. The council uses the account to manage premiums/discounts paid/received on the early redemption of loans and differences in interest relating to soft loans and variable rate loans (LOBOs).

Financial Instruments Adjustment Account	2024/25 £'000	2023/24 £'000
Balance at 1 April	497	1,022
Proportion of premiums/discounts incurred in previous financial years to be charged against the General Fund Balance in accordance with statutory requirements:		
Discounts & Premiums	(41)	(52)
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements:		
Market Loans (LOBOs) Salix Loans (EIR Adjustment)	(15) 33	(505) 32
Balance at 31 March	474	497

Note 32e - Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the council makes employer's contributions to pension funds or eventually pay any pensions for which it is directly responsible.

Pensions Reserve	2024/25 £'000	2023/24 £'000
Balance at 1 April	135,015	131,629
Remeasurements of the net defined benefit liability / (asset)	(229,100)	(106,465)
Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	42,189	43,755
Employer's pensions contributions and direct payments to pensioners payable in the year	(54,529)	(50,063)
Adjustment for IFRIC 14 – Change in the effect of the asset ceiling	230,974	116,159
Balance as at 31 March	124,549	135,015

Note 32f - Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax and Non-Domestic Rates income in the Comprehensive Income and Expenditure Statement (CIES) as it falls due from payers, compared with the statutory arrangements for paying amounts across to the General Fund from the Collection Fund.

Collection Fund Adjustment Account	2024/25 £'000	2023/24 £'000
Balance at 1 April	(1,455)	(475)
Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income calculated for the year in accordance with statutory requirements	3,333	(980)
Balance as at 31 March	1,878	(1,455)

Note 32g - Accumulated Absences Account

This account absorbs the differences that would arise on the General Fund and Housing Revenue Account Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund balance is neutralised by transfers to or from the account.

Accumulated Absences Account	2024/25 £'000	2023/24 £'000
Balance at 1 April	6,585	8,787
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	2,848	(2,202)
Balance as at 31 March	9,433	6,585

33. Cash Flow Statement - Operating Activities

The cash flows for operating activities include the following items:

	2024/25 £'000	2023/24 £'000
Interest received	4,018	3,574
Interest paid	(28,941)	(26,055)
Interest paid	6,181	-

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

	2024/25 £'000	2023/24 £'000
Depreciation	51,183	47,395
Impairment and downward valuations	(41,068)	(70,440)
Amortisation	158	126
Increase/(decrease) in creditors	15,081	9,945
(Increase)/decrease in debtors	(25,077)	(16,826)
(Increase)/decrease in inventories	(366)	(63)
Movement in pension liability	(12,340)	(6,308)
Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	27,768	9,678
Other non-cash items charged to the net surplus or deficit on the provision of services	2,919	7,555
	18,257	(18,937)

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

	2024/25 £'000	2023/24 £'000
Proceeds from short-term (not considered to be cash equivalents) and long-term investments (includes investments in associates, joint ventures and subsidiaries)	5,000	15,006
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(16,167)	(13,864)
Any other items for which the cash effects are investing or financing cash flows	(73,487)	(75,222)
	(84,654)	(74,080)

34. Cash Flow Statement – Investing Activities

	2024/25 £'000	2023/24 £'000
Purchase of property, plant and equipment, investment property and intangible assets	(115,443)	(107,582)
Purchase of short and long-term investments	-	(10,000)
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	15,154	13,864
Other receipts from investing activities	66,813	91,185
Net cash flows from investing activities	(33,477)	(12,533)

35. Cash Flow Statement – Financing Activities

	2024/25 £'000	2023/24 £'000
Cash receipts of short and long-term borrowing	313,421	274,956
Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	(4,160)	(3,724)
Repayments of short and long-term borrowing	(309,040)	(308,462)
Other payments/(receipts) from financing activities	3,067	(101)
Net cash flows from financing activities	3,289	(37,332)

36. Pooled Budgets

Utilising Section 75 of the National Health Act 2006, Sandwell Council has entered into a pooled budget arrangement in relation to the better care fund (BCF) with Black Country Integrated Care Board. The services are commissioned by Sandwell Council or Black Country Integrated Care Board depending upon the needs of the client and are provided by several methods including internal, external and voluntary sector organisations.

During 2024/25 Sandwell MBC hosted the Better Care Fund pooled budget the objectives and performance of the pooled budget are outlined below.

Better Care Fund (BCF)

Better Care Fund (BCF) came into operation on 1 April 2015 and is hosted by Sandwell MBC with contributions from the Black Country Integrated Care Board. It aims to improve the quality and cost effectiveness of services through greater integration of health, social care and voluntary/third sector provisions.

Improved Better Care Fund Grant in 2024/25 - Grant Funding of £23,021,432

The grant is only for purposes of meeting adult social care needs; reducing pressures on the NHS, including supporting timely hospital discharges; and ensuring that the local social care provider market is supported.

As part of the agreement any deficit or surplus arising on the pooled budget at the end of each financial year will be transferred in or out of a reserve held by Sandwell Council.

The standing orders and financial regulations of the pool host applies to the management of the pool fund and the financial performance of the pool for the year ended 31 March 2025 is shown below.

	Better Care Fund 2024/25 £'000	Better Care Fund 2023/24 Restated £'000
SMBC as Lead Commissioner/Principal ICB as Lead Commissioner/Principal Net Expenditure Income exc. Partner Contributions Net Expenditure	51,152 13,860 65,012 (70) 64,942	45,874 13,871 59,745 (36) 59,709
Partner Contributions: Sandwell & West Birmingham CCG Sandwell MBC - I-BCF SMBC ASC Discharge Grant ICB Discharge Grant Total Contribution	(33,477) (23,021) (5,379) (3,136) (65,013)	(31,673) (23,020) (3,227) (1,252) (59,172)
Net (Surplus) / Deficit in Year	(72)	537
Reserves brought forward Net (surplus)/deficit transferred from Reserves	(14,519) (72)	(15,056) 537
Total BCF Reserves	(14,591)	(14,519)

37. Officers' Remuneration

Senior Employees

The following tables detail senior officers who form the Council's Management Board, including all statutory officers, whose salaries are equal to or more than £50,000 per year.

Position Title	Salary, Fees & Allowances	Other Emoluments	Total Remuneration exc Pension Contributions	Employers Pension Contribution	Total Remuneration inc Pension Contributions	Annualised Salary
2024/25	£	£	£	£	£	£
Shokat Lal (Chief Executive) Assistant Chief Executive	201,566 95,567	70	201,636 95,567	49,585 23,702	251,222 119,269	N/A N/A
Executive Director: Finance and Transformation - Interim (a) Finance and Transformation (b) Place (c) People (d)	30,360 129,470 132,478	- - - -	30,360 129,470 132,478	32,049 32,773	30,360 161,519 165,252	335,800 143,637 153,021
Director: - Adult Social Care - Children and Education - Public Health - Environment (e) - Housing Services (f)	113,237 103,587 98,179 31,320 6,400	20 - (298) 1,576	113,257 103,587 97,881 32,896 6,400	28,081 25,691 24,679 8,001	141,338 129,278 122,560 40,897 6,400	N/A N/A N/A 196,839 155,733

- a) The Interim Director of Finance and Transformation departed on 06/05/2024 (Annualised Salary £335,800)
- b) The Executive Director of Finance and Transformation was appointed on 07/05/2024 (Annualised Salary £143,637)
- c) The Executive Director of Place was appointed on 20th May 2024 (Annualised Salary £153,021)
- d) The Executive Director of People post remained vacant during 2024-25
- e) The Director of Environment departed on the 31st May 2024 (Annualised Salary £196,839). The post was deleted from this date.
- f) The Interim Director of Housing departed on the 15th April 2024 (Annualised Salary £155,733). The post was deleted from this date.

Position Title	Salary, Fees & Allowances	Other Emoluments	Total Remuneration exc Pension Contributions	Employers Pension Contribution	Total Remuneration inc Pension Contributions	Annualised Salary
2023/24	£	£	£	£	£	£
Shokat Lal (Chief Executive)	191,475	39	191,514	47,103	238,617	-
Assistant Chief Executive (g)	48,567	-	48,567	11,947	60,514	87,134
Executive Director:						
Brendan Arnold (Finance and						
Transformation) (h)	185,639	-	185,639	-	185,639	325,090
Place (i)	-	-	-	-	-	-
People (j)	-	-	-	-	-	-
Director:						
- Adult Social Care	109,457	88	109,545	26,926	136,471	-
- Children and Education (k)	108,611	2,051	110,662	26,718	137,380	118,662
- Children and Education (Interim) (I)	8,491	=	8,491	2,089	10,579	=
- Public Health	100,557	203	100,760	24,737	125,497	-
- Environment	105,671	-	105,671	25,995	131,666	-
- Housing Services (m)	46,965	-	46,965	11,553	58,518	105,455
- Dean Epton (Housing Services) (Interim)						
(n)	102,400		102,400		102,400	184,623
- Regeneration and Growth (o)	98,738	13	98,751	24,289	123,040	118,098
- Finance (p)	50,089		50,089	12,322	62,410	116,767
- Law and Governance and Monitoring	88,864	142,519				
Officer (q)			231,383	21,860	253,243	118,269

- g) The Assistant Chief Executive was appointed on 25th September 2023 (Annualised Salary £87,134)
- h) The Interim Executive Director of Finance and Transformation was appointed on 5th September 2023 (Annualised Salary £325.090)
- i) The Executive Director of Place Post remained vacant during 2023-24
- j) The Executive Director of People Post remained vacant during 2023-24
- k) The Director of Children and Education departed on 29th February 2024 (Annualised Salary £118,662)
- I) The Director of Children and Education (Interim) was appointed on the 1st March 2024 (Annualised Salary £100,246)
- m) The Director of Housing departed on the 10th September 2024 (Annualised Salary £105,455)
- n) The Director of Housing (Interim) was appointed on 11th September 2023 (Annualised Salary £184,623)
- o) The Director of Regeneration and Growth departed on the 31st January 2024 (Annualised Salary £118,098).
- p) The Director of Finance departed on the 4th September 2023 (Annualised Salary £116,767)
- q) The Director of Law and Governance departed on the 31st December 2023 (Annualised Salary £118,270)

Other Employees

The number of employees whose remuneration, excluding employer's pension contributions, exceeded £50,000 is shown in the table below grouped into bands of £5,000. Please note this does not include Senior Officers detailed in the previous tables.

	2024/25		2023	3/24
Remuneration Band	Schools	Non Schools	Schools	Non Schools
£50,000 - £54,999	184	267	92	196
£55,000 - £59,999	69	127	54	75
£60,000 - £64,999	59	54	35	32
£65,000 - £69,999	30	11	26	6
£70,000 - £74,999	27	7	19	8
£75,000 - £79,999	22	6	13	5
£80,000 - £84,999	17	7	14	8
£85,000 - £89,999	14	6	7	5
£90,000 - £94,999	7	5	9	8
£95,000 - £99,999	8	9	6	2
£100,000 - £104,999	5	1	3	-
£105,000 - £109,999	6	-	2	1
£110,000 - £114,999	2	-	-	1
£115,000 - £119,999	2	1	-	-
£120,000 - £124,999	-	1	-	-
£125,000 - £129,999	-	2	-	-
£130,000 - £134,999	1	2	-	-
£135,000 - £139,999	-	-	-	-
£140,000 - £144,999	1	-	-	-
£145,000 - £149,999	-	-	-	-
£150,000 - £154,999	1	1	-	-
£155,000 - £159,999	-	1	-	1
£190,000 - £194,999	-	-	-	1
	455	508	280	348

38. Members Allowances

The total amount paid during 2024/25 to elected members of the council in respect of basic and special responsibility allowances was £1.409m (£1.368m in 2023/24).

39. External Audit Costs

	2024/25 £'000	2023/24 £'000
Sandwell Metropolitan Borough Council PSAA Scale Fee	632	598
ISA 315	-	13
Appointment of Auditor's Valuation Expert	10	10
Fees payable to Grant Thornton with regard to external services carried out by the appointed auditor for 2022/23		-
Total fees for appointed Auditor	642	621
Fees payable in respect of other services provided by Grant Thornton		
Teachers Pension Audit	13	20
Housing Benefit Audit	70	83
Children's Trust Audit	38	40
New Ledger / Data Transfer	10	-
Total additional fees	131	143
TOTAL	773	764

40. Dedicated Schools Grant (DSG)

The council's expenditure on schools is funded primarily by the Dedicated Schools Grant (DSG) provided by the Education Funding Agency. An element of DSG is recouped by the department to fund academy schools in the area.

DSG is ring fenced and can only be applied to meet expenditure properly included in the school's budget, as defined in the School Finance (England) Regulations 2015. The schools budget includes elements for a range of educational services provided on a council wide basis and for the Individual Schools Budget (ISB), which is divided into a budget share for each maintained school.

Dedicated Schools Grant 2024/25	Central Expenditure	ISB	Total
	£'000	£'000	£'000
Final DSG for 2024/25 before academy and high needs recoupment	_	_	466,668
Academy and high needs figure recouped for 2024/25	-	-	(194,235)
Total DSG after academy and high needs recoupment for 2024/25	-	-	272,433
Plus: Brought forward from 2023/24 Less: Carry forward to 2024/25 agreed in advance	-	-	5,689 -
Agreed initial budgeted distribution in 2024/25	71,970	206,153	278,122
In year adjustments	-	-	-
Final budget distribution for 2024/25	71,970	206,153	278,122
Less: Actual central expenditure Less: Actual ISB deployed to schools Plus: Local authority contribution to 2024/25	69,274	203,556	69,274 203,556 -
In year carry forward to 2025/26	2,696	2,596	5,292
Plus/(Minus): Carry forward to 2025/26 agreed in advance	-	-	-
Carry forward to 2025/26	-	-	5,292
DSG unusable reserve at the end of 2023/24 Addition to DSG unusable reserve at the end of 2024/25	-	-	-
Total of DSG unusable reserve at the end of 2024/25	-	-	-
Net DSG position at the end of 2024/25			5,292

41. Grant Income

The council has received several grants, contributions and donations that have yet to be recognised as income as they have conditions attached to them that may require the monies or property to be returned to the grantor. The council presents Grants Receipts in Advance for capital and revenue separately and splits them between current and long-term liabilities.

The balances at each year end are as follows:

Revenue Grants Receipts in Advance	31st March 2025 £'000	31st March 2024 £'000
Accelerating Reform Grant	306	-
Social Housing Decarbonisation Fund	-	203
Homes for Ukraine Grant	-	179
Police and Crime Commissioner Elections Grant	-	244
Community Discharge Grant	125	147
Digital Planning Improvement Fund	100	100
Green Belt Grant	70	-
Other Grants	243	199
Total	843	1,072

Capital Grants Receipts in Advance	31st March 2025	31st March 2024
	£'000	£'000
Ob and Tarress		
Short Term:	1.077	1 077
Renewal & Growth	1,077	1,077
Wednesbury (LUF) Other Grants	4 697	14,755 13,250
	4,687	•
Other Contributions	331	354
	6,096	29,436
Long Term:		
Section 106	1,423	1,626
Disabled Facilities Grant	7,828	8,860
Levelling Up Funding – Tipton Town	7,425	-
Levelling Up Funding – Haden Hill LC	2,462	_
Levelling Up Funding – Grove Lane	3,091	_
Food Waste Collection	1,914	-
Green Networking	2,470	_
Other Grants	1,464	1,024
Other Contributions	1,330	1,230
	29,407	12,740
Total	35,502	42,176

The council credited the following grants, contributions and donations to the CIES:

Credited to Toyotion and Non Specific Creat Income	2024/25	2023/24
Credited to Taxation and Non Specific Grant Income	£'000	£'000
Non ring-fenced government grants:		
Section 31 Business Rates Grant	(43,071)	(36,710)
Services Grant	(710)	(4,116)
Business Rates Green Plant and Machinery Exemption Grant	(151)	(294)
Levy Surplus Grant	(853)	(854)
New Homes Bonus	(777)	(111)
Capacity Funding Grant	(60)	-
New Burdens Grant - Transparency	(13)	-
	(45,636)	(42,085)
Conital Cranta and Contributions	2024/25	2023/24
Capital Grants and Contributions:	£'000	£'000
Local Transport Plan Grant	(7,754)	(8,003)
WMCA – Active Travel Tranche 2	(2,677)	(853)
Bridge Repair Grant	(2,077)	(7)
Schools Basic Need Grant	(5,287)	(10,021)
Schools Capital Maintenance Grant	(1,219)	(5,398)
High Needs Grant	(1,485)	(5,753)
Devolved Formula Capital Grant	(530)	(635)
Homes England Grant	(3,175)	(510)
Department of Culture Media & Sports - Aquatic Centre Grant	-	(2,420)
Towns Fund Grant	(6,759)	(33,024)
Community Infrastructure Levy	-	(376)
PSDG Grant Heat Pump Technology	-	(64)
DFT Birchley Island	(701)	(311)
Childcare Expansion Grant	-	(429)
Haden Hill Leisure Centre	(508)	(334)
Wednesbury Schemes	(19,755)	(295)
Tipton Town Regeneration	(1,574)	(1,060)
West Midlands Combined Authority	(6,658)	-
UKSPF	(3,169)	-
Community Infrastructure Levy	(387)	-
PSDS Grant Heat Pump Technology	(110)	- (0.105)
Other Grants	(2,271)	(3,422)
Other Contributions	(2,255)	(2,307)
	(66,275)	(75,222)
Total Openta and Contailertions Opentited to Total Contail		
Total Grants and Contributions Credited to Taxation and Non Specific Grant Income	(111,912)	(117,307)

Credited to Services	2024/25 £'000	2023/24 £'000
Create and contributions.		
Grants and contributions: Dedicated Schools Grant	(269,679)	(248,553)
Rent Rebates	(38,342)	(39,962)
Rent Allowance Subsidy	(26,217)	(27,322)
Public Health Grant	(28,140)	(26,658)
Improved Better Care Fund	(15,418)	(16,933)
Pupil Premium Grant	(15,863)	(15,281)
Grants funding REFCUS	(7,211)	(5,300)
Adult Social Care Support Grant	(48,011)	(35,711)
PFI Grants	(13,535)	(13,535)
Universal Infant Free School Meals	(3,007)	(2,997)
Post 16 Funding	(2,876)	(2,675)
Supporting Families	(1,864)	(1,741)
Benefit Admin Grant	(1,032)	(1,072)
PE Sports Grant	(1,251)	(1,271)
New Burdens Grants	(1,298)	(1,613)
Household Support Grant	(7,657)	(6,970)
Preventing Homelessness Grant	(1,489)	(1,490)
Holiday Activities and Food Programme	(2,007)	(2,030)
Ukrainian Resettlement Grant	(943)	(378)
Discharge Fund Grant	(5,379)	(3,227)
Market Sustainability & Improvement Fund	(8,085)	(7,137)
Afghan Resettlement Grant	(34)	(1,815)
Additional Schools Grant	(4,155)	(4,956)
Unaccompanied Asylum Seeker Children	-	(1,189)
Family Hubs Grant	(1,468)	(1,779)
Connect the Classroom	(1,081)	(2,877)
Early Years Supplemental Grant	(182)	(1,643)
Teacher Pay Grant	(3,101)	(1,798)
SEN Funding	(3,075)	-
Teachers Pension Grant	(4,194)	-
Nursery Pupils	(1,106)	-
Home Office Grants	(1,864)	-
Communities Against Drugs Grant	(1,715)	-
Other Government Grants under £1m	(4,930)	(8,922)
Other Contributions and Donations	(57,643)	(56,206)
Covid 19 Wellbeing for Education Return Grant	(16)	-
Covid 19 Catch up Package Grant	(552)	(2,173)
Total Credited to Services	(584,420)	(545,216)

42. Related Parties

Under the Code, the council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the council or to be controlled or influenced by the council. The council has identified the following as its related parties:

Central Government

Central Government has effective control over the general operations of the council. It is responsible for providing the statutory framework within which the council operates. Receipts in respect of Council Tax and Non-Domestic Rates are shown in the CIES. Details of other grants received are analysed in more detail in the Grant Income Note.

West Midlands Police and Crime Commissioner and the West Midlands Fire and Rescue Authorities, levy precepts on the council. In addition, a levy from the West Midlands Integrated Transport Authority totalling £13.909m and a Flood Defence levy of £0.047m were made during the financial year.

Members

A register of Members' pecuniary and non-pecuniary interests is held and is available to view on the council's website. The register has been examined and although several Elected Members serve on outside bodies that receive some form of financial support from the council, these are not all material.

In 2024/25 payments to other organisations where Members have declared an interest totalled £5.311m (excluding £2.736m Schools) and income received totalled £0.076m (excluding £2.929m Schools)

Other Organisations

The council made grants to voluntary organisations amounting to £7.178m during 2024/25.

Sandwell Futures Ltd is a Local Education Partnership (LEP) established under the Building Schools for the Future (BSF) initiative. The council made total payments of £4.327m to the LEP during 2024/25 mainly relating to the building and renovation costs of schools. The council has a 10% shareholding and a £0.084m holding of 10% loan stock in the company. The council also has a direct shareholding in Environments for Learning Sandwell PFI One Ltd (the special purpose vehicle established by the LEP) and a £0.518m holding of 10% loan stock. Interest on these investments of £0 has been received in 2024/25.

Sandwell Inspired Partnership Services (SIPS) was established as an Industrial and Provident Society on 1 January 2013 for the delivery of support services to schools. The council made payments totalling £0.256m to SIPS in 2024/25 and received £0.005m in relation to goods and services supplied by the council to SIPS in the same year.

Sandwell is also a constituent member, together with the other six West Midlands metropolitan districts, of the **West Midlands Combined Authority (WMCA)**. In addition to the Transport Levy the council made payments totalling £1.469m to WMCA in 2024/25 and received £22.231m in relation to goods and services supplied by the council to WMCA in the same year. The WMCA wholly owns booth West Midlands Rail Limited and West Midlands Growth Company, as the council is a constituent member of the WMCA it therefore owns a proportion of both companies. There have been no direct transactions between these companies and the council.

Sandwell Children's Trust was established on 1st April 2018 to provide for Sandwell's children's social care services. The council made payments totalling £73.340m to Sandwell Children's Trust (SCT) in 2024/25 and received £6.434m in relation to goods and services supplied by the council to SCT in the same year. SCT have been consolidated into the Councils group.

43. Capital Expenditure and Capital Financing

The following table shows the movement in the Capital Financing requirement for the year:

	2024/25 £'000	2023/24 £'000
Opening Capital Financing Requirement	875,504	839,968
Prior Year Adjustments:		
Right of Use Assets – Initial Recognition Right of Use Assets – Sub Lease Adjustment	10,254 (1,041)	-
·		
Revised Opening Capital Financing Requirement	884,717	839,968
Capital Investment:		
Property, Plant & Equipment	112,909	102,043
Heritage assets	-	-
Investment properties	4,722	963
Intangible assets	7,967	6,330
Right of Use Asset	172	-
Revenue Expenditure Funded from Capital under Statute	20,478	11,150
	146,248	120,486
Sources of Finance:	(22.222)	(40 = 44)
Government grants & other contributions	(80,868)	(40,744)
Capital receipts	(19,750)	(7,089)
Direct revenue contributions	(10,041)	(5,721)
Minimum Revenue Provision	(17,382)	(12,599)
Major Repairs Reserve	(22,925)	(18,797)
	(150,966)	(84,950)
Closing Capital Financing Requirement	879,999	875,504
Explanation of movements in year:		
Increase /(decrease) in underlying need to borrow (unsupported by government financial assistance)	4,718	35,536
Increase/ (decrease) in Capital Financing Requirement	4,718	35,536

44. Capital Commitments

The Council has to plan its capital spending in advance of work proceeding. As at 31st March 2025 the Council had allocated resources to a five year programme covering the period 2025/26 to 2029/30 that amount to £646.687m.

Included within the 5 year programme are amounts that are legally committed as at 31st March 2025 that amount to £0.757m.

Capital Commitments	£'000
Haden Hill Leisure Centre	757

45. Leases

IFRS 16 was fully introduced within local authority accounts in 2024/25. This has had an impact on how the Council accounts for leases where it is the lessee.

The Council as Lessee

The Council lease contracts comprise of operational land and buildings, equipment and vehicles.

Lease Liabilities

The adjustments to the opening liability balances for assets newly recognised on transition were as follows:

	Property Plant and Equipment £'000	Investment Property £'000	Non-Current Creditors £'000	Current Creditors £'000
Balance at 31 March 24	2,614,071	75,365	196,100	104,716
Assets/ Liabilities newly recognised on transition	10,254	-	9,708	546
Opening Balance 1 April 2024	2,624,325	75,365	205,808	105,262

Transactions Under Leases

The following expenses and cash flows in relation to leases were incurred:

	2024/25 £'000
Comprehensive Income and Expenditure Statement	
Interest expense in lease liabilities	441
Expense relating to short-term leases	301
Expense relating to leases of low-value items	254
Income from subletting right-of-use assets	(64)

Maturity analysis of lease liabilities

The lease liabilities are due to be settled over the following time bands (measured at the undiscounted amounts of expected cash payments):

	31 March 2025 £'000
Less than one year	1,018
One to five years	3,851
More than five years	8,105
Total undiscounted liabilities	12,974

Council as Lessor

The council does not have any material finance leases where it is the lessor.

The council leases out property under operating leases for economic development purposes to provide suitable affordable accommodation for local businesses. The future minimum lease payments receivable under non-cancellable leases in future years are:

Expenditure and Income by Nature	2024/25 £'000	2023/24 £'000
Not later than one year	3,521	4,227
Later than one year and not later than five years	12,799	10,913
Later than five years	168,466	160,528
Total	184,786	175,668

The minimum lease payments receivable does not include rents that are contingent on events taking place after the lease was entered, such as adjustments following rent reviews.

46. Private Finance Initiatives and Similar Contracts

Riverside Housing

The Council entered into a 25-year agreement with Riverside Housing Association on 27 March 2006 for the refurbishment of council dwellings on the Harvill's Hawthorn and Millfield's estates. In addition to the planned refurbishments this scheme also includes 132 new build homes and 67 'Walls in Walls Out'.

The Council has the right to use the specified assets for the duration of the project agreement and the right to expect the provision of housing management services. At the end of the concession period the specified assets will transfer back to the Council in line with predetermined standards. Both parties have the right to terminate the contract should the contract no longer represent value for money. The Council has a right to terminate the agreement in instances of contractor default, persistent breach and voluntary termination. The unitary charge for 2024/25 was £9.8m (£9.6m in 2023/24).

The contract is now into the housing management & life cycle works phase, as the initial capital investment works including demolitions have been completed. Over the remainder of the contract, £8.565m will be spent on lifecycle works to maintain the homes at the level of decency as specified in the contract.

Rowley Campus

Under the national Building Schools for the Future (BSF) programme the Council entered into a 25-year agreement with Environments for Learning (E4L) for it to design, build, finance and operate the Rowley Campus. This is a co-location of the former St Michaels High School, Whitehead Pupil Referral Unit and Westminster Special School and became fully operational in June 2011.

The Council has a right to use the Rowley Campus for the length of the project agreement (25 years ending Qtr. 1 2036) and has the right to expect provision of a range of facilities management and lifecycle services. At the end of the project agreement the assets will revert to the Council's ownership. The contract for tested services (including caretaker services and porterage, cleaning and waste management, grounds, gardens and playing fields maintenance, security services and catering) is to be market tested on the 10th anniversary of service commencement and every 5 years thereafter. The Council can issue a voluntary termination giving 20 days' notice or can terminate upon contractor default or persistent breach or breach of refinancing provisions. The contractor can also terminate upon default by the Council giving 30 days' notice.

The unitary charge payments made during 2024/25 totalled £7.1m (2023/24 was £7.1m).

Total Schools Solutions

The Council entered a 25-year contract in September 2003 with Total Schools Solutions Ltd to design, build, finance and operate 5 primary schools, replacing the Council's existing provision.

The Council has the right to use the 5 schools which were constructed under the contract (the last school being completed in 2004) for the length of the project agreement and has the right to expect the provision of a range of facilities management (FM) and lifecycle services. The schools will be handed back to the Council on the contract expiry date (quarter 4 2029) in a condition which complies with the hand back requirements as set out in the project agreement. The contract for the soft FM services (including general management, cleaning, ground maintenance, security, etc) is to be retendered every 5 years. The Council can issue a voluntary termination giving a notice of between 6 and 12 months or can terminate upon contractor default. The contractor can also terminate upon default by the Council within a period of 120 days following the default.

The unitary charge for 2024/25 was £3.4m (2023/24 was £3.2m).

Portway Lifestyle Centre

The Council entered a 25-year contract with Sandwell Property Partnership (Lift Co) to design, build, finance and carry out facilities maintenance (hard only) at the Portway Lifestyle Centre, which became operational in September 2013.

The Council has a lease plus agreement giving it the right to utilise most of the building as a leisure centre and a small adult services day care centre. The remainder of the building is leased by Sandwell Property Partnership to a GP Service. The Council has the right to expect the provision of facilities management (FM) and lifecycle services and sublets its share of the building to Sandwell Leisure Trust, who are responsible for soft facilities management (caretaker, cleaning and security services).

The Council will have an option to buy the building at the contract expiry date (quarter 2 2038) and also has the right to exercise the option to purchase during the contract period, upon serving an option notice to the landlord. The Council has a right to terminate the agreement in instances of landlord default and where it is acting in line with the Strategic Service Development Plan under the Strategic Partnering Agreement, letting the premises to an acceptable tenant to the landlord or selling its interest in the site, so long as this does not create an economic disadvantage to the landlord.

The unitary charge for 2024/25 was £1.4m (2023/24 was £1.4m).

The table below details the movement on the liabilities held on the council's balance sheet relating to PFI and service concession contracts:

Liabilities resulting from PFI Contracts		Riverside Housing £'000	Total School Solutions £'000	BSF Rowley Campus £'000	Portway £'000	Total PFI Schemes £'000	Total Finance Lease Liabilities £'000
Balance at 31 March 2025	Current	(1,624)	(949)	(1,725)	(140)	(4,438)	(4,438)
	Long Term	(11,966)	(4,146)	(28,884)	(7,975)	(52,971)	(52,971)
	Total	(13,590)	(5,095)	(30,609)	(8,115)	(57,409)	(57,409)
Balance at 31 March 2024	Current	(1,423)	(859)	(1,688)	(186)	(4,156)	(4,156)
	Long Term	(13,594)	(5,094)	(30,609)	(8,116)	(57,413)	(57,413)
	Total	(15,017)	(5,953)	(32,297)	(8,302)	(61,569)	(61,569)
Movement in Year		(1,427)	(858)	(1,688)	(187)	(4,160)	(4,160)
Analysis of Movement in Y Capital Additions in year Write down of liability	ear:	- 1,427	- 858	- 1,688	- 187	- 4,160	- 4,160
·		1,427	858	1,688	187	4,160	4,160

The table below provides a schedule of unitary payments due to be made under PFI contracts, split over their component parts:

Schedule of payments due to be made under PFI contracts	Within 1 Year	Within 2 - 5 Years	Within 6 - 10 Years	Within 11 - 15 Years	Total
Contracts	£'000	£'000	£'000	£'000	£'000
Riverside Housing PFI					
Liability Repayments	1,624	11,489	477	-	13,590
Interest Charges	1,741	7,367	294	-	9,402
Operating Costs	2,901	12,415	3,139	-	18,455
Lifecycle Costs	3,539	4,041	985		8,565
	9,805	35,312	4,895	-	50,012
Total School Solutions PFI					
Liability Repayments	949	4,146	_	-	5,095
Interest Charges	1,266	3,747	-	-	5,013
Operating Costs	1,025	3,843	-	-	4,868
Lifecycle Costs	127	522	-	-	649
	3,367	12,258	-	-	15,625
BSF Rowley Campus PFI					
Liability Repayments	1,725	9,245	15,663	3,976	30,609
Interest Charges	2,309	8,303	5,291	529	16,432
Operating Costs	2,440	9,761	12,202	2,533	26,936
Lifecycle Costs	699	1,979	4,911	123	7,712
	7,173	29,288	38,067	7,161	81,689
Portway PFI					
Liability Repayments	140	807	1,264	5,904	8,115
Interest Charges	713	2,697	2,975	1,862	8,247
Operating Costs	321	1,284	1,605	1,097	4,307
Lifecycle Costs	201	712	1,031	434	2,378
, -	1,375	5,500	6,875	9,297	23,047
Total Payments	21,720	82,358	49,837	16,458	170,373

The table below shows the movement on the carrying amount of the PFI assets held within the council's balance sheet:

	Council Dwellings (Riverside) £'000	Buildings (Total Schools) £'000	Buildings (Rowley Campus) £'000	Land & Buildings (Portway) £'000	Total £'000
Balance at 1 April 2024	51,001	31,788	53,476	13,688	149,953
Additions	1,531	147	469	138	2,285
Revaluations	(384)	118	351	(112)	(27)
In Year Depreciation	(681)	(607)	(1,188)	(256)	(2,732)
Depreciation Written Out	`681	`607	2,346	`256́	3,890
Other Movements	(562)	-	-	-	(562)
Balance at 31 March 2025	51,585	32,053	55,454	13,714	152,806

Serco Limited Waste Contract

The council entered a 25-year contract with Serco Limited on 9 November 2010 to cover the delivery of waste and cleansing services across the borough.

At the commencement of the contract Sandwell MBC transferred its fleet of waste disposal vehicles over to Serco Limited at nil value. However, for the duration of the contract Serco Limited will be solely responsible for the replacement of the vehicle fleet to ensure they are of a standard to provide the services required by the contract. All vehicles transferred by the council and subsequently purchased by Serco Limited will be solely used for the delivery of this contract for the assets' entire lives. Ownership of these assets will revert to the council at the end of the agreement.

The council-owned depot located at Shidas Lane is to be leased to Serco Limited for the duration of the contract for which a peppercorn rent is payable. Serco Limited have also developed a new waste disposal site on behalf of the council on a site previously purchased by SMBC, under a standard construction contract. This asset was financed from the council's capital programme and was fully operational at 31 March 2013. The vehicle fleet, council-owned depot and waste disposal site are all held on the Councils balance sheet.

Upon default by the council, Serco Limited may terminate the contract by giving 30 days' notice. The termination notice must be served within 30 days of the contractor becoming aware of the default. The council may terminate the contract where the contractor fails to rectify defaults notified to them by the council, or on the occurrence of persistent breach of the contract. The council made payments of £31.993m in 2024/25 to Serco Limited (£28.637m in 2023/24).

The table below provides a schedule of liability payments due to be made over the remaining life of the contract:

Schedule of payments due to be made under PFI contracts	Within 1 Year £'000	Within 2 - 5 Years £'000	Within 6 - 10 Years £'000	Within 11 - 15 Years £'000	Total £'000
SERCO	05.400	454 447	040 447	00.000	100.010
Operating Costs Lifecycle and Other Costs	35,480 1,908	151,417 7,819	219,117 11,152	23,229 1,235	429,243 22,114
	37,388	159,236	230,269	24,464	451,357

The table below provides the value of assets held under service concession arrangements at each Balance Sheet date and an analysis of the movement in those values:

	31/03/2025 £'000	31/03/2024 £'000
Balance as at 1 April	7,592	3,818
Replacement asset (start of period)	594	4,187
Depreciation Other Adjustments	(832)	(413)
Balance as at 31 March	7,354	7,592

As at the 31st March 2025 the Council had £3.9m (£2.4m at 31st March 2024) of prepayments relating to the contract with Serco Limited.

47. Impairment Losses

During 2024/25 no material Impairment Losses have been identified in relation to the Council's Non-Current assets. Reversal of impairment losses recognised in previous years amounting to £46.640m were recognised in 2024/25.

The Councils Valuers carried out impairment reviews where deemed appropriate to determine if there were any material changes in property values from the 1 April 2024 to 31 March 2025.

The Valuers have concluded that there have been no circumstances in the local property market, since the start of the year, that would require additional impairment adjustments to be applied to the value of Council Dwellings, General Land & Buildings or Investment properties.

The Council has undertaken an analysis of its PPE and Investment assets applying accumulated property indices to individual assets within each property group to determine if there has been a material movement in value since the assets where last valued within their rolling valuation cycle.

48. Termination Benefits

The council terminated 36 employee contracts (excluding schools) in 2024/25 to meet the ongoing challenges of the difficult economic climate and budget reductions, incurring liabilities of £0.827m.

The following table summarises the exit packages that the council has provided for:

(Exit Packages) Band	Comp	umber of ulsory dancies	Number of Other Departures Agreed		partures Exit Packages by Packages in Each Band		Packages in Each Band		Packages	ermination - Cost of s Included ent Year
									Numbers	Cost ('000)
•	2024/25	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25	2023/24	2024/25	2024/25
£0 - £20,000	1	-	23	17	24	17	110	103	2	29
£20,001 - £40,000	-	-	6	4	6	4	162	117	-	-
£40,001 - £60,000	1	-	1	3	2	3	82	168	2	103
£60,001 - £80,000	-	-	1	-	1	-	60	-	2	125
£80,001 - £100,000	-	-	1	-	1	-	100	-	-	-
£100,001 - £150,000	-	-	1	2	1	2	118	256	1	146
£150,001 - £200,000	-	-	1	2	1	2	195	355	-	-
£201,000 - £250,000	-	-	-	-	-	-	-	-	-	-
£250,001 - £300,000	-	-	-	1	-	1	-	272	1	254
£300,001 - £350,000	-	-	-	-	-	-	-	-	-	-
TOTAL	2	-	34	29	34	29	827	1,272	8	656

A provision of £0.839m was created for employees approved as planned leavers at 31 March 2024 at the end of 2023/24. Of this £0.656m was utilised, £0.183m was released back to services and £0.121m re-provided for in 2024/25.

Further termination costs of £0.411m not included in the 2023/24 provision have been incurred. This this has been funded by Directorates. Agreements were made in 2024/25 for 4 employees to leave the council in future years at an estimated cost of £0.052m; a provision has therefore been created for this amount. Further provision of £0.351m has been created for 2024/25 leavers for whom costs have been estimated but not yet incurred.

As at 31/03/2025, the council holds a total provision of £0.523m.

Schools terminated 42 employee contracts in 2024/25, incurring liabilities of £0.421m.

49. Defined Benefit Pension Schemes

As part of the terms and conditions of employment of its officers and other employees, the council offers retirement benefits. Although these benefits will not actually be payable until employees retire, the council has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement. The council participates in three pension schemes:

Teachers

The teachers employed by the council are members of the Teachers Pension Scheme (TPS) which is a defined benefit multi-employer scheme operated by the Department for Education (DFE). The scheme is managed by the Teachers Pensions Agency under the Teachers Pensions Regulations 1997. The Teachers Pensions Fund is accounted for as a defined contribution scheme in line with the requirements of IAS19 since the scheme is notionally funded and for which underlying liabilities cannot be identified on a consistent basis.

In 2024/25 the council paid £21.894m (2023/24 £17.144m) to the DFE in respect of teachers' pension costs. This represents 23.68% of teacher's pensionable pay. Estimated contributions for 2025/26 are £22.989m which is again representative of a contribution rate of 23.68%. In addition, the council is responsible for all pension payments relating to added years it has awarded, together with the related increases. In 2024/25 these amounted to £3.327m (2023/24 £3.118). A liability is shown on the balance sheet and the movement in reserves statement in respect of the council's obligation to pay added years benefits.

NHS Pensions

On 1 April 2013, NHS employees transferred to the council into a new Public Health directorate. These employees have maintained their membership to the NHS Pension Scheme, which is an unfunded defined benefit scheme. The scheme is however accounted for as a defined contribution scheme since the council is not able to identify reliably its share of the underlying liabilities.

In 2024/25 the council paid £0.043m (2023/24 £0.038m) to the NHS Pension Scheme in respect of former NHS staff retirement benefits, representing 14.38% of pensionable pay. Estimated contributions for 2025/26 are £0.045m based on a contribution rate of 14.38%.

Other Employees

Other employees of the council contribute to the Local Government Pension Scheme (LGPS) which is a defined benefit scheme. In 2024/25 the council paid an employer's pension contribution of £49.979m (2023/24 £45.718m) based on 24.6% of employee's pensionable pay into the West Midlands Metropolitan Authorities Pension Fund, which provides members with defined benefits related to pay and service. The contribution rate is determined by the Fund's Actuary based on triennial actuarial valuations. Contributions for 2025/26 were estimated at £49.712m based on 24.6% of pensionable pay.

The capital cost of awarding discretionary additional benefits relating to the year 2024/25 was £0.688m (2023/24 £1.022m). These costs have been met from revenue.

Transactions Relating to Retirement Benefits

The costs of retirement benefits are recognised in the Net Cost of Services when they are earned by the employee, rather than when the benefits are eventually paid as pensions. However, so that the charge required against council tax is based on cash payable in the year, the real cost of retirement benefits is reversed out in the Movement in Reserves Statement.

The following transactions have been made in year:

	2024-25 £'000	2023-24 £'000
Comprehensive Income and Expenditure Statement		
Cost of Services:		
Current Service Cost Past Service Costs	37,183 910	39,317 344
Settlements and Curtailments	(2,040)	-
Financing and Investment Income and Expenditure Net Interest Expense	6,136	4,094
Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of Services	42,189	43,755
Other Post Employment Benefit Charged to the Comprehensive Income and Expenditure Account		
Remeasurement of the net defined benefit liability comprising: - Return on plan assets (excluding the amount included in net interest expense)	58,878	(51,952)
- Actuarial gains and losses arising on changes in demographic assumptions	(3,188)	(11,454)
- Actuarial gains and losses arising on changes in financial assumptions	(271,477)	(102,439)
- Experience (gain) / loss Changes in the effect of the asset ceiling	(13,313) (164,035)	59,380 116,159
Total Boot Employment Benefit Charged to the Comprehensive		
Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement	(393,135)	9,694
Movement in Reserves Statement		
Reversal of net charges made to the Surplus or Deficit for the Provision of Services for post-employment benefits in accordance with the Code	(42,189)	(43,755)
Actual amount charged against the General Fund Balance for pensions in the year:		
Employer's Contributions payable to scheme Retirement benefits payable to pensioners	49,979 4,550	45,718 4,345
Net Movement in Reserves	12,340	6,309

^{*}Under IFRIC14, an asset ceiling limits the amount of the net pension asset that can be recognised to the lower of (1) the amount of the net pension asset or (2) the present value of any economic benefits available in the form of refunds or reductions in future contributions to the plan. An adjustment has been made in the Accounts to apply this asset ceiling, as calculated by the actuary, as the year end results showed a net asset in the pension scheme.

Further information regarding other employee's pensions can be found in the West Midlands Authorities Superannuation Fund's Annual Report, which is available upon request from:

West Midlands Pension Fund, Civic Centre, St Peter's Square, Wolverhampton, WV1 1SL.

Pensions assets and liabilities recognised in the Balance Sheet

The assets and liabilities attributable to the council for both the LGPS and the TPS as at 31 March 2025 have been provided by the Funds' Actuary and are detailed below:

_	2024/25 £'000	2023/24 £'000
Present Value of the defined benefit obligation		
Local Government Pension Scheme (funded)	(1,544,166)	(1,769,210)
Local Government Pension Scheme (unfunded)	(9,530)	(11,091)
Teachers Pension Scheme (unfunded)	(36,207)	(35,602)
Total Present Value of the defined benefit obligation	(1,589,903)	(1,815,903)
Fair Value of assets in the local government pension scheme	1,860,363	1,837,335
Surplus / (Deficit) in the scheme:		
Local Government Pension Scheme (LGPS)	306,667	57,034
Teachers Pension Scheme (TPS)	(36,207)	(35,602)
Net asset/(liability) before consideration of asset ceiling	270,460	21,432
Effect of the asset ceiling on Net Asset/(Liability)	(395,009)	(156,447)
Revised Balance Sheet Net Pension Liability	(124,549)	(135,015)
•	,	` '
Reconciliation of present value of the scheme liabilities (defined benefit obligation)	2024/25	2023/24
(usinisa serioni osnigation)	£'000	£'000
Opening Balance at 1 April	(1,815,903)	(1,805,410)
Current Service Cost	(37,183)	(39,317)
Past service costs / curtailment	(910)	(344)
Settlements	4,979	-
Interest on pension liabilities	(87,438)	(85,281)
Contributions by scheme participants	(13,038)	(12,320)
Benefits paid	67,062	67,911
Unfunded benefits paid	4,550	4,345
Remeasurement (gain) / loss:	074 477	400 400
-Actuarial gains and losses arising on changes in financial assumptions	271,477	102,439
-Actuarial gains and losses arising on changes in demographic assumptions	3,188	11,454
- Experience (gain) / loss	13,313	(59,380)
Closing Balance at 31 March	(1,589,903)	(1,815,903)
Reconciliation of fair value of the scheme (plan) assets:	2024-25	2023-24
	£'000	£'000
Opening Balance at 1 April	1,837,335	1,714,069
Settlements	(2,939)	-
Interest Income	88,890	81,187
Contributions by scheme participants	13,038	12,320
Employer contributions	49,979	45,718
Benefits paid	(67,062)	(67,911)
Return on assets less interest	(58,878)	51,952
Closing Balance at 31 March	1,860,363	1,837,335

The liabilities show the underlying commitments that the council has in the long run to pay retirement benefits. Statutory arrangements for funding the deficit mean that the financial position of the council remains healthy. The deficit on the LGPS will be made good by increased contributions over the remaining working life of employees, as assessed by the scheme actuary.

The Local Government Pension Scheme's assets comprise of the following asset categories:

Asset Category	2024/25 £'000	2023/24 £'000
Bonds	744,882	624,249
Alternatives	115,631	135,250
Property	126,123	117,583
Equities	784,077	873,207
Derivatives	(817)	-
Cash	90,467	87,046
Total	1,860,363	1,837,335

Basis for Estimating Assets & Liabilities

Pension fund liabilities for both schemes have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Hyman Robertson LLP, an independent firm of actuaries, has assessed the liabilities of both schemes. The main assumptions used in their calculations have been:

	2024/25	2023/24
Mortality Assumptions: Longevity at 65 for current pensioners		
Men	20.5 years	20.6 years
Women	23.3 years	23.3 years
Longevity at 65 for future pensioners		
Men	21.2 years	21.3 years
Women	24.7 years	24.7 years
Financial Assumptions:		
Rate of Increase in Salaries (LGPS)	3.75%	3.75%
Rate of CPI Inflation	2.75%	2.75%
Rate of Increase in Pensions	2.75%	2.75%
Discount Rate	5.80%	4.85%

Changes in Assumptions on Conversion of Schools to Academies

The assets and liabilities of 2 schools were transferred out of the scheme during 2024/25 and, in line with IAS 19, remeasurement of the profit and loss items from the date of any special event for the remainder of the accounting period was considered. These transfers were not deemed to be significant and therefore there has not been any remeasurement of the profit and loss items. No schools were transferred in 2023/24.

50. Contingent Assets and Liabilities

Contingent Liabilities

There are presently 3 active civil litigation claims (3 in 2023/24) and 2 active employment tribunal cases (1 in 2023/24).

Equal Pay

The Council has in the past received several claims for back pay arising from the Equal Pay Initiative. All of these claims were settled and there are none currently outstanding. Therefore, no provision for Equal Pay has been set in 2024/25.

Municipal Mutual Insurance Ltd (MMI)

Municipal Mutual Insurance Ltd (MMI), through which the council had part of its insurance, ceased writing new insurance business in 1992 and is currently using its available resources to meet outstanding claims. MMI may not know the full extent of its liability claims as it may take several years for them to arise, however the company has continued to settle claims in an orderly manner. To prevent the costs associated with an insolvent run off, the company entered a scheme of arrangement with its creditors, which was triggered in 2012/13. A levy amounting to 15% of the total claim payments was previously issued to all the members of the scheme and has since been settled by the Council. The scheme administrator then issued a further 10% levy to all scheme members and this also has been settled by the Council.

Contingent Liability - Unlodged Appeals

Following the 2017 revaluation of properties, a new appeal process was introduced called Check, Challenge and Appeal. The new system was designed to stabilise the volume of appeals and thus provide more certainty to council finances. However, due to problems with the new system the number of businesses appealing their new rating valuation has so far been low. Given the lack of information available from the VOA for claims relating this period, the council has relied on information from our rating experts, Analyse Local, to estimate the potential loss of income in respect of future successful valuation appeals.

Analyse Local has provided a threats report identifying potential appeals of £0.050m. Using information from Analyse Local on the historic proportion of threats that have progressed to check and challenge we have included £0.043m of these threats within our appeals provision. We have excluded the remaining £0.006m because it is not possible to estimate with reliability the outflow of cash required to settle these potential appeals due to the uncertainty of the appeal being lodged, the eventual settlement date, the new processes in place, the backlog of appeals and impact of Covid-19.

Contingent Assets

The council has placed tax claims for postage, landfill tax and compound interest with legal counsel. No values can be placed on these claims at this time. The periods and nature of the supplies recoverable will be part of the ruling in the lead cases.

A provision has not been made within the 2024/25 accounts, as the exact amount of the potential asset involved cannot be accurately determined at this time.

Housing Revenue Account

2024/25

The HRA Income and Expenditure Statement shows the economic cost in the year of providing housing services in accordance with generally accepted accounting practices, rather than the amount to be funded from rents and government grants.

Authorities charge rents to cover expenditure in accordance with the legislative framework; this may be different from the accounting cost. The increase or decrease in the year, on the basis upon which rents are raised, is shown in the Movement on the Housing Revenue Account Statement.

HOUSING REVENUE ACCOUNT

HRA Income and Expenditure Statement	2024/25 £'000	2023/24 £'000
Income:	2000	
Dwelling Rents	(135,731)	(127,084)
Non-Dwelling Rents	(1,072)	(2,341)
Charges for Services & Facilities	(4,444)	(3,877)
PFI Grant	(5,713)	(5,713)
Total Income	(146,960)	(139,015)
Expenditure:		
Repairs & Maintenance	42,454	47,657
Supervision & Management	37,692	30,215
Rent, Rates, Taxes & Other Charges	2,332	2,490
PFI Contract	5,877	5,794
Depreciation & Impairment of Non-Current Assets	(4,143)	(72,740)
Movement in Impairment Allowance for Bad Debts	1,389	661
Total Expenditure	85,600	14,077
Net Cost of HRA Services as included in the Comprehensive Income and Expenditure Account	(61,360)	(124,938)
(Gain) or loss on sale of HRA Non Current Assets	(4,161)	(4,080)
(Gain) or loss on revaluation of HRA Non Current Assets	20	(108)
PFI Interest payable and similar charges	1,713	1,776
Pensions Interest Costs	767	561
Interest payable and similar charges	25,637	24,127
Interest and Investment Income	(2,509)	(2,088)
Movement on Impairment Losses Capital grants and contributions receivable	- (12,970)	(3,379)
(Surplus) / Deficit for the year on HRA services	(52,864)	(108,129)
Movement on Housing Revenue Account Balance Statement	2024/25	2023/24
	£'000	£'000
Balance on the HRA at the end of the previous reporting period	(48,171)	(42,237)
(Surplus)/deficit for the year on the Income and Expenditure Statement	(52,864)	(108,129)
Adjustments between accounting basis and funding basis under statue	53,399	101,530
Net increase/(decrease) before transfers to or from reserves	535	(6,599)
Transfers to/(from) Major Repairs Reserve	(3,547)	664
(Increase)/decrease in year on the HRA	(3,012)	(5,935)
Balance on the HRA at the end of the current reporting period	(51,183)	(48,171)

HOUSING REVENUE ACCOUNT

Note to the Statement of Movement on the HRA Balance

HRA Income and Expenditure Statement	2024/25	2023/24
	£'000	£'000
Items included in the HRA Income & Expenditure Statement but excluded from the Movement on HRA Balance for the year		
Depreciation & impairment of Non-Current Assets	4,143	72,740
Gain or loss on sale of HRA Non-Current Assets	4,161	4,080
Gain or loss on revaluation of HRA Non-Current Assets	(20)	108
Capital grants and contributions receivable	12,970	3,379
Pension Reserve	1,400	911
Accumulated Compensated Absences Account	(13)	(139)
	22,642	81,078
Items not included in the HRA Income & Expenditure Statement but included in the Movement on HRA Balance for the year		
Amortisation of premiums, discounts & LOBOs	13	449
PFI Finance Lease Creditor	1,427	1,206
Capital expenditure funded by the HRA	6,392	-
Net transfer to / (from) Major Repairs Reserve	22,925	18,797
Pension Reserve	-	-
	30,757	20,452
Net additional amount required by statute to be credited to the HRA Balance for the year	53,399	101,530

Notes to the HRA Accounts

1. Housing Stock as at 31 March

Dwelling Type	Pre 1945	1945 to 1964	1965 to 2000	Post 2000	Total No. 31 March 2025	Total No. 31 March 2024
0 Bedroom Bungalow Flat		18	2 24		2 42	2 42
1 Bedroom Houses Flats Bungalows	- 219 383	1 1,390 317	2 4,402 664	- 146 -	3 6,157 1,364	3 6,161 1,365
2 Bedroom Houses Flats Bungalows	1,542 121 6	820 2,320 51	507 2,234 56	246 107 73	3,115 4,782 186	3,132 4,812 183
3 Bedroom Houses Flats Bungalows	6,352 47 1	2,777 204 1	1,616 225 9	137 4 1	10,882 480 12	10,993 485 12
4 Bedroom Houses Bungalows	407 -	156 -	35 2	70 -	668 2	657 2
<u>5 Bedroom</u> Houses	8	5	1	-	14	14
<u>6 Bedroom</u> Houses	3	1	1	1	6	5
7 Bedroom Houses	-	-	-	1	1	1
8 Bedroom Houses	-	-	1	-	1	1
Total Stock	9,089	8,061	9,781	786	27,717	27,870

The housing stock at 31 March 2025 includes 952 council dwellings (963 at 31 March 2024) included within the Riverside Housing PFI contract, which are included on the council's Balance Sheet.

2. Balance Sheet Movement in HRA Non-Current Assets

	2024/25 £'000	2023/24 £'000
Dwellings	1,418,001	1,384,023
Other Land and Buildings	1,194	1,204
Surplus Assets	3,531	2,400
Vehicles, Plant and Equipment	3,021	3,501
Assets Under Construction	66,538	39,701
Investment Property	90	120
Intangible Assets	4,210	2,281
Total Balance Sheet Value	1,496,585	1,433,230

The council entered into a 25 year PFI contract in March 2006 with Riverside Housing Association for the refurbishment of 1,095 dwellings of which 952 of these assets are included in the table above as they form part of the council's assets held within the Balance Sheet.

Due to the large number of dwellings held by the council it is not practical to account for each property individually and so all assets that fall into this category are grouped together under the heading of Council Dwellings and are accounted for at this higher level. When additions to the stock are made, these are revalued based on the beacon and social use factor of 40%. Where previous revaluation gains exist any revaluation losses relating to new additions are offset against these gains. In 2024/25, no losses relating to new additions were offset against revaluation gains from previous years.

3. Vacant Possession and Existing Use Valuations

The opening vacant possession value of council dwellings as at 1 April 2024 was £3,460.059m, which represents the value that the council would receive if all dwellings were sold on the open market. The existing use value as at the same date was £1,384.023m and included a regional social housing discount factor of 40%. The difference shows the economic cost to Government of providing council housing at submarket rents.

The closing vacant possession value of council dwellings as at 31 March 2025 was £3,545.046m and the balance sheet value as at 31 March 2025 was £1,418.002 which also includes a regional social housing discount factor of 40%.

4. Major Repairs Reserve

The major repairs reserve is attributed with an amount equivalent to the full depreciation charges made during the year to the HRA. These funds are then available to finance capital expenditure on HRA assets with the balance of funds as at 31 March within the Major Repairs Reserve being available for HRA capital purposes.

	2024/25	2023/24
	£'000	£'000
Opening Balance as at 1 April	3,548	2,882
Depreciation on Dwellings to the MRR during year	18,644	18,782
Depreciation on other Non-Current Assets	733	681
Amounts transferred to HRA	-	-
Capital expenditure on land, houses & other property within HRA	(22,925)	(18,797)
Closing Balance as at 31 March	-	3,548

5. Capital Expenditure

Capital expenditure on land, houses and other property within the HRA has been financed as follows:

	2024/25 £'000	2023/24 £'000	
Capital Expenditure	69,305	59,032	
Sources of Funding:			
Prudential Borrowing	10,000	30,240	
Grants	12,970	3,379	
Major Repairs Reserve	22,925	18,797	
Revenue Contribution	6,392	-	
Usable Capital Receipts	17,018	6,616	
Total Funding	69,305	59,032	

6. Capital Receipts

Net Capital Receipts received from the disposal of land, houses and other property within the HRA are summarised below:

	2024/25	2023/24
	£'000	£'000
Land & Buildings	49	125
Council Houses	14,776	13,343
Total Capital Receipts	14,825	13,468

7. Depreciation Charge

As required by the Code, the council has charged depreciation on all HRA properties, including non-dwellings. In 2024/25 depreciation for council dwellings has been calculated on a straight-line basis using different asset lives appropriate to each significant component. Depreciation for neighbourhood offices have been calculated on a straight-line basis, based on the asset's useful economic lives.

A summary of depreciation charged into the Housing Revenue Account is detailed below:

	2024/25	2023/24
	£'000	£'000
Dwellings PFI Dwellings Neighbourhood Offices Equipment Assets Not Held for Sale Intangible	17,964 681 19 665 - 49	18,083 698 19 612 - 49
Total Depreciation	19,378	19,461

8. Revaluation and Impairment Losses

The Code requires a charge to be made to the Housing Revenue Account in respect of revaluation and impairment losses.

The Code also requires that previous years' losses should be reversed if the circumstances giving rise to the loss change. Due to an increase in the value of Housing Stock there were £23.9m previous year losses reversed during 2024/25 relating to HRA properties.

9. Rent Arrears

Arrears of rent due from tenants of council dwellings are shown below:

	2024/25	2023/24
	£'000	£'000
Current Tenants Former Tenants	5,478 3,835	5,911 5,874
Total Arrears	9,312	11,786

10. Provisions & Reserves

The Council has set aside money to allow for the possibility that a proportion of the outstanding rent arrears, leaseholder debts and court fees will not be paid. That money is known as Housing Debt Impairment Allowance in accordance with the Code. The movement on which is shown below:

	2024/25	2023/24
	£'000	£'000
Provision b/fwd 1 April	5,562	5,130
Write Off / On Charged to Provision	(2,634)	(229)
Additional Provision	1,400	661
Provision c/fwd 31 March	4,328	5,562

11. Government Subsidy

The Council entered a 25-year PFI agreement with Riverside Housing for the management and maintenance of 1,095 properties at the beginning of the contract. Each year, the HRA receives a subsidy credit from the government to assist with the funding of this agreement, the movement on which is shown below:

	2024/25 £'000	2023/24 £'000
PFI Credit Receivable	(5,713)	(5,713)
Total Government Subsidy Payable / (Receivable)	(5,713)	(5,713)

12. Housing Revenue Account Balance

The HRA carries a level of general reserves to assist with the funding of one-off items of expenditure, that fall outside of the day to day repairs and management of the housing stock. Most of these reserves are earmarked for specific purposes, however, there does remain a level of uncommitted resources for future projects. The movement on which is shown below:

	2024/25 £'000	2023/24 £'000
HRA Surplus as at 31st March	51,183	48,171
Less Earmarked Balances: - Working Balance - Contingencies - Capital Investment - Carry Forward Commitments	(10,500) (8,400) (15,000) (181)	(7,400) (8,387) (15,000) (181)
Uncommitted HRA Resources	17,102	17,203

Collection Fund

2024/25

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and non-domestic rates.

Accounting Policies

1. Income and Expenditure

The accounts have been prepared on an accrual's basis. This means sums due to or from the Collection Fund, are included whether the cash has been received or paid in the year.

The above policy is not followed when dealing with the apportionment of the surplus or deficit on the fund to precepting authorities.

2. Council Tax/NNDR Bad Debt Provision and NNDR Provision for Valuation Appeals

A provision is created when a sum of money is set aside to meet future specific expenses which are likely or certain to be incurred, but the amount of which cannot yet be determined accurately.

The Collection Fund provides for bad debts on arrears based on prior year experience and the current year's collection rates.

3. Collection Fund Statement

	2023/24				2024/25	
Council Tax £'000	NDR £'000	Total £'000		Council Tax £'000	NDR £'000	Total £'000
151,320 1,046 -	- 102,448 10,656	151,320 1,046 102,448 10,656	Income - Council Tax Payers - Council Tax Hardship Relief Grant - Business Rates Payers - Transitional Protection Payment	161,559 202 -	- 115,157 1,475	161,559 202 115,157 1,475
_	_	_	Contribution towards previous year's estimated Collection Fund Deficit	583	_	583
152,366	113,104	265,470	Total Income	162,344	116,632	278,976
127,008 15,548 5,605 - - - - - - 4,645	- - 109,560 1,107 419 - 82 195	127,008 15,548 5,605 - 109,560 1,107 419 - 4,727 195	Expenditure Precepts: - Sandwell MBC - West Midlands Police Crime Commissioner - West Midlands Fire & Rescue Authority Non Domestic Rates: - Central Government - Sandwell MBC - West Midlands Fire & Rescue Authority - Cost of Collection Allowances - Transitional Protection Payment Provisions: - Bad Debts - Appeals	135,870 16,860 5,882 - - - - - - 4,357	- 114,106 1,153 420 - 2,921 (511)	135,870 16,860 5,882 - 114,106 1,153 420 - 7,278 (511)
-	-	-	Disregarded Amounts: -Designated Growth Zone	-	370	370
59	53	112	Distribution of Estimated Collection Fund Surplus	-	1,623	1,623
152,865	111,416	264,281	Total Expenditure	162,969	120,082	283,051
(499)	1,688	1,189	Collection Fund Surplus / (Deficit) in year	(625)	(3,450)	(4,075)
(436) (935)	865 2,547	429 1,612	Opening Balance at 1 April Closing Balance at 31 March	(935) (1,560)	2,547 (903)	1,612 (2,463)

Notes to the Collection Fund

The collection fund is an agent's statement that reflects the statutory obligation of billing authorities to maintain a separate collection fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers of council tax and non-domestic rates (NDR) and distribution to local authorities, preceptors and the government. The council has a statutory requirement to operate a collection fund as a separate account to the general fund. The purpose of the collection fund is to isolate the income and expenditure relating to council tax and NDR. The administrative costs associated with the collection process are charged to the general fund. Collection fund surpluses for both council tax and NDR are declared by the billing authority are apportioned to the relevant precepting bodies in the subsequent financial year. Deficits likewise are proportionately charged to the relevant precepting bodies in the following year. For Sandwell, the council tax precepting bodies are the West Midlands Police and the West Midlands Fire and Rescue Service (WMFS). The NDR precepting body is the WMFS.

From the 2017/18 financial year the council begun participating in a 100% business rates retention pilot with Birmingham City Council, City of Wolverhampton Council, Walsall Council, Sandwell Council, Coventry City Council and Solihull Council, (known as the West Midlands Metropolitan Authorities) with each billing authority retaining 99% of NDR received and the remaining 1% to the WMFS. As a result of the pilot, central government support grants are reduced to the council. Instead, income generated through NDR, Council Tax and self-generated income is needed to fund essential council services in Sandwell. This gives Sandwell Metropolitan Borough Council a financial incentive for the council to work with local businesses to create a promising local environment for growth since the council is more reliant on the income generated by the future growth in business rates revenues. The pilot operates on a no financial detriment principle. In other words, authorities cannot be worse off financially than they would otherwise have been had they not participated in a pilot.

The national code of practice followed by local authorities in England stipulates that a collection fund income and expenditure account is included in the council's accounts. The collection fund balance sheet meanwhile is incorporated into the council's consolidated balance sheet.

1. Income from Non-Domestic Rates

The council collects non-domestic Rates (NDR) for its area based on local rateable values provided by the Valuation Office Agency (VOA) multiplied by a uniform business rate set nationally by Central Government.

Central government set a baseline level of business rates income for each authority, identifying the expected level of retained business rates and a top up or tariff amount to ensure that all authorities receive their baseline amount. Tariffs due from authorities payable to central government are used to finance the top ups to those authorities who do not achieve their targeted baseline funding. In this respect, Sandwell received a top up to the General Fund in 2024/25 to the value of £42.378m which is included within the Comprehensive Income and Expenditure Statement.

The total amount collectable by the council in 2024/25 is calculated by applying the non-domestic multiplier to the total rateable value as shown in the table below:

Non-domestic multiplier	2024/25 £
Total rateable value as at 31 March	303,986,866
Non domestic multiplier	0.499

COLLECTION FUND

The share of Business Rates payable were originally estimated as £114.107m to be retained by the council and £1.153m to West Midlands Fire Service. These sums have been paid and charged to the Collection Fund in year.

The total income from business rate payers collected in 2024/25 was £115.157m.

2. Council Tax

Council tax derives from charges raised according to the value of residential properties, which have been classified in 8 valuation bands (A-H) for this specific purpose. Individual charges are calculated by estimating the amount of income required to be taken from the collection fund by the council for the forthcoming year and dividing this by the council tax base (i.e. the equivalent numbers of band D dwellings).

The council calculated a council tax base of 78,217 for 2024/25 as compared to the 2023/24 base of 76,765. The tax base for 2024/25 has been calculated as follows:

Council tax base	Band D Equivalents Number
Band A	25,190
Band B	26,287
Band C	16,046
Band D	6,663
Band E	3,205
Band F	688
Band G	98
Band H	40
	78,217

In 2024/25 the council set Band D Council Tax at £1,823.17.

3. Collection Fund Provisions

The Collection Fund provides for bad debts against arrears of both Council Tax and NDR. It also includes a provision for outstanding NDR rating appeals, which if successful will be a liability to the Collection Fund. The summary below includes full details of these provisions and the council's share of this liability; the remaining liability being met proportionately by the preceptors.

2023/24					2024/25									
Bad D Council	ebts	Appeals Council									Bad D Council	ebts	Appe Council	als
Tax	NNDR	Tax	NNDR		Tax	NNDR	Tax	NNDR						
£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000						
19,180	4,795		4,946	Balance as at 1 April	22,739	3,369		5,139						
(373)	(1,507)	-	-	Write Offs in Year Increase / (Decrease) to provision in	(944)	(1,328)	-	-						
3,979	81	-	193	year	3,725	2,892	-	(506)						
22,786	3,369	-	5,139	SMBC Balance as at 31 March	25,519	4,933	-	4,633						

The CT opening share of bad debts has reduced by £0.047 due to the change in the SMBC share from 85.66% to 85.48%

Group Accounts

2024/25

The Group Comprehensive Income and Expenditure Statement combines the income and expenditure figures of the Council with the Council's share of operating results of those entities in which it has a financial interest.

						2023/2	
Group Comprehensive Income and Expenditure Statement	Not e	2024/25 Gross Expendit ure £'000	2024/2 5 Gross Incom e £'000	2024/25 Net Expendit ure £'000	2023/24 Restated Gross Expendit ure £'000	Restat ed Gross Incom e £'000	2023/24 Restated Net Expendit ure £'000
People		100 544	(115.0	92 620	196 012	(102.2	92 560
Adult Social Care Services		199,544	(115,9 15)	83,629	186,912	(103,3 43)	83,569
Children's Services		150,679	(36,60 8)	114,071	147,269	(44,49 4)	102,775
Schools		336,428	(351,7 02)	(15,274)	295,283	(315,5 34)	(20,250)
Public Health			(30,58		28,545	(27,72)	
Place		31,565	5)	980		0)	825
Environment		70 141	(19,18	E2 0E6	107 160	(23,85	02 242
		72,141	5) (16,87	52,956	107,169	6) (13,04	83,313
Housing		21,044	0) (11,67	4,174	15,430	5) (10,92	2,385
Regeneration		32,700	(5)	21,025	33,427	(8)	22,499
Housing Revenue Account (HRA)		86,089	(147,4 49)	(61,360)	14,077	(139,0 15)	(124,938)
Corporate Services		40.004	(4.400)	0.754	0.224	(400)	0.404
Assistant Chief Executive Chief Executive		10,884 3,651	(1,133) (63)	9,751 3,588	9,321 2,054	(188) (688)	9,134 1,366
Finance and Transformation		109,406	(83,83) (0	25,576	113,435	(87,52 3)	25,912
Corporate Items		16,121	(2,094)	14,027	20,273	(3,398)	16,875
•		1,070,25	(817,1			(769,7	
Cost of Services		2	09)	253,144	973,198	33)	203,464
Other operating expenditure Financing and investment income and expenditure	14 15			9,640 42,659			9,907 34,285
Taxation and non-specific grant income	16			(401,792)			(395,148)
(Surplus) / Deficit on Provision of Services				(96,349)			(147,491)
(Surplus) / deficit on revaluation of non-current assets				(42,664)			(39,826)
(Surplus) / deficit on revaluation of financial assets				4,900			(3,100)
Remeasurements of the net defined benefit liability/(asset)				1,874			9,694
Other Comprehensive Income and							
Expenditure				(35,890)			(33,232)
Total Comprehensive Income and Expenditure				(132,239)			(180,723)
Expenditure					Ū		

Note: Figures for 2023-24 have been restated to reflect the Council reporting according to the Organisation Restructure in 2024-25 to allow like-for-like comparison. This is mostly within the Corporate Area.

The Group Balance Sheet shows as at 31 March the assets and liabilities of the group, through combining the Council's assets and liabilities with its share of the assets and liabilities of those entities in which it has a financial interest.

	Note	31 March 2025 £'000	31 March 2024 £'000
Property Plant & Equipment	17	2,731,897	2,614,071
Right of Use Assets	18	8,724	-
Heritage Assets	19	4,320	4,320
Investment Properties	20	76,426	75,365
Intangible Assets	22	16,647	8,837
Long Term Investments	24	31,367	36,267
Long Term Debtors	24	5,774	5,058
Long Term Assets	_	2,875,156	2,743,918
Short Term Investments	24	78	5,287
Assets Held for Sale	21	-	, <u>-</u>
Inventories	-	2,148	1,782
Short Term Debtors	G4	120,834	96,356
Cash & Cash Equivalents	-	62,611	68,604
Current Assets	_	185,670	172,028
Bank Overdraft	27	(18,073)	(20,817)
Short Term Borrowing	24	(78,133)	(91,455)
Short Term Creditors	G5	(143,571)	(115,449)
Provisions	30	(7,801)	(8,116)
Revenue Grants Receipts in Advance	41	(843)	(1,072)
Capital Grants Receipts in Advance	41	(6,096)	(29,436)
Current Liabilities	_	(254,516)	(266,345)
Provisions	30	(2,745)	(3,439)
Long Term Borrowing	24	(367,883)	(353,686)
Other Long Term Liabilities	29	(190,400)	(196,100)
Capital Grants Receipts in Advance	41	(29,407)	(12,740)
Long Term Liabilities	_	(590,435)	(565,965)
Net Assets	_	2,215,875	2,083,636
Usable Reserves	MIRS	363,320	361,381
Unusable Reserves	32	1,852,555	1,722,255
Total Reserves	_	2,215,875	2,083,636

The Group Cashflow Statement shows the change in the year of cash and cash equivalents of the Council and those entities in which it has a financial interest.

Group Cash Flow Statement	2024/25	2023/24
	£'000	£'000
Net surplus / (deficit) on the provision of services	96,349	147,492
Adjustments to net (surplus) / deficit on the provision of services for non-cash movements	15,245	(13,395)
Adjustments for items included in the net (surplus) / deficit on the provision of services that are investing and financing activities	(84,654)	(74,080)
Net cash flows from Operating Activities	26,940	60,017
Net cash flows from Investing Activities	(33,477)	(12,533)
Net cash flows from Financing Activities	3,289	(37,332)
Net increase / (decrease) in cash and cash equivalents	(3,248)	10,152
Cash and cash equivalents at the beginning of the reporting period	47,785	37,634
Net movement in cash and cash equivalents	(3,248)	10,152
Cash and cash equivalents at the end of the reporting period	44,537	47,786

The Group Movement in Reserves Statement shows the movement in the year on the different reserves held by the Council, together with the movement in the Council's share of those entities in which it has a financial interest.

Group Movement in Reserves	Total General Fund Balance	Housing Revenue Account	Housing Revenue Account - Major Repairs Reserve	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves	Total Council Reserves	Group Reserves	Total Group Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2024	195,703	48,170	3,547	42,956	81,923	372,301	1,722,255	2,094,556	(10,920)	2,083,637
Movement in Reserves During 2024/25										
Total Comprehensive Income and Expenditure	135,059	52,864	-	-	-	187,923	35,890	223,813	(8,872)	214,941
Adjustments between Group Accounts and Council Accounts	(82,702)	-				(82,702)	-	(82,702)		(82,702)
TOTAL	52,357	52,864	-	-	-	105,221	35,890	141,111	(8,872)	132,239
Adjustments between accounting basis & funding basis under regulations (Note 8)	(29,032)	(49,852)	(3,547)	(4,597)	(7,382)	(94,410)	94,410	-	-	-
Increase / Decrease in Year	23,325	3,012	(3,547)	(4,597)	(7,382)	10,811	130,300	141,111	(8,872)	132,239
Balance at 31 March 2025	219,028	51,183	-	38,359	74,541	383,112	1,852,555	2,235,667	(19,792)	2,215,875

Group Movement in Reserves	Total General Fund Balance	Housing Revenue Account	Housing Revenue Account - Major Repairs Reserve	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves	Total Council Reserves	Group Reserves	Total Group Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2023	182,801	42,237	2,883	36,181	42,146	306,249	1,603,641	1,909,891	(6,977)	1,902,913
Movement in Reserves During 2023/24										
Total Comprehensive Income and Expenditure	49,659	108,129	-	-	-	157,788	33,232	191,020	(3,942)	187,078
Adjustments between Group Accounts and Council Accounts	(6,353)	-				(6,353)	-	(6,353)	0	(6,353)
TOTAL	43,305	108,129	-	-	-	151,434	33,232	184,666	(3,942)	180,724
Adjustments between accounting basis & funding basis under regulations (Note 8)	(30,403)	(102,196)	664	6,775	39,777	(85,383)	85,383	-	-	-
Increase / Decrease in Year	12,902	5,933	664	6,775	39,777	66,051	118,615	184,666	(3,942)	180,724
Balance at 31 March 2024	195,703	48,170	3,547	42,956	81,923	372,301	1,722,255	2,094,556	(10,920)	2,083,636

1. Accounting Policies

The Group Financial Statements summarise the Council's and its Group's transactions for the 2024/25 financial year. The Group Financial Statements have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25 supported by International Financial Reporting Standards (IFRS).

Members within the Group have been classified as subsidiaries and have been consolidated into the Group Financial Statements on a line by line basis where appropriate. Details included in respect of the classification can be found within Note 2.

Notes to the Group Financial Statements have been presented where the figures are materially different from those of the Council entity accounts. Where there are no material differences, the Notes to the Council entity accounts provide the required disclosures.

Accounting policies of the individual members of the Group have been aligned to the Council's accounting policies. The accounting policies applied to the Group Financial Statements are consistent with those set out in the Council entity accounts, with additional policies specific to the Group set out below.

2. Consolidated Group Entities

Sandwell Children's Trust

The Sandwell Children's Trust became fully operationally on 1 April 2018. The Trust while owned by the Council has day-to-day operational independence with regards to its management and the delivery of children's social care services and is managed by a board of non-executive and executive directors. The Trust's accounts are audited separately by their own external auditors. For 2024/25, and at the time this statement was prepared this audit was in progress. The Trust has accumulated financial deficits of £19.792m through increased expenditure compared to the annual contract sum.

In 2024 the Council and Trust Board engaged an external review to analyse current spending patterns and forecast future requirements. This review is ongoing. Whilst the Trust continues to operate a deficit, the Council will continue to provide cash support and consolidate their accounts on a going concern basis. The deficit for 2024/25 is £8.872m (£3.942m 2023/24) and the s.25 Report of the Chief Finance Officer within the Medium Term Financial Strategy highlights that the council intends to resolve this issue within 2025/26 as part of the planning for the 2026/27 budget and beyond.

The council has considered the guidance in IFRS 10 and has concluded that SCT is a subsidiary and that group accounts will be prepared for the following reasons:

- SCT is a 100% wholly owned company.
- The council is the primary funder of SCT.
- The council has a director and elected member on the board of SCT, and
- The expenditure for SCT amounts to approximately £89m which is a material sum compared to the council's net cost of services of £244m.

Its accounts have therefore been consolidated into the group accounts on a line by line basis.

The trust has compiled management accounts only at this time so some of the draft information presented is likely to change in the final accounts.

3. Basis of Consolidation

The following statements consolidate the accounts of the Council with those of its subsidiaries, associates and joint venture. Transactions between the Council and its group entities are eliminated on consolidation. Details of the inter-company transactions are set out in the Related Parties Note to the single entity accounts.

Group Comprehensive Income and Expenditure Statement (GCIES) – provides the details of the income and expenditure recognised in year by the group, in a specified format, in accordance with generally accepted accounting practices.

Group Movement in Reserves Statement (GMiRS) – provides a reconciliation of the movement in year on the different reserves held and how the balance of resources generated or used in the year reconciles to the Council's statutory requirements for raising Council Tax.

Group Balance Sheet – shows the value of assets and liabilities recognised by the group at 31 March and the level of reserves, split into usable and unusable.

Group Cash Flow Statement – shows how the group generates and uses cash during the year and the impact this has on the balances of cash and cash equivalents.

4. **Short Term Debtors**

The table below shows amounts owed to the Council's group undertakings at the end of the year that are due within 12 months.

Debtor Analysis	2024/25 £'000	2023/24 £'000
Trade Receivables Prepayments	22,818 29,747	28,854 22,517
Other Receivable Amounts (Council Tax, Business Rate and HMRC)	68,269	44,986
Total	120,834	96,356

5. Short Term Creditors

The table below shows amounts owed by the Council's group undertakings at the end of the year that are due within 12 months.

Short Term Creditors	2024/25 £'000	2023/24 £'000
Trade Payables Other Payables Finance Lease Creditors (Note 40)	114,936 23,593 5,042	95,889 15,404 4,156
Total	143,571	115,449

Glossary

2024/25

GLOSSARY

<u>Accruals</u> – Income and expenditure are recognised as they are earned or incurred, not as money is received of paid (see Debtors and Creditors)

<u>Accumulated Compensated Absences</u> – Employee benefits, such as annual leave, which are earned on an accruals basis and which would result in a payment being made to the individual for any balance untaken.

<u>Amortisation</u> - A routine decrease in value of an intangible asset, or the process of paying off a debt over time through regular payments.

Balance Sheet - A statement of the assets, liabilities and other balances at the end of an accounting period. The Balance Sheet combines all the accounts of an authority, excluding trust funds, as they are not at the disposal of the council.

<u>Call Accounts</u> – Investment accounts within which the council deposits surplus funds in order to generate interest where funds can be withdrawn with no advance notice.

<u>Capital Adjustment Account</u> - This account contains the resources set aside to meet the cost of past expenditure. These include capital receipts, released grants and contributions and sums set aside for debt redemption. It also contains any balances from revaluation of assets pre 1 April 2007.

<u>Capital Charge</u> - A charge to service revenue accounts to reflect the cost of non-current assets used in the provision of services. This reflects only depreciation.

<u>Capital Commitment</u> - Future Capital expenditure that has been committed on long term assets over a period.

<u>Capital Expenditure</u> - Expenditure on acquisition, improvement or enhancement of either the council's or third-party assets are defined as capital expenditure. Expenditure, which merely maintains the value, e.g. repairs and maintenance is charged to revenue.

<u>Capital Receipts Unapplied</u> - Proceeds received from the sale of non-current assets which have not yet been used to finance capital expenditure or repay debt. Capital receipts can only be used to fund capital expenditure.

<u>Cash Equivalents</u> – Funds invested in call accounts and 30 day notice accounts which are readily convertible to known amounts of cash with insignificant risk of change in value.

<u>Cash Flow Statement</u> - A summary of cash movement (actual or anticipated incomings and outgoings) in an accounting period (month, quarter, year).

<u>Cash Overdrawn</u> - This represents the cash overdrawn position at the balance sheet date including both capital and revenue.

CIES – Comprehensive Income & Expenditure Statement

<u>Code</u> - The rules and regulations governing the information and layout of the council's Statement of Accounts.

<u>Collection Fund</u> - A fund administered by the council recording receipts from Council Tax and payments to the General Fund and other public authorities. It also records receipts of non-domestic rates collected on behalf of Central Government.

<u>Community Assets</u> - Assets that the council intends to hold in perpetuity, that have no determinable useful life and that may have restrictions on their disposal. Examples of community assets are parks and historic buildings.

<u>Creditor</u> - An amount owed by the council for work done, goods received or services rendered but for which payment has not been made.

CSE – Child Sexual Exploitation

<u>Current Assets</u> - An asset where the value changes because the volume held varies from day to day e.g. inventories. It is reasonable to expect that these assets will either be consumed or realised during the next accounting period e.g. cash and bank balances, debtors.

<u>Current Liabilities</u> - An amount which will become payable or could be called in within the next accounting period e.g. creditor, cash overdrawn.

<u>Debtor</u> - A sum of money due to the council but not received at the balance sheet date.

<u>Deferred Creditors</u> - These are amounts owing by the council where payment is to be made in instalments over a predetermined period of time in excess of one year.

<u>Deferred Debtors</u> - These are amounts due to the council where payment is to be made by instalments over a predetermined period of time in excess of one year.

<u>Deferred Government Grants & Contributions</u> - Grants and contributions received towards the cost of capital expenditure. These are credited to revenue over the life of the asset created to match depreciation charged on the asset.

<u>Depreciation</u> - The measure of the consumption of a non-current asset in delivery of a service charged to the revenue account.

<u>DRC</u> - Depreciated Replacement Cost. A method of valuation which provides the current cost of replacing an asset with its modern equivalent.

Emoluments - These are payments received from employment, usually in the form of wages, salaries or fees.

<u>Exceptional Items</u> - These are material items, which derive from events or transactions that fall within the ordinary activities of the council and which need to be disclosed separately by virtue of their size or incidence to give fair presentation of the accounts.

Extraordinary Items - These are material items, possessing a high degree of abnormality, which derive from events or transactions that fall outside the ordinary activities of the council and which are not expected to recur. They do not include exceptional items nor do they include prior period items merely because they relate to a prior period.

<u>Fair Value</u> - The fair value is the estimated value of all assets and liabilities - The price that would be received to sell an asset or paid to transfer a liability.

<u>Finance Lease</u> - A lease that transfers substantially all of the risks and rewards of ownership of a fixed asset to the lessee. The payments usually cover the full cost of the asset together with a return for the cost of finance.

<u>General Fund</u> - The General Fund contains all the financial transactions of the council (with the exception of the Collection Fund and Housing Revenue Account).

<u>Government Grants</u> - These represent assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the council.

<u>Heritage Assets</u> – Those assets which are primarily held and maintained for knowledge and cultural purposes.

<u>Housing Revenue Account</u> - Housing authorities are required to keep a separate Housing Revenue Account which includes the expenditure and income arising in connection with the provision of housing accommodation by a local authority. The balance represents the accumulated surplus. The account is ring fenced, meaning it cannot either give or receive subsidy from the General Fund.

IAS – International Accounting Standards.

IFRIC – International Financial Reporting Interpretations Committee.

IFRS – International Financial Reporting Standards.

<u>Income Statement</u> - An accounting of sales, expenses and net profit for a given period. An income statement shows the movement of Income and Expenditure over a given month, quarter or year.

<u>Inventories</u> - The value of raw materials and stores the council has procured to use on a continuing basis, but which have not been used at the balance sheet date.

<u>Investment Properties</u> - Applies to the accounting for property (land and/or buildings) held to earn rentals or for capital appreciation or both.

<u>Investments</u> - The lending of surplus revenue balances to provide additional income, excluding funds invested in call accounts and 30 day notice accounts.

<u>Impairment Loss</u> - The amount by which the carrying amount of an asset or cash-generating unit exceeds its recoverable amount.

Lessee – a person who holds the lease of a property; a tenant.

<u>Lessor</u> - a person who leases or lets a property to another; a landlord.

Levy – A mechanism to impose an obligation to pay tax.

<u>Liability</u> - An amount held by the council which is due to an individual or organisation which will be paid at some time in the future. Liabilities include both monies borrowed but not yet repaid and payments due to creditors.

<u>Liquidity</u> – Cash, cash equivalents and other liquid assets that can be easily converted into cash (liquidated).

<u>Long Term Borrowing</u> - The total amounts borrowed from external lenders for capital purposes but not repaid at the balance sheet date.

<u>Materiality</u> - An item is material if its omission, non-disclosure or mis-statement in financial statements could be expected to lead to a distortion of the view given by the financial statements.

<u>Minimum Revenue Provision</u> - Sums set aside from revenue to repay borrowing used to finance past capital expenditure.

<u>Net Book Value</u> - The amount at which non-current assets are included in the balance sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation.

Net Current Replacement Cost - The cost of replacing or recreating the particular asset in its existing condition and in its existing use, i.e. the cost of its replacement or of the nearest equivalent asset, adjusted to reflect the current condition of the existing asset.

<u>Net Realisable Value</u> - The open market value of the asset in its existing use (or open market value in the case of non-operational assets), less the expenses to be incurred in realising the asset.

Non-Current Asset - A tangible asset with a benefit beyond one financial year, which has a realisable value e.g. land, buildings and plant.

<u>Non-Operational Assets</u> – Non-current assets held by the council but not directly occupied, used or consumed in the delivery of services. Examples of non-operational assets would be investment properties and assets that are surplus to requirements, pending sale or redevelopment.

Operating Leases - Leases other than a finance lease.

<u>Operational Assets</u> – Non-current assets held and occupied, used or consumed by the council in the direct delivery of those services for which it has either a statutory or discretionary responsibility.

<u>Payments in Advance</u> - Amounts actually paid in a given accounting period prior to the period for which they were payable.

<u>Pooled Budget</u> - A type of partnership with another organisation in which the local authority contributes an agreed level of resource (into a single pot) to help commission/deliver specific services.

<u>Precept</u> – Tax levied by West Midlands Fire and Rescue Authority and the West Midlands Police and Crime Commissioner which is collected on their behalf by the council as the rating authority.

<u>Provisions</u> - Amounts set aside in the accounts for any liabilities of uncertain timing or amount that have been incurred, the movements in year being charged or credited to the appropriate service heads in the Service Revenue Accounts. In order for a sum to be recognised as a provision, certain criteria must be met, as specified in IAS 37.

PWLB - Public Work Loan Board.

QC - Queen's Counsel, a senior barrister.

<u>Receipts in Advance</u> - Amounts actually received in a given accounting period prior to the period for which they were receivable.

<u>Reserves</u> - Amounts earmarked in the accounts for purposes falling outside the definition of provisions can be classified as reserves. The movements in year being charged or generated as an appropriation to the Movement In Reserves Statement rather than directly to Service Revenue Accounts.

<u>Revaluation Reserve</u> - This account contains all the unrealised gains from the revaluation of non-current assets since it was established on 1 April 2007. All unrealised gains prior to this date are held in the Capital Adjustment Account.

<u>Revenue Accounts Balance</u> - The Revenue Account records an authority's day-to-day expenditure and income on such items as salaries and wages, running costs of services and the financing costs of non-current assets. The balance represents the accumulated General Fund Surplus including working balances.

<u>Right of Use Asset</u> - An asset representing the council's right to use an asset that has been leased to the council. It appears on the balance sheet and is valued based on the lease payments and related costs.

Revenue Expenditure Funded from Capital Under Statute (REFCUS) - Capital expenditure on a third-party asset, which does not add value for the council. These are usually written off in the year they are incurred. Examples of this expenditure are improvement grants and disabled facilities grants.

SONIA - Sterling Overnight Index Average rate; the average of the interest rates that banks pay to borrow sterling overnight from other financial institutions and other institutional investors.

<u>Temporary Loans</u> - This represents money borrowed for an initial period of less than one year.

Useful Life - The period over which the council will derive benefits from the use of a non-current asset.

VA Schools / VC School - Voluntary Aided Schools / Voluntary Controlled School.

<u>Work in Progress</u> - The cost of work done on an uncompleted project at the year-end, which has not been recharged to the appropriate account at the balance sheet date.

Annual Governance Statement

2024/25



Annual Governance Statement 2024/25



Foreword

We are pleased to present Sandwell Metropolitan Borough Council's Annual Governance Statement for 2024/25.

While we have recently come out of government intervention, we remain committed to our continued improvement and transformation in all that we deliver.

While the Council is now working within a much stronger governance system, it will continue to take time and hard work to become fully established.

We have therefore taken the opportunity provided by the legal requirement to produce an Annual Governance Statement to review our systems to record the progress we have made and to be honest about the progress we still need to make.

We also welcomed the engagement of the Council's Audit and Risk Assurance Committee and our external auditors Grant Thornton in scrutinising and challenging our systems and encouraging and supporting us to improve them further.



Councillor Kerrie CarmichaelSandwell Council Leader

Date:



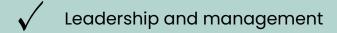
Shokat LalChief Executive

Date:

What is Governance?

Governance describes the systems by which the Council directs and controls its functions and how these relate to its communities and stakeholders. It is about how the Council ensures that it is doing the right things, in the right way, for the right people in a timely, inclusive, open, honest and accountable manner.

Good governance is vital in contributing to effective:



✓ Performance and risk management

√ Stewardship of public money and

✓ Public engagement and outcomes for our citizens and service users.

Conversely, weak, or poor governance is likely to have a detrimental impact and the Council's ability to deliver best value.

1. Introduction

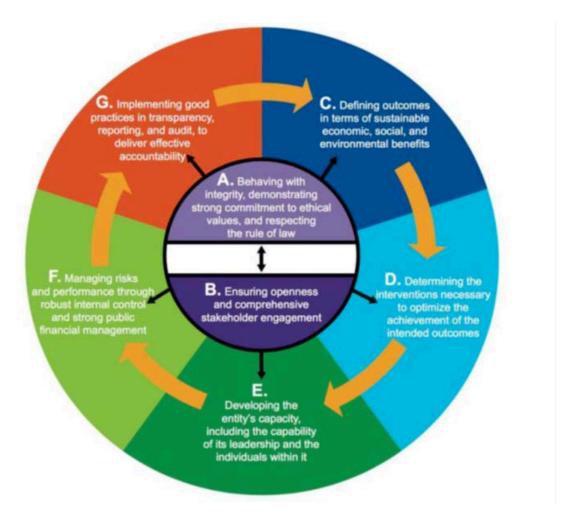
- 1.1 This Annual Governance Statement (the "Statement") is a public facing assessment of the effectiveness of Sandwell Metropolitan Borough Council (the Council's) governance framework during 2024-25. The Statement contains three main elements:
- (i) An explanation of the Council's governance framework and context;
- (ii) The Council's review of the effectiveness of the governance framework in the reporting period based on internal and external data and assessments; and
- (iii) The Council's assessment of significant governance issues it faces and its action plan to manage and mitigate those issues.
- 1.2 Delivering good governance is a process of continuous review and improvement. This Statement provides a "snapshot" of the effectiveness of governance at the point of publication within the Council's ongoing programme to review and improve its governance, as set out in its action plans.
- 1.3 The Statement is approved by the Council's Audit and Risk Assurance Committee under its delegated powers and signed by the Committee's Chair and the Chief Executive.

Scope of responsibility

- 1.4 The Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards and that public money is safeguarded and properly accounted for. The Council also has a statutory best value duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- 1.5 In discharging this overall responsibility, the Council is responsible for putting in place robust arrangements for the governance of all its functions and the effective discharge of its duties and obligations, including the implementation of appropriate arrangements for the management and mitigation of risk. These arrangements are set out in this statement.
- 1.6 This Statement meets the Council's duty to prepare and approve an annual governance statement under regulations 4 (3) and 6 (1) of the Accounts and Audit (England) Regulations 2015 and accompanies the Council's Annual Statement of Accounts.

2. Governance

- 2.1 Governance describes the systems by which the Council directs and controls its functions and how these relate these to its communities and stakeholders. It is about how the Council ensures that it is doing the right things, in the right way, for the right people in a timely, inclusive, open, honest and accountable manner.
- 2.2 The Council has a Local Code of Corporate Governance, in line with the latest principles of the Chartered Institute of Public Finance and Accountancy (CIPFA) / Society of Local Authority Chief Executives and Senior Managers) (SOLACE) Framework 'Delivering Good Governance in Local Government.' These principles have been adopted in this statement and details of how they operate in the Council are set out below –



3. Governance and Control Frameworks

- 3.1 The Council's governance framework comprises:
- (i) a suite of governance and strategic policies and documents;
- (ii) its systems and processes of governance; and
- (iii) the Council's culture and people that direct and control the authority and its activities and through which it engages with and accounts to Sandwell's communities.
- 3.2 The Council's governance framework enables it to:
- (i)monitor and measure the achievement of its strategic objectives;
- (ii)deliver and measure assurance of best value;
- (iii)act ethically and openly; and
- (iv)manage risk to a reasonable level recognising that no governance framework can eliminate all risk or give an absolute assurance of effectiveness.

Extent of control and influence

- 3.3 This statement reflects the governance framework in place covering the Council together with the Sandwell Children's Trust (the Trust) due to the Council's ownership of the Trust.
- 3.4 The Children's Trust is a trading subsidiary company wholly owned by the Council which was set up on 1 April 2018, following a government Statutory Direction under Section 479A of the Education act 1996) to deliver children's social care services. The Council is the primary funder to the Company, with a Council director and elected member represented on the Trust's Board of Directors.

3.5 There is a Service Delivery Contract (including a Service Support Agreement) between the Council and the Trust which sets out the contractual and governance arrangements between the parties.

3.6 In addition to the above, there is also a range of key services that are delivered through partnerships on behalf of the Council including with Serco, Sandwell Leisure Trust and Riverside Housing. Contracts are in place and monitored for these arrangements.

Governance Framework

- 3.7 The Governance Framework outlines the Council's culture and values and comprises the systems and processes by which the Council is directed and controlled and details those activities through which it accounts to, engages with, and leads the community.
- 3.8 It enables the Council to monitor the achievements of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services and ultimately the desired outcomes. Risks and control measures are subject to review in a range of forums overseen by the Performance Board and reported to Strategic Leadership Team and Audit and Risk Assurance Committee.
- 3.9 Risk management and internal control are a significant part of the Council's corporate Governance Framework and are designed to manage risk to a reasonable level. They cannot eliminate all risk of failure to achieve policies, aims and objectives and can only provide reasonable and not absolute assurance of effectiveness. The systems of risk management and internal control are based on an ongoing process designed to identify and prioritise the risks to the delivery of the Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised, their impact should they be realised and to manage them efficiently, effectively and economically.
- 3.10 The Governance Framework has been in place at the Council for the year ended 31 March 2025 and up to the date of the approval of the delayed Statement of Accounts.

Policy Framework

3.11 In 2024, the Council produced a new "Council Plan 2024-2027". The plan centres around four strategic themes:



All underpinned by a One Council One Team foundational theme.



4. Decision-making

The Constitution

- 4.1 The Council has a Constitution which sets out its rules for decision making and the checks and balances in place to ensure decision making is lawful, subject to scrutiny and is open and transparent, including but not limited to:
- (i) An **ethical framework** with Codes of Conduct for both Councillors and officers and obligations to register and declare private interests and gifts and hospitality.
- (ii) Clear **separation of powers** between those exercised by the Leader and Cabinet and by Full Council and the powers delegated to committees by Full Council set out in their terms of reference.
- (iii) **Access to information rules** requiring decision making and other formal meetings of Councillors are held with advance notice in public and public access to all relevant documentation, unless the Council can demonstrate it is in the public interest to withhold the information.
- (iv) **Financial Regulations**, which provide the framework for managing the authority's financial affairs.
- (v) **Contract Standing Orders** to govern how the Council procures goods, services and works from external contractors.
- (vi) A protocol on how Councillors and officers should work together (the "Member-Officer Protocol").
- 4.2 The Full Council and the Leader and Cabinet have also agreed a **Scheme of Delegation** of executive and non-executive powers to officers. Executive Directors are required to agree a scheme of delegation for the exercise of powers to officers within their directorates. The Strategic Leadership Team (see below) has agreed standard delegations to officers at tiers 3 and 4 of the officer structure.
- 4.3 In addition to the Constitution, the Council must comply with the general law as it governs local authorities and as interpreted by the courts. The constitutional rules are supplemented on an operational level by the Council's clear framework for forward planning of decisions and workflows to ensure high quality evidence-based decision- making. The Constitution can be found on www.sandwell.gov.uk and includes the scheme of delegation.
- 4.4 Information on the Council's executive arrangements, scrutiny and audit functions are set out in Appendix 1.

Councillors

- 4.5 The borough is made up of 24 wards each represented by 3 Councillors, giving a total of 72 Councillors. Councillor conduct and behaviour is required to comply with a **local code of conduct** and the **Nolan Principles** (See Appendix 2). Councillor behaviours and practices are underpinned by three overarching principles:
- (i) **Respect for others**. Councillors should promote equality by not discriminating unlawfully against any person and by treating people with respect, regardless of their sex, sexual orientation, gender reassignment, race, religion and belief, disability, age, marriage and civil partnership. They should respect the impartiality and integrity of the Council's statutory officers and its other employees.
- (ii) **Duty to uphold the law**. Councillors should uphold the law and, on all occasions, act in accordance with the trust that the public has entrusted in them.
- (iii) **Stewardship**. Councillors should do whatever they are able to do to ensure that the Council uses its resources efficiently in compliance with its statutory obligations.

Officers

- 4.6 The Council has appointed officers to discharge powers that must be assigned to an individual officer, collectively known as statutory officers. There are three principal statutory officers for governance purposes (known as the "golden triangle"):
- (i) **Head of Paid Service** is the Chief Executive, who is responsible for all Council staff to deliver the Council's services and functions;
- (ii) **Section 151 Officer** is the Executive Director of Finance and Transformation, who is responsible for ensuring the proper administration of the Council's financial affairs and ensuring value for money; and
- (iii) Monitoring Officer is the Assistant Director Legal and Assurance, who is responsible for ensuring legality and promoting high standards of public conduct.
- 4.7 Both the S.151 Officer and Monitoring Officer have a statutory duty to suspend a Council decision being made if they consider it is likely to result in unlawful expenditure in the case of the S.151 Officer or an unlawful decision in the case of the monitoring officer. The S.151 Officer must also ensure the Council sets a balanced budget each year and reports on the robustness of the Council's finances and adequacy of reserves as part of the annual budget.

- 4.8 Other key statutory officers include:
- (i) **Director of Children's Services**, who is responsible for the safeguarding of all children and young people;
- (ii) **Director of Adult Social Services**, who is responsible for safeguarding of vulnerable adults and meeting the needs of all adults with social care needs; and
- (iii) **Director of Public Health**, who has overall responsibility for the Council's duties to assess, protect and improve the health and wellbeing of the people in its area.

Strategic Leadership Team

- 4.9 The Strategic Leadership Team (SLT) is the Council's senior officer group led by the Chief Executive and comprises the Council's Directors and other key officer invitees as required. SLT has overall responsibility and accountability for the vision and culture of the organisation, the implementation and development of political strategies and priorities, the organisation and management of staff and delivery against the Council's priorities. Whilst SLT collectively has no formal delegated decision–making powers, its members agree to exercise their delegated powers in a consistent way across the Council and the rationale for doing so.
- 4.10 SLT plays the leading role in setting the culture of the Council and modelling standards of behaviour and performance, including ensuring it seeks and listens to feedback from staff and their representatives (Trade Unions).
- 4.11 All Executive Directors and Directors are accountable for service performance and compliance with Council policies and practices and internal control systems in their directorate. Each provides an annual letter and undertaking to the S.151 Officer on financial control. This is used for ongoing monitoring and to support future self-assess against the CIPFA Financial Management Code.
- 4.12 The Council has a framework for the training and development of members and officers at all levels to ensure it has the capacity to meet the demands of delivering the Sandwell Plan 2024-2027.
- 4.13 SLT and the Leader and Cabinet work collaboratively to deliver the Council's priorities, progressing the development of policy through forward planning and cabinet reports. There are weekly joint briefing meetings and individual Directors work with their respective Cabinet lead members, including consultation on the exercise of delegated powers and the development of future Cabinet reports within the portfolio. Outcomes from these meetings are fed into SLT and Cabinet and joint meetings to ensure cross-cutting issues are identified and addressed.

5. Putting the principles into practice in Sandwell

5.1 Sandwell Council is confident that its governance arrangements are robust. Following central government intervention and the appointment of independent Commissioners the Council has reviewed, with the assistance of external specialist organisations, its corporate arrangements and has implemented a schedule of changes.

5.2 The Council recognises that improvement and progress will need to continue and evolve in order that we can respond effectively to extensive sector change, meet rising Government and customer expectations and ensure the quality and responsiveness of services.

5.3 Key elements of Council systems and processes from part of the Group's Governance Framework and the table below sets out the evidence relied upon that provides assurance that the CIPFA / SOLACE framework has been complied with.

Core Principles of the CIPFA/ SOLACE Framewok

Governance Framework Providing Assurance

Assurances Received and Review of Effectiveness

- Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law.
- Ensuring openness and comprehensive stakeholder engagement.
- Defining outcomes in terms of sustainable economic, social and environmental benefits.
- Determining the interventions necessary to optimise the achievement of the intended outcomes.
- Developing the entity's capacity, including the capability of its leadership and the individuals within it.
- Managing risks and performance through robust internal control and strong public financial management.
- Implementing good practices in transparency, reporting and audit to deliver effective accountability.

- The Constitution (including the Head of Paid Service, Monitoring Officer and Chief Financial Officer
- Director of Public Health
- Corporate Plan
- Corporate Performance
 Management Framework and regular public reporting
- Medium term financial plan
- Strategic risk register
- Scrutiny Function
- · Codes of conduct
- · Schemes of delegation
- Ethical Standards and Member Development Committee
- Audit and Risk Assurance
 Committee
- Internal and external audit
- Independent external reviews (Ofsted, ICO)
- Code of Corporate Governance
- Whistleblowing and Anti-Fraud and Corruption Strategy
- Information Governance Board
- Procurement and Contract
 Procedure Rules and Financial
 Regulations
- Modern.gov Committee management information system
- Children's Trust Strategic
 Partnership, Operational
 Partnership and Improvement
 Board
- Customer Complaints and compliments system (My Sandwell portal)
- ·Schools Forum
- Health and Safety

- MHCLG continued to engage with the Council during 2024 in order to monitor continued progress and were satisfied of the Council's continued progress (following the Council coming out of intervention in March 2024).
- Annual Statement of Accounts
- External Audit Audit Findings Report and Value for Money Assessment
- Annual Internal Audit Report
- Audit and Risk Assurance Committee Annual Report
- Member and Executive Development Programmes
- Ofsted Annual Report of HMCI of Education, Children's Services and Skills
- Annual Local Government Ombudsman report
- Annual Counter Fraud Report
- Sandwell Safeguarding Adult's Board and Children's Board Annual Reports
- Annual Scrutiny Report
- Investors in People
- · Ofsted monitoring visits
- Sandwell Children's Trust Ltd Statement of Internal Control
- Staff surveys
- Self-Assessment Financial Management Code

5.4 In reviewing the Council's priorities and its implications for its governance arrangements, the Council carries out an annual review of the elements that make up the governance framework to ensure it remains effective.

6. Key changes and challenges

6.1 The key changes to the Governance framework during 2024/25, or after the year end but prior to this statement being finalised include:

- An expanded and refreshed review of internal governance structures and frameworks to ensure robust and effective governance arrangements are in place. This work takes the form of a full review of the Constitution based on a move to a clearer, improved form and approach, combined with consolidation of internal structures. Taken collectively these actions are designed to ensure effective accountability across all aspects of decision-making and operation, whilst ensuring agility of operation and practice within the organisation.
- A comprehensive Corporate Performance Management Framework is in operation and continues to be developed as the Council matures and embeds a positive approach to performance and accountability and ensures a continued sustainable model.
- Improved maturity and recognition of current and emerging strategic risks combined with appropriate actions to ensure the Council responds in a timely manner.
- In October 2024 the Regulator of Social Housing published a Regulatory
 Judgement in relation to the recently adopted Consumer Standards. The
 regulator reached a conclusion that there were serious failings in delivering the
 outcome of the Safety and Quality Consumer Standard, and that significant
 improvement was needed. Following this a Housing
 Improvement/Transformation Programme was established in order to remedy
 the issues raised.
- Establishment of a Procurement Board in 2024 comprising senior and key statutory officers to oversee all major procurement initiatives, review and oversee admittance of activities to the Corporate Procurement Pipeline. The board also oversees the development and implementation of procurement and contract management strategies and works to ensure all procurement activities align sector best practice and ensure value for money and social value objectives are met.

7. 2024/25 Review of Effectiveness

7.1 The Council has responsibility for conducting, at least annually, a review of the effectiveness of its Governance Framework including the system of internal control.

7.2 The review of effectiveness is informed by the work of Councillors and senior officers within the Council who have responsibility for the development and maintenance of the governance framework, Internal Audit's annual report, the Audit and Risk Assurance Committee, the Ethical Standards and Member Development Committee, the Governance and Constitution Review Committee, the Scrutiny function and reports made by the Council's external auditors and other review agencies and inspectorates (all of which are publicly available through the Council's website).

7.3 A key component of the review of effectiveness is through the work of the Council's Audit and Risk Assurance Committee and during the year the Committee continued helping to ensure that the Council had a modern, effective and risk focussed Committee. The Committee maintained its focus on the Council's risk management arrangements, gaining an increased assurance that the Council was managing its strategic risks effectively and maintained a strong working relationship, through regular meetings with the Council's External Auditors Grant Thornton, Internal Auditors and Senior Officers.

Internal Audit

7.4 Internal Audit reviewed itself against the governance arrangements set out in the CIPFA Statement on the Role of the Head of Internal Audit and the Council can confirm that the arrangements conform to these requirements and general compliance with the Public Sector Internal Audit Standards that were in place during the year. From 1 April 2025 these have been replaced by the Global Internal Audit Standards – within the framework set out by CIPFA in their Application Note – Global Internal Audit Standards in the UK Public Sector

7.5 The Internal Audit Opinion for 2024/25 given in their annual report, was that Internal Audit were able to provide reasonable assurance that the Council had adequate and effective governance, risk management and internal control processes.

7.6 They also noted that they had issued seven limited assurance reports during the year.

7.7 During the 2024/25-year Internal Audit completed 20 pieces of work where a level of assurance was given, these were split as follows –

Level of Assurance	Number of Reviews
Substantial	5
Reasonable	8
Limited	7
None	-

7.8 Key issues and progress in responding to internal audit management actions is, where appropriate, reported to SLT following review by the Performance Board as part of the corporate performance management framework to ensure oversight and escalate issues where required

7.9 The Council's internal management and operational structures continues to demonstrate an increasing maturity and awareness in responding to preplanned and reactive audit activities. Robust and effective actions are consistently taken in response to individual audits adding greater assurance to oversight arrangements and improving the effectiveness of subsequent monitoring of audit recommendations.

External Audit

7.10 In previous years there have been significant delays in finalising financial accounts, due to technical accounting issues, resource issues and delays to external audit work.

7.11 The issues faced by the Council have been experienced by local authorities across the country, with a significant backlog in the publication of audited accounts of local bodies. To deal with the backlog of outstanding unaudited accounts across local bodies, on 31 July 2024, the Ministry of Housing, Communities and Local Government (MHCLG) announced their intention to implement a series of 'backstop' deadlines, by which audits of outstanding accounts must have been completed.

7.12 The legislation includes backstop dates up to and including financial year 2027/28 in order "to allow full assurance to be rebuilt over several audit cycles".

The backstop dates are:

- Financial year 2022/23: 13 December 2024 which the Council met
- Financial year 2023/24: 28 February 2025 which the Council met
- Financial year 2024/25: 27 February 2026
- Financial year 2025/26: 31 January 2027
- Financial year 2026/27: 30 November 2027
- Financial year 2027/28: 30 November 2028

7.13 To comply with the anticipated backstop legislation, time did not allow for a full audit to take place of the Council's 2022/23 or 2023/24 accounts, and the council's external auditor, Grant Thornton, applied the backstop for both financial years. Grant Thornton's audit opinions were issued with a disclaimer of opinion. Effectively this means that the auditor was not able to gain the assurance necessary to give an unmodified opinion by the backstop date. In plain terms, a disclaimer means that the auditor was unable to form an opinion. In this instance, the reason for this was the limitation of scope imposed by statute (not by the local authority). A disclaimer due to the backstop does not of itself indicate a local authority failing.

7.14 A full audit of the 2024/25 accounts is expected to be completed by the backstop date of 27 February 2026.

CIPFA's Statement on the Role of the Chief Financial Officer in Local Government

7.15 The Council is required to confirm whether its financial management arrangements conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer (CFO) in Local Government. The Statement sets out five principles which define the core activities and behaviours that belong to the role of the CFO and the organisational arrangements needed to support them.

7.16 The interim S.151 Officer left the Council in May 2024, and a new Executive Director of Finance and Transformation took up the role of S.151 Officer under the new senior management structure. A review of the role of the Council's S.151 Officer against the CIPFA Statement on the Role of the Chief Finance Officer will be undertaken.

7.17 The Chief Finance Officer has been involved in preparing this statement and is satisfied that no matters of significance have been omitted from it.

Managing the risk of Fraud and Corruption

7.18 The Council has embedded effective standards for countering fraud and corruption through the adoption of and adherence to the CIPFA Code of Practice on Managing the Risk of Fraud and Corruption. The Code is based on five principles and having considered these, the Council is satisfied that the organisation has adopted a response that is appropriate for its fraud and corruption risks and commits to maintain its vigilance to tackle fraud.

Sandwell Children's Trust Limited

7.19 The Sandwell Children's Trust became fully operationally on 1 April 2018. The Trust while owned by the Council has day-to-day operational independence with regards to its management and the delivery of children's social care services and is managed by a board of non-executive and executive directors. The Trust's accounts are audited separately by their own external auditors. For 2024/25, and at the time this statement was prepared this audit was still underway. The Trust's Internal Auditors provided reasonable assurance that the Trust had adequate and effective governance, risk management and internal control processes

7.20 The Children's Trust has accumulated financial deficits through increased expenditure compared to the annual contract sum. In 2024 the Council and Trust Board engaged an external review to analyse current spending patterns and forecast future requirements. This review is ongoing. Whilst the Trust continues to operate a deficit the Council continues to provide cash support and has provide a letter of comfort that the Trust be reported as a going concern. Reporting in the 2024/25 accounts outlines the scale of the financial deficit and the s.25 Report of the Chief Finance Officer within the Medium Term Financial Strategy highlights to intent to resolve this issue within 2025/26 as part of the planning for the 2026/27 budget and beyond.

7.21 The statutory duty to provide children's social care services remains with the Council. As such, comprehensive governance arrangements including Operational and Strategic Partnership Boards and a Service Delivery Contract and are in place to enable the Council to monitor progress of the Trust, consider performance and operational issues on a regular basis and hold the Trust Board to account.

7.22 Following their inspection of Children's Services in May 2022 Ofsted concluded that services 'require improvement to be good'. This represented significant progress as Children's Services had been rated inadequate by Ofsted for more than a decade. They praised improved governance and effective relationships between the Council and Trust, noting that the new Chief Executive at the Trust had worked effectively with senior leaders to set a clear strategic pathway which had already changed the culture and begun to improve services for vulnerable children and families. However, their report did highlight areas for further improvement, particularly around supporting children out of neglectful situations quicker, and planning the transition into care more effectively.

7.23 Following their inspection of Children's Services in May 2022 Ofsted concluded that services 'require improvement to be good'. This represented significant progress as Children's Services had been rated inadequate by Ofsted for more than a decade. They praised improved governance and effective relationships between the Council and Trust, noting that the new Chief Executive at the Trust had worked effectively with senior leaders to set a clear strategic pathway which had already changed the culture and begun to improve services for vulnerable children and families. However, their report did highlight areas for further improvement, particularly around supporting children out of neglectful situations quicker, and planning the transition into care more effectively.

7.24 In July 2023 Ofsted and the Care Quality Commission undertook an Area SEND inspection of the Sandwell Local Area Partnership. The inspection outcome was that the local area partnership's arrangements lead to inconsistent experiences and outcomes for children and young people with special educational needs and/or disabilities (SEND). They highlighted that the local area partnership must work jointly to make improvements and made several recommendations.

The Financial Management Code

7.25 The Council has previously undertaken a self-assessment exercise against the new Financial Management Code. The Code includes the following core principles by which authorities should be guided in managing their finances:

- Organisational leadership demonstrating a clear strategic direction based on a vision in which financial management is embedded into organisational culture.
- Accountability financial management is based on medium-term financial planning, which drives the annual budget process supported by effective risk management, quality supporting data and whole life costs.
- Financial management is undertaken with transparency at its core using consistent, meaningful and understandable data, reported with appropriate frequency and with evidence of periodic officer action and elected member decision making.
- Adherence to professional standards is promoted by the leadership team and is evidenced.
- Sources of assurance are recognised as an effective tool mainstreamed into financial management and include political scrutiny and the results of external audit, internal audit and inspection.
- The long-term sustainability of local services is at the heart of all financial management processes and is evidenced by prudent use of public resources.

7.26 The self-assessment found the Council complied with the Code. However, there were a limited number of matters where areas for improvement were identified. As a result of this, an action plan was prepared, and its ongoing implementation will be reviewed during 2025/26.

Constitution Review

7.27 The ongoing review of the Council's constitution and decision-making processes has continued during 2024/25. The review has introduced a new model Constitution comprising the following sections –

- Part 1 Introduction.
- Part 2 Decision Making & Decision Makers.
- Part 3 Scrutiny & Open Government.
- Part 4 Governance & Ethics.

7.28 Much of the Constitution has now been updated, including changes to Cabinet, Executive Member and Officer delegation. New Contracts, Procurement and Financial are in development taking account of the requirements of the Procurement Act 2023; a review of the Scrutiny function around pre decision making and policy development is scheduled for September 2025; updates to the Council's decision-making arrangements including the forward plan and report templates and report writing have now been implemented.

7.29 New Member and Executive Development Programmes have been delivered that have informed by the needs of Members and focus on their development, training and support requirements from both a corporate and personal Councillor perspective. The Council has a newly elected Councillor induction programme which is subject to annual review and refresh to best meet the needs of those new to the Councillor role.

7.30 The form and content of development programmes take account of national sector best practice with ongoing engagement with the Local Government Association (LGA), Centre for Governance and Scrutiny (CfGS) and similar sector forums to ensure training is appropriate, whilst ensuring all Councillors have access to and are engaged in regional and national networks, again ensuring best practice and knowledge are shared.

8. Significant Governance Issues

- 8.1 Following the end of government intervention in March 2024, the Improvement Plan programme ended as a separate governance process as sustained improvement activity had been embedded into existing arrangements. Where actions on the Improvement Plan remained 'open' at the close of the programme, these were mapped to existing plans and governance arrangements (for example local, business, and corporate plans) and recorded in an Assurance Plan. This Assurance Plan was built into the quarterly corporate performance management reporting arrangements for 2024/25 to ensure continued oversight of key workstreams whilst ensuring that the council continues its journey to becoming an outstanding organisation.
- 8.2 To provide assurance that the council continued to address the recommendations made by Grant Thornton, a progress report was presented to the Audit and Risk Assurance Committee in December 2024. There were no concerns raised by the committee when this report was presented.
- 8.3 Throughout the reporting cycle for 2024/25, no items have needed to be escalated for review and discussion. For anything that was a concern, action was already being undertaken, either through business planning or other governance mechanisms. Therefore, continuation of the current process and Assurance Plan into 2025/26 was considered duplication of activity and the process was closed from 30 March 2025.

Governance Review and Reset

- 8.4 The governance landscape for the Council comprises the constitution, wrap around policy suite, inward and outward facing forums, boards and member / officer boards, the procedures processes and systems through which decisions are applied and implemented, and associated systems which monitor compliance.
- 8.5 The effectiveness of structures and processes are key components of governance. These include member committees and bodies together with a wide range of internal officer boards. Both elements have evolved over several years and have not been subject to strategic review and reset during that period.
- 8.6 An initial review of the current governance landscape highlighted what could be seen as a confusing and complex environment. This is formed of multiple structures with often overlapping responsibilities aligned with historic operating structures. The review identified bureaucracy, unclear reporting lines and accountability, and slow decision-making results.

8.7 The Council has established a Governance Board as part of its wider Transformation programme to oversee and develop the Council's governance arrangements, which will:

- have overall responsibility for ensuring that the principles within the Code of Corporate Governance are adhered to;
- ensure that the Council's values are kept to the fore in all decisions and actions;
- ensure good decision making takes place through availability of information and clear accountabilities;
- have robust strategic risk management processes in place to protect the Council, colleagues, and for the residents, businesses and communities of Sandwell; and
- comply with the Council's regulatory obligations.

8.8 The Council has a Protocol for Member/Employee Relations. The protocol seeks to reflect the principles underlying the respective Codes of Conduct which apply to Members and Officers.

8.9 The shared objective of these Codes is to enhance and maintain the integrity (real and perceived) of local government and the Codes, therefore, demand very high standards of personal conduct. Much work has been undertaken in recent times to improve this, and work will continue to further develop this.

8.10 There is a need to strengthen management compliance with regulations (both internal and external) and procedures. Through a variety of routes, including the work of the internal and external auditors, instances were identified where management had not consistently met this requirement. The need to do so will be constantly re-enforced and will form a key part of the governance review.

8.11 With several key and senior officers leaving the Council, alongside constrictions in the recruitment marketplace, the Council has had to bring in a number of interim officers and consultants in specialist areas in order to help achieve its objectives. There is a need to ensure that by using such an approach, that this translates to successful outcomes. There also needs to be a move to recruit permanent officers into these posts as soon as possible.

8.12 The Council established an initial Transformation Programme in 2024 consisting of 11 themes as shown below:



8.13 This transformation programme is dynamic and evolving, and has been subject to external review. Savings within the MTFS are already linked to Adult Social Care transformation and Property and Assets. Oracle Fusion also went live in October 2024. Subject to approval of the next phase of the leadership team review, establishment and recruitment to new Service Director roles will be undertaken during the latter half of 2025 the new Service Director role assigned responsibility for transformation will continue the ongoing review. This will refresh the initial 11 projects, seeking to enhance Council wide transformation benefits and increase savings within the MTFS. The ambition continues to be a Council that is brilliant at the basics on a journey to becoming outstanding.

8.14 There is a Corporate Transformation Board charged with oversight of the delivery of the Transformation Programme. This is supported by several programme working groups and lead officers who report through to the Board. The way in which the overarching board and wider programme operates is currently in the process of being refreshed to ensure a consistent project management approach is followed across each theme.

8.15 There were also delays and large contract overspends on several major capital housing projects. This aligns with longer term issues experienced with ensuring integration of Housing Services within the wider organisation, including consistency of policy, practice, and procedure. Interventions have been identified by the Council's Strategic Leadership Team and continue to be applied to Housing Services to ensure compliance.

8.16 Several plans have now been put in place to help remedy these issues as part of the Housing Transformation Programme. Identified actions and resourcing requirements are detailed within the plans with structured monitoring of delivery and compliance in place as an additional assurance mechanism. An update on this programme was presented to the Council's Audit and Risk Assurance Committee in September 2024. Following receipt of the assessment opinion for the Regulator of Social Housing. These findings were reported to SLT and Cabinet in late 2024 and an Improvement Plan put in place.

8.17 There is a need for the Council to review its governance and monitoring arrangements for overseeing group and associated companies. This includes those operating at arms-length where they continue to play a key shared role in the Council's provision of services.

8.18 An action plan to address the above issues is included at Appendix A to this Statement.

To the best of our knowledge, the governance arrangements, as outlined above have been effectively operating during the year except for those areas identified as requiring improvement. We propose over the coming year to take steps to address the above matters to further enhance our governance arrangements.

We are satisfied that these steps will address the need for improvements that were identified during the review of effectiveness and will monitor their implementation and operation as part of our annual review.



Councillor Kerrie Carmichael Sandwell Council Leader



Shokat LalChief Executive

Date:

Date:

Appendix 1 - Political Leadership and Scrutiny

1.The Leader and Cabinet

- 1.1 The Council has adopted the strong 'leader and cabinet' form of executive arrangement under the Local Government and Public Involvement in Health Act 2007 with a Cabinet of up to ten Councillors, meeting in public to make executive decisions on matters of strategy and borough-wide significance.
- 1.2 Each Cabinet Member also has a portfolio of responsibility for the delivery of services, which are aligned to each of the 10 Vision Ambitions, for which they are accountable.
- 1.3 The Leader has agreed a scheme of delegation of executive powers under which:
- (i) The Leader and Cabinet make significant decisions collectively, save in cases of urgency.
- (ii) The Leader and/or a Cabinet member makes all key decisions with a value over £500,000 or where there is a significant effect on two or more wards.
- (iii) A Scheme of Delegation of all other "non-key" decisions are delegated to officers with powers dependent on their seniority and areas of responsibility.

2. Full Council and Decision Making

- 2.1 The Constitution and the statutory framework governing local authorities reserve specific decision-making powers to the Full Council of all the Councillors. Most importantly, this includes the power to set the annual budget and Council tax and agree major policies. The Leader and Cabinet must make decisions within the budget and policy framework set by the Full Council.
- 2.2 Full Council appoints committees to makes decisions in specific areas, such as planning, licensing and audit. Each committee has terms of reference setting out their delegated powers. Full Council and committees also delegate powers to officers. Full Council agrees its Scheme of Delegation of Powers to officers at every annual Council meeting in May.

3. Audit and assurance

3.1 The Audit and Risk Assurance Committee is critical to the oversight of good governance as its remit includes receiving assurance on the Council's financial management, internal control and anti-fraud measures, including the approval of the Council's statement of accounts which includes this Statement.

5. Overview and Scrutiny

- 4.1 Full Council must appoint one or more member bodies to discharge statutory overview and scrutiny functions. The Council has 5 Scrutiny Management Boards –
- (i) Budget and Corporate Scrutiny Management Board.
- (ii) Children's Services and Education Scrutiny Board.
- (iii) Economy, Skills, Transport and Environment Scrutiny Board.
- (iv) Health and Adult Social Care Scrutiny Board.
- (v) Safer Neighbourhoods and Active Communities Scrutiny Board.
- 4.2 Each Scrutiny Management Board agrees an annual work plan focusing on strategic priorities and adopts a "critical friend" approach towards the Leader and Cabinet. The most effective scrutiny occurs pre-decision and the Council's Overview and Scrutiny committees now each have a pro-active work programme. However, if a Scrutiny Management Board wishes to review a Cabinet decision after it has been made, it can exercise its power of call in.
- 4.3 Each Scrutiny Board may make recommendations to the Leader and Cabinet on the decision, who are required to reconsider their decisions taking account of any scrutiny recommendations.

Appendix 2 - Conduct, standards and behaviour

1. Councillors

1.1 The Council has a clear ethical framework based on the Standards of Conduct in Public Life (the Nolan Principles). The Monitoring Officer is the Council's lead officer for maintaining high standards of conduct in the authority reporting to the Ethical Standards and Member Development Committee. The Committee has an independent (non-voting chair) and a further independent person appointed under the Localism Act 2011 to provide advice to the Monitoring Officer, the Committee and individual Councillors subject to complaints.

1.2 There is a Code of Conduct for Councillors, including obligations to register and declare specific private interests at meetings (and not participate where required) and to declare gifts and hospitality from third parties. Councillors are required to receive training on the Code of Conduct and ethical standards.

1.3 The Council has a complaints procedure for the consideration of complaints that a Councillor has breached the Code of Conduct. The Monitoring Officer is responsible for handling complaints and may require a complaint to be investigated. The Monitoring Officer may refer an investigation to a hearing by the Ethical Standards and Member Development Committee to determine whether a Councillor has breached the Code of Conduct and, if so, the sanction.

1.4 A Code of Conduct for employees and disciplinary policy is in place with an obligation to declare and register private interests and gifts and hospitality from third parties.

1.5 The Council's Ethical Standards and Member Development Committee has an annual work plan and receives a regular report on the Ethical Framework providing details of the declarations and conduct in the reporting period to identify issues and patterns for the Monitoring Officer and Full Council to consider.

1.6 The Council is committed to creating and maintaining an anti-fraud culture and high ethical standards in the administration of public funds. Commercial relationships between the Council and third-party organisations or individuals are subject to a robust due diligence process.

2. Officers

2.1 The Council's officers are employed to advise Councillors on matters of policy and strategy and to implement decisions at operational level using delegated powers (agreed under the Scheme of Delegation). Officers manage the Council's staff and all other aspects of day-to-day operations. The Council's management structure can be found in the Constitution.

2.2 The Council's Member Officer Protocol provides practical guidance on how Councillors and officers work together positively, respecting their different roles in delivering the Council's priorities. The Protocol provides guidance on the boundaries between the roles and responsibilities of Councillors and officers and can be found on the Councils website.

	Ref	Governance issue as identified in the 2023/24 AGS (published February 2025)	Action	Responsible Officer	Update as at July 2025
	1	Governance review and reset	Establish a process to fully map the council's governance arrangements, to understand and evaluate what changes are necessary, and in doing so to enable these to be delivered sustainably to ensure the smooth, efficient, and effective operation of the organisation.	Monitoring Officer December 2025	A comprehensive methodology has been established to map existing governance arrangements. Extensive review, discovery and survey work has been undertaken to date and a baseline position established of existing governance arrangements and structures. New principles and models of operation and assurance have been produced, designed to ensure governance and control framework structures are robust, effective and agile to meet the changing needs of the organisation.
	2	Member/Officer Relationships	To continue to develop strong Member Officer working relationships in line with the Protocol for Member/Employee Relations.	Monitoring Officer December 2025	A range of interactive sessions have been held involving all members and officers, externally facilitated by the local Government Association (LGA). Feedback from LGA facilitators has been positive and recognising the positive, respectful and strong relationships between members and officers, whilst also demonstrating clear awareness of the differing roles and responsibilities.

Ref	Governance issue as identified in the 2023/24 AGS (published February 2025)	Action	Responsible Officer	Update as at July 2025
3	Management compliance with regulations and procedures	Establish a council wide assurance and accountability framework for senior management to ensure compliance with regulations and procedures.	Chief Executive Executive Director – Finance & Transformation Monitoring Officer December 2025	A range of assurance and accountability frameworks establish and operate to oversee and ensure compliance. The Monitoring Officer, Head of Paid Service and S.151 Officer meet regularly through the Statutory Officers Group to assess compliance and identify emergent issues. Regular engagement is undertaken with the Head of Audit to identify compliance with audit recommendations and to identify additional opportunities to improve monitoring arrangements to ensure compliance.
4	Organisational structure and efficiency	To complete the senior management restructure, and to ensure that it is operating in an effective manner and meeting the requirements of new and emerging executive orders.	Chief Executive December 202	Phase 2 of the senior management restructure has now been approved by relevant member bodies following consultation with all staff impacted by the proposals. Implementation is underway and largely implemented across Finance and Transformation and the Place Directorates. Recruitment to roles within the Assistant Chief Executives suite of services commenced July 2025. Arrangements for the Adults Social Care and Public Health, along with the Education and Children's Services Directorates will be progressed by the respective Executive Directors over the coming months.

R	ef	Governance issue as identified in the 2023/24 AGS (published February 2025)	Action	Responsible Officer	Update as at July 2025
į	5	Transformation Programme	To continue to monitor and deliver the various elements within the Transformation Programme.	Executive Director - Finance & Transformation March 2026	The Council has an ambitious and wide-ranging transformation programme that is supported by robust and effective monitoring and evaluation arrangements. These include several programme boards each supported by a clear action and implementation plan against which progress on delivery is assessed. In May 2025 the programme was reviewed resulting in revised governance recommendations. These are being developed for implementation throughout 2025/26.
•	6	Housing transformation	To ensure that the actions and resourcing requirements within the Housing Transformation Plan, and from the outcome of the Regulator of Social Housing's judgement, are monitored and delivered in accordance with agreed timescales.	Executive Director – Place April 2026	A robust improvement transformation plan has been established for the Council's housing functions. Actions and key milestones for delivery are subject to regular, incisive monitoring through relevant governance boards and structures, including corporate performance reporting frameworks. In addition, member oversight is assured through cyclical reporting to Cabinet, Audit and Risk Assurance Committee and the Budget and Corporate Scrutiny Management Board

Ref	Governance issue as identified in the 2023/24 AGS (published February 2025)	Action	Responsible Officer	Update as at July 2025
7	Use of interim postholders and consultants	Review current arrangements for the use of all key interim post holders and consultants to ensure that outcomes against cost are clearly defined and are being delivered. Ultimately to move to recruit into key posts.	Strategic Leadership Team February 2026	Regular reports are now submitted to SLT on the scope of use of interim postholders. The agreement and implementation of phase two of the strategic leadership review programme will enable the necessary changes to service structures, reporting spans and lines of management to now be made at pace, ensuring clear, robust and effective management arrangements and moving towards permanent recruitment to key roles, reducing reliance on interim appointments.
8	Governance and monitoring arrangements for overseeing group and associated companies.		Executive Director – Finance & Transformation Monitoring Officer November 2025	A comprehensive methodology has been established to map existing governance arrangements. Proposals will come forward during September 2025 to introduce a new Companies Governance Protocol and supporting structures to ensure effective oversight of companies more aligned with sector norms and best practice. Further proposals will also come forward at the same time to introduce a new Partnerships Register and Partnerships Protocol to act provide additional structure and assurance.

